CITY OF LOCKPORT
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August 18, 2023

To: Department Heads, Mayor, and Common Council From: Director of Finance

## Re: Monthly Financial Update - August

This memo will provide an update for the closing of the month of July. Like prior months, appendices A through I are attached for reference. The below sections will describe relevant activities that occurred throughout the month.

## Combined Monthly Sales Taxes

Notably, sales taxes experienced in the month of July were $\$ 687 \mathrm{k}$, up from $\$ 553 \mathrm{k}$ received in the same month last year. This favorable variance increases the budgetary excess in the lines amounting to $\$ 158,015$. This begins a shift ending a three-month period of unfavorable variances compared to our previous year and budgeted allocation.

Exhibit 1. Combined Monthly Sales Taxes, FY 2020 to FY 2023 (YTD)


Year-to-date sales tax totals $\$ 4.1$ million, an amount greater than that experienced in the same period of FY 2022 ( $\$ 3.8$ million), FY 2021 ( $\$ 3.5$ million) and FY 2020 ( $\$ 2.9$ million). Revenue for the months of January through July account for 6 months of transactions (due to year end accruals), and may represent a somewhat sizable excess if continued throughout the remaining months of the year.

## Mid-Year Budget Amendment

Each year, a larger budget amendment is typically done to resolve any upcoming or anticipated line item deficiencies with the budget. Items may be due to higher than anticipated costs and other driving factors. This year, a resolution has been recommended for Council for the second August meeting. The following items are recommended to be amended:

- Interest and earning revenue - increase by a substantial amount based on year-to-date revenue received by the City's NYCLASS investments. Average monthly yield rates have been substantially higher this year compared to prior years (and during a postCOVID recovery period). As such, we can increase revenue in the budget.
- Assessor State Aid - increase revenue in budget to match experienced revenue that was unbudgeted from NYS OSC for the $100 \%$ assessment rate experienced last year. This funding will be again achieved in $4 / 5$ years (assuming we continue the $100 \%$ annual equalization rate).
- Fire ambulance revenue - while billed revenue is higher than anticipated (amounting to $\$ 476$ k for February 14 to June 30), cash flow delays exist with Medicare/Medicaid startup. Received cash revenue amounts to $\$ 86 \mathrm{k}$, however, cash revenue will be recognized for this current budget year until the end of February 2024. As such, this line is recommended to be reduced to account for this start-up delay's impact.
- City attorney - increase in part time wages due to an increase in required staffing levels due to changes with Niagara County's involvement with certain cases, which will now fall onto City staff.
- Fire department overtime - an increase in overtime costs associated to a number of factors, including training and minimum staffing, ambulance work, and out of town calls due to unforeseen obstacles with the hospital transition.
- Increase seasonal costs in pool and playground and recreation centers to account for some slight variance anticipated at the end of their programs.
- Move funding for an HEO from parks to building maintenance to account for a change in the position's home base within public works to better account for the use of the employee's time and primary functions.

The resulting change with said changes is a net $\$ 0$ impact to the FY 2023 operating budget.

## Exhibit 2. Mid-Year Budget Clean-Up Items

| Department | Line Item | Amended <br> Budget |  | January 1, 2023 - <br> July 31, 2023 |  | Increase |  | Decrease |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Revenue | A.0000.32401 Interest and Earnings | \$ | 65,000 | \$ | 496,501 | \$ | 600,000 |  |
| Assessor | A.1355.33089 Other Governmental State Aid | \$ | 2,000 | \$ | 28,534 | \$ | 26,000 |  |
| Fire | A.3410.31640 Ambulance Charges | \$ | 750,107 | \$ | 85,534 |  |  | \$ 200,000 |
| Code and Safety Inspection | A.3620.32555 Building Permits | \$ | 100,000 | \$ | 107,713 | \$ | 15,000 |  |
| City Attorney | A.1420.51040 Part Time Wages | \$ | 123,306 | \$ | 66,303 | \$ | 15,000 |  |
| City Garage | A.1640.54300 Vehicle Maintenance and Repair | \$ | 182,238 | \$ | 143,446 | \$ | 20,000 |  |
| Fire | A.3410.51100 Overtime | \$ | 364,093 | \$ | 361,027 | \$ | 400,000 |  |
| Playgrounds and Recreation | A.7140.51060 Temporary Seasonal | \$ | 35,000 | \$ | 21,741 | \$ | 10,000 |  |
| Community Pool | A.7180.51060 Temporary Seasonal | \$ | 39,000 | \$ | 22,193 | \$ | 6,000 |  |
| Community Beautification | A.8510.54515 Special Supplies | \$ | 19,100 | \$ | 137 |  |  | \$ 10,000 |
| Parks | A.7110.51010 Full Time Wages | \$ | 212,939 | \$ | 72,371 |  |  | \$ 23,440 |
| Parks | A.7110.58010 FICA | \$ | 19,792 | \$ | 6,431 |  |  | \$ 1,793 |
| Parks | A.7110.58020 Workers Compensation | \$ | 17,928 | \$ | 6,781 |  |  | \$ 1,792 |
| Parks | A.7110.58050 Retirement | \$ | 28,047 | \$ | 6,067 |  |  | \$ 2,578 |
| Parks | A.7110.58040 Medical Insurance | \$ | 78,124 | \$ | 22,218 |  |  | \$ 11,641 |
| Building Maintenance | A.1620.51010 Full Time Wages | \$ | 173,730 | \$ | 121,165 | \$ | 23,440 |  |
| Building Maintenance | A.1620.58010 FICA | \$ | 15,771 | \$ | 11,127 | \$ | 1,793 |  |
| Building Maintenance | A.1620.58020 Workers Compensation | \$ | 14,342 | \$ | 10,985 | \$ | 1,792 |  |
| Building Maintenance | A.1620.58050 Retirement | \$ | 23,350 | \$ | 5,123 | \$ | 2,578 |  |
| Building Maintenance | A.1620.58040 Medical Insurance | \$ | 64,152 | \$ | 51,024 | \$ | 11,641 |  |

## FY 2024 Budget Progress

The FY 2024 budget process is well underway. Initial department head requests are being reviewed by City management, and the Mayor will be undergoing budget sessions to create the Mayor's Recommended Budget which will get presented to the Council in early October.

## FY 2023 Closing Forecast

Cash flow statements (Appendices D through I) contain updated forecasts of this year's monthly budget progression and forecast for the year. Currently, we are anticipating the following end results:

- General Fund - despite a budgeted allocation of fund balance (amounting to over \$1 million), we are not anticipating such use, rather, are projected to see a budgetary surplus just amounting to $\$ 151 \mathrm{k}$. Notable components of this include ambulance cash received at an average of $\$ 45 \mathrm{k}$ per month for the rest of the year, conservative use of interest revenue, and high November/December payrolls due to more than 2 payrolls occurring in each month (December being partially accrued from January). The largest factors that could impact this continue to be ambulance recognition and a negative variance experienced from any potential delay with the in-rem cycle as well as changes in deferred revenue from our property/certificate taxes.
- Water Fund - we are anticipating a minor budgetary deficit amounting to $\$ 198 \mathrm{k}$, an amount that is only slightly over the budgeted deficit of $\$ 143 \mathrm{k}$.
- Sewer Fund - we are anticipating a minor budgetary deficit amounting to $\$ 65 \mathrm{k}$, an amount that is favorable compared to the budgeted deficit of $\$ 158 \mathrm{k}$ in the fund.
- Refuse Fund - anticipated to experience a surplus of $\$ 112 k$.
- Health Insurance Fund - anticipated to experience a deficit $\$ 862 \mathrm{k}$ due to billing increases as discussed in prior month memos (related to higher than anticipated mid-tier claimants that have not yet hit the stop loss policy).
- Worker's Comp Fund - anticipated to experience surplus of $\$ 184 \mathrm{k}$ due to lower than anticipated claims and lack of buyouts.

Thank you,


Tim Russo
Finance Director

Appendix A) City of Lockport - Monthly Metric Benchmarking

| Combined Sales Taxes |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| February | $\$ 537,581$ | $\$ 469,438$ | $\$ 593,049$ | $\$ 690,536$ |
| March | $\$ 440,772$ | $\$ 429,461$ | $\$ 508,689$ | $\$ 599,857$ |
| April | $\$ 581,503$ | $\$ 677,151$ | $\$ 778,809$ | $\$ 773,396$ |
| May | $\$ 311,836$ | $\$ 517,738$ | $\$ 602,603$ | $\$ 593,445$ |
| June | $\$ 497,539$ | $\$ 542,171$ | $\$ 813,378$ | $\$ 721,526$ |
| July | $\$ 544,038$ | $\$ 828,544$ | $\$ 553,112$ | $\$ 686,639$ |
| August | $\$ 433,779$ | $\$ 552,974$ | $\$ 606,779$ |  |
| September | $\$ 448,402$ | $\$ 548,900$ | $\$ 602,555$ |  |
| October | $\$ 858,609$ | $\$ 815,211$ | $\$ 818,429$ |  |
| November | $\$ 440,361$ | $\$ 497,773$ | $\$ 591,993$ |  |
| December | $\$ 1,166,752$ | $\$ 1,353,428$ | $\$ 1,364,699$ |  |
| Annual Total | $\$ 6, \mathbf{2 6 1 , 1 7 2}$ | $\$ 7,232,790$ | $\$ 7,834,095$ | $\$ 4,065, \mathbf{3 9 9}$ |
| YTD Total | $\$ \mathbf{2 , 9 1 3 , 2 6 9}$ | $\$ \mathbf{3 , 4 6 4 , 5 0 4}$ | $\$ \mathbf{3 , 8 4 9 , 6 4 0}$ | $\$ 4,065, \mathbf{3 9 9}$ |


| Metered Water Sales |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 297,007$ | $\$ 301,094$ | $\$ 294,409$ | $\$ 297,492$ |
| February | $\$ 254,496$ | $\$ 256,025$ | $\$ 255,502$ | $\$ 252,660$ |
| March | $\$ 395,895$ | $\$ 380,084$ | $\$ 377,768$ | $\$ 381,375$ |
| April | $\$ 296,677$ | $\$ 303,475$ | $\$ 299,208$ | $\$ 308,953$ |
| May | $\$ 256,303$ | $\$ 254,526$ | $\$ 258,967$ | $\$ 258,104$ |
| June | $\$ 647,034$ | $\$ 373,512$ | $\$ 383,412$ | $\$ 386,394$ |
| July | $\$ 37,626$ | $\$ 310,474$ | $\$ 319,669$ | $\$ 318,740$ |
| August | $\$ 269,373$ | $\$ 262,716$ | $\$ 278,157$ |  |
| September | $\$ 397,879$ | $\$ 405,477$ | $\$ 405,091$ |  |
| October | $\$ 226,318$ | $\$ 328,167$ | $\$ 360,649$ |  |
| November | $\$ 278,051$ | $\$ 269,140$ | $\$ 278,017$ |  |
| December | $\$ 546,600$ | $\$ 401,685$ | $\$ 418,648$ |  |
| Annual Total | $\$ \mathbf{3 , 9 0 3}, \mathbf{2 6 0}$ | $\$ \mathbf{3 , 8 4 6 , 3 7 5}$ | $\mathbf{\$ 3 , 9 2 9 , 4 9 9}$ | $\mathbf{\$ 2 , 2 0 3 , 7 1 8}$ |
| YTD Total | $\mathbf{\$ 2 , 1 8 5 , 0 4 0}$ | $\mathbf{\$ 2 , 1 7 9 , 1 9 0}$ | $\mathbf{\$ 2 , 1 8 8}, \mathbf{9 3 6}$ | $\mathbf{\$ 2 , 2 0 3 , 7 1 8}$ |


| Health Insurance Medical Claims |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 365,250$ | $\$ 350,338$ | $\$ 374,014$ | $\$ 287,856$ |
| February | $\$ 324,937$ | $\$ 642,054$ | $\$ 284,383$ | $\$ 312,363$ |
| March | $\$ 331,536$ | $\$ 423,243$ | $\$ 326,715$ | $\$ 641,828$ |
| April | $\$ 150,496$ | $\$ 330,084$ | $\$ 229,961$ | $\$ 468,182$ |
| May | $\$ 261,417$ | $\$ 385,970$ | $\$ 278,789$ | $\$ 965,117$ |
| June | $\$ 307,858$ | $\$ 337,826$ | $\$ 364,979$ | $\$ 606,002$ |
| July | $\$ 283,401$ | $\$ 427,822$ | $\$ 388,004$ | $\$ 599,668$ |
| August | $\$ 320,825$ | $\$ 481,298$ | $\$ 613,931$ |  |
| September | $\$ 265,522$ | $\$ 178,386$ | $\$ 392,062$ |  |
| October | $\$ 372,888$ | $\$ 398,173$ | $\$ 293,890$ |  |
| November | $\$ 428,818$ | $\$ 329,634$ | $\$ 436,289$ |  |
| December | $\$ 297,395$ | $\$ 200,818$ | $\$ 383,555$ |  |
| Annual Total | $\mathbf{\$ 3 , 7 1 0 , 3 4 5}$ | $\mathbf{\$ 4 , 4 8 5 , 6 4 6}$ | $\mathbf{\$ 4 , 3 6 6 , 5 7 1}$ | $\mathbf{\$ 3 , 8 8 1 , 0 1 6}$ |
| YTD Total | $\mathbf{\$ 2 , 0 2 4 , 8 9 7}$ | $\mathbf{\$ 2 , 8 9 7 , 3 3 6}$ | $\mathbf{\$ 2 , 2 4 6 , 8 4 4}$ | $\mathbf{\$ 3 , 8 8 1 , 0 1 6}$ |


| Sewer Rents |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 236,104$ | $\$ 244,087$ | $\$ 235,263$ | $\$ 253,757$ |
| February | $\$ 197,246$ | $\$ 209,093$ | $\$ 196,386$ | $\$ 210,973$ |
| March | $\$ 297,203$ | $\$ 289,803$ | $\$ 290,996$ | $\$ 301,320$ |
| April | $\$ 240,857$ | $\$ 243,181$ | $\$ 239,743$ | $\$ 256,815$ |
| May | $\$ 201,357$ | $\$ 201,065$ | $\$ 203,176$ | $\$ 211,597$ |
| June | $\$ 520,624$ | $\$ 285,369$ | $\$ 293,791$ | $\$ 327,210$ |
| July | $\$ 34,408$ | $\$ 245,496$ | $\$ 249,725$ | $\$ 262,529$ |
| August | $\$ 223,771$ | $\$ 203,130$ | $\$ 213,891$ |  |
| September | $\$ 309,502$ | $\$ 301,489$ | $\$ 302,025$ |  |
| October | $\$ 190,412$ | $\$ 256,361$ | $\$ 282,844$ |  |
| November | $\$ 208,311$ | $\$ 212,508$ | $\$ 223,059$ |  |
| December | $\$ 343,643$ | $\$ 302,343$ | $\$ 315,310$ |  |
| Annual Total | $\$ \mathbf{3 , 0 0 3 , 4 4 0}$ | $\$ 2,993,923$ | $\$ 3,046,210$ | $\$ 1,824,200$ |
| YTD Total | $\$ 1,727,799$ | $\$ 1,718,093$ | $\$ 1,709,080$ | $\$ 1,824,200$ |

## Worker's Compensation Claims and Awards

| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| :---: | :---: | :---: | :---: | :---: |
| January | $\$ 25,361$ | $\$ 23,927$ | $\$ 19,423$ | $\$ 33,733$ |
| February | $\$ 28,641$ | $\$ 21,680$ | $\$ 19,390$ | $\$ 16,664$ |
| March | $\$ 39,215$ | $\$ 23,171$ | $\$ 23,093$ | $\$ 43,681$ |
| April | $\$ 20,019$ | $\$ 37,514$ | $\$ 28,327$ | $\$ 7,611$ |
| May | $\$ 46,371$ | $\$ 20,347$ | $\$ 19,397$ | $\$ 29,913$ |
| June | $\$ 18,852$ | $\$ 30,508$ | $\$ 18,022$ | $\$ 26,914$ |
| July | $\$ 22,829$ | $\$ 20,785$ | $\$ 19,202$ | $\$ 18,748$ |
| August | $\$ 20,122$ | $\$ 18,865$ | $\$ 19,313$ |  |
| September | $\$ 19,957$ | $\$ 18,759$ | $\$ 32,597$ |  |
| October | $\$ 67,839$ | $\$ 29,124$ | $\$ 21,100$ |  |
| November | $\$ 59,082$ | $\$ 15,944$ | $\$ 18,026$ |  |
| December | $\$ 17,510$ | $\$ 18,727$ | $\$ 173,009$ |  |
| Annual Total | $\$ \mathbf{3 8 5}, \mathbf{7 9 6}$ | $\$ 279, \mathbf{3 5 1}$ | $\$ 410,900$ | $\$ 177, \mathbf{2 6 3}$ |
| YTD Total | $\$ \mathbf{2 0 1 , 2 8 8}$ | $\$ 177,932$ | $\$ 146,855$ | $\$ 177, \mathbf{2 6 3}$ |

Appendix B) City of Lockport - Monthly Cash Benchmarking

| General Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 15,546,525$ | $\$ 17,798,045$ | $\$ 19,098,116$ | $\$ 21,355,669$ |
| February | $\$ 14,533,969$ | $\$ 17,027,879$ | $\$ 18,263,780$ | $\$ 20,570,789$ |
| March | $\$ 13,857,752$ | $\$ 16,456,091$ | $\$ 17,520,903$ | $\$ 19,740,292$ |
| April | $\$ 13,536,258$ | $\$ 15,623,345$ | $\$ 17,042,301$ | $\$ 19,156,967$ |
| May | $\$ 12,231,281$ | $\$ 14,777,531$ | $\$ 15,467,352$ | $\$ 18,275,639$ |
| June | $\$ 11,213,429$ | $\$ 13,712,318$ | $\$ 14,601,182$ | $\$ 17,092,891$ |
| July | $\$ 9,993,469$ | $\$ 12,970,812$ | $\$ 14,767,719$ | $\$ 15,985,848$ |
| August | $\$ 9,146,606$ | $\$ 12,280,165$ | $\$ 13,911,439$ |  |
| September | $\$ 8,283,230$ | $\$ 11,205,446$ | $\$ 14,116,268$ |  |
| October | $\$ 7,651,250$ | $\$ 10,060,279$ | $\$ 13,362,187$ |  |
| November | $\$ 6,880,160$ | $\$ 8,796,874$ | $\$ 11,686,649$ |  |
| December | $\$ 6,664,360$ | $\$ 7,965,416$ | $\$ 8,834,272$ |  |


| Water Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | 2020 | 2021 | 2022 | $\mathbf{2 0 2 3}$ |
| January | $\$ 2,129,208$ | $\$ 2,628,723$ | $\$ 2,642,387$ | $\$ 2,677,759$ |
| February | $\$ 2,059,988$ | $\$ 2,624,789$ | $\$ 2,528,523$ | $\$ 2,642,417$ |
| March | $\$ 2,145,094$ | $\$ 2,410,492$ | $\$ 2,446,885$ | $\$ 2,574,482$ |
| April | $\$ 2,187,804$ | $\$ 2,483,927$ | $\$ 2,429,685$ | $\$ 2,548,870$ |
| May | $\$ 2,082,250$ | $\$ 2,253,247$ | $\$ 2,214,415$ | $\$ 2,456,049$ |
| June | $\$ 2,243,870$ | $\$ 2,332,919$ | $\$ 2,404,039$ | $\$ 2,548,579$ |
| July | $\$ 2,315,038$ | $\$ 2,484,241$ | $\$ 2,439,985$ | $\$ 2,662,364$ |
| August | $\$ 2,407,317$ | $\$ 2,547,756$ | $\$ 2,524,748$ |  |
| September | $\$ 2,376,813$ | $\$ 2,596,808$ | $\$ 2,424,713$ |  |
| October | $\$ 2,238,293$ | $\$ 2,368,372$ | $\$ 2,347,358$ |  |
| November | $\$ 2,216,425$ | $\$ 2,330,266$ | $\$ 2,400,818$ |  |
| December | $\$ 2,579,966$ | $\$ 2,625,687$ | $\$ 2,660,958$ |  |


| Health Insurance Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 1,896,866$ | $\$ 2,309,292$ | $\$ 2,309,292$ | $\$ 2,796,037$ |
| February | $\$ 1,719,295$ | $\$ 2,069,674$ | $\$ 2,214,675$ | $\$ 2,882,977$ |
| March | $\$ 1,750,426$ | $\$ 1,888,385$ | $\$ 2,296,827$ | $\$ 2,746,858$ |
| April | $\$ 1,958,385$ | $\$ 1,910,279$ | $\$ 2,468,381$ | $\$ 2,746,979$ |
| May | $\$ 1,961,066$ | $\$ 1,883,529$ | $\$ 2,740,509$ | $\$ 2,192,741$ |
| June | $\$ 2,105,150$ | $\$ 2,024,272$ | $\$ 2,802,695$ | $\$ 2,120,374$ |
| July | $\$ 2,171,030$ | $\$ 1,818,975$ | $\$ 2,677,996$ | $\$ 1,989,512$ |
| August | $\$ 2,207,294$ | $\$ 1,685,015$ | $\$ 2,489,593$ |  |
| September | $\$ 2,297,491$ | $\$ 1,852,391$ | $\$ 2,500,212$ |  |
| October | $\$ 2,183,213$ | $\$ 1,799,002$ | $\$ 2,621,187$ |  |
| November | $\$ 2,204,290$ | $\$ 1,940,100$ | $\$ 2,605,408$ |  |
| December | $\$ 2,260,574$ | $\$ 1,959,592$ | $\$ 2,568,251$ |  |


| Refuse and Recycling Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 279,629$ | $\$ 228,806$ | $\$ 275,621$ | $\$ 458,148$ |
| February | $\$ 139,096$ | $\$ 140,675$ | $\$ 197,803$ | $\$ 366,618$ |
| March | $\$ 53,833$ | $\$ 56,990$ | $\$ 121,517$ | $\$ 377,105$ |
| April | $\$ 54,447$ | $(\$ 38,160)$ | $\$ 37,114$ | $\$ 187,487$ |
| May | $(\$ 134,923)$ | $(\$ 129,002)$ | $(\$ 31,141)$ | $\$ 114,466$ |
| June | $\$ 254,538$ | $\$ 193,283$ | $\$ 355,879$ | $\$ 479,820$ |
| July | $\$ 179,471$ | $\$ 195,332$ | $\$ 334,159$ | $\$ 469,626$ |
| August | $\$ 231,097$ | $\$ 149,067$ | $\$ 301,336$ |  |
| September | $\$ 45,998$ | $\$ 56,369$ | $\$ 213,617$ |  |
| October | $(\$ 110,252)$ | $(\$ 80,793)$ | $\$ 99,655$ |  |
| November | $\$ 115,500$ | $\$ 217,571$ | $\$ 462,888$ |  |
| December | $\$ 306,795$ | $\$ 349,032$ | $\$ 528,529$ |  |


| Sewer Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 1,081,511$ | $\$ 1,536,779$ | $\$ 1,635,729$ | $\$ 1,764,311$ |
| February | $\$ 1,088,058$ | $\$ 1,663,905$ | $\$ 1,595,185$ | $\$ 1,700,384$ |
| March | $\$ 1,079,858$ | $\$ 1,511,408$ | $\$ 1,549,736$ | $\$ 1,586,577$ |
| April | $\$ 1,276,663$ | $\$ 1,699,874$ | $\$ 1,718,465$ | $\$ 1,712,318$ |
| May | $\$ 1,093,714$ | $\$ 1,431,550$ | $\$ 1,502,102$ | $\$ 1,511,919$ |
| June | $\$ 1,237,171$ | $\$ 1,499,025$ | $\$ 1,613,841$ | $\$ 1,562,970$ |
| July | $\$ 1,444,144$ | $\$ 1,590,576$ | $\$ 1,604,849$ | $\$ 1,787,350$ |
| August | $\$ 1,463,381$ | $\$ 1,858,622$ | $\$ 1,743,519$ |  |
| September | $\$ 1,550,040$ | $\$ 1,861,897$ | $\$ 1,751,101$ |  |
| October | $\$ 1,513,652$ | $\$ 1,568,846$ | $\$ 1,684,979$ |  |
| November | $\$ 1,453,768$ | $\$ 1,617,365$ | $\$ 1,760,948$ |  |
| December | $\$ 1,526,438$ | $\$ 1,763,724$ | $\$ 1,610,102$ |  |


| Worker's Compensation Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 1,745,702$ | $\$ 1,998,255$ | $\$ 2,393,153$ | $\$ 2,576,909$ |
| February | $\$ 1,788,014$ | $\$ 1,928,873$ | $\$ 2,334,752$ | $\$ 2,617,170$ |
| March | $\$ 1,701,080$ | $\$ 1,955,724$ | $\$ 2,363,158$ | $\$ 2,627,853$ |
| April | $\$ 1,888,125$ | $\$ 1,962,406$ | $\$ 2,382,915$ | $\$ 2,661,655$ |
| May | $\$ 1,850,060$ | $\$ 2,011,136$ | $\$ 2,459,626$ | $\$ 2,704,876$ |
| June | $\$ 1,876,361$ | $\$ 2,062,510$ | $\$ 2,500,566$ | $\$ 2,776,747$ |
| July | $\$ 1,914,344$ | $\$ 2,118,521$ | $\$ 2,575,912$ | $\$ 2,846,437$ |
| August | $\$ 1,940,469$ | $\$ 2,169,345$ | $\$ 2,630,995$ |  |
| September | $\$ 1,935,185$ | $\$ 2,207,318$ | $\$ 2,635,399$ |  |
| October | $\$ 1,901,682$ | $\$ 2,224,352$ | $\$ 2,664,942$ |  |
| November | $\$ 1,903,516$ | $\$ 2,311,173$ | $\$ 2,728,865$ |  |
| December | $\$ 1,960,151$ | $\$ 2,352,920$ | $\$ 2,653,156$ |  |

Note: General Fund includes A.1450.11 (NYCLAsS Investment) and A.1200.10 Universal Cash. Refuse contains CL.1200.10 Universal Cash. Water contains FX.1200.10 Universal Cash, FX.1201.18 Cash in Time Deposits (for FY 2019), and FX.1450.71 NYCLASS. Sewer contains G.1200.10 Universal Cash, G.1201.18 Cash in Time Deposits, and G.1450.71 NYCLASS. Health Insurance contains MS.1200.13. Worker's compensation contains s.1230.10 Cash, S.1450.71 NYCLASS, S.1452.11/71 Special Reserves.

Appendix C) City of Lockport - Monthly Water and Sewer Usage (in Cubic Feet) Benchmarking

| Water - Residential |  |  |  |  |
| :---: | ---: | :--- | :--- | :--- |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 39,782 | 41,501 | 38,408 | 39,426 |
| February | 32,675 | 33,381 | 32,453 | 32,048 |
| March | 30,694 | 32,503 | 30,065 | 30,077 |
| April | 39,826 | 38,946 | 40,190 | 39,987 |
| May | 32,608 | 31,310 | 31,479 | 30,952 |
| June | 30,983 | 30,556 | 28,849 | 28,190 |
| July | 44,153 | 42,711 | 42,106 | 41,966 |
| August | 39,715 | 35,271 | 35,257 |  |
| September | 37,796 | 34,465 | 34,970 |  |
| October | 52,760 | 46,618 | 49,002 |  |
| November | 37,776 | 34,539 | 34,809 |  |
| December | 33,991 | 31,837 | 30,769 |  |
| Annual Total | $\mathbf{4 5 2 , 7 5 9}$ | $\mathbf{4 3 3 , 6 3 8}$ | $\mathbf{4 2 8 , 3 5 7}$ | $\mathbf{2 4 2 , 6 4 6}$ |
| YTD Total | $\mathbf{2 5 0 , 7 2 1}$ | $\mathbf{2 5 0 , 9 0 8}$ | $\mathbf{2 4 3 , 5 5 0}$ | $\mathbf{2 4 2 , 6 4 6}$ |


| Water - Industial |  |  |  |  |
| :---: | ---: | :---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 11,822 | 11,475 | 11,632 | 10,616 |
| February | 10,749 | 10,788 | 10,241 | 9,551 |
| March | 13,614 | 10,465 | 12,130 | 10,181 |
| April | 11,650 | 15,772 | 10,550 | 11,544 |
| May | 11,671 | 12,319 | 12,374 | 10,779 |
| June | 4,167 | 11,268 | 12,371 | 11,446 |
| July | 5,625 | 12,389 | 14,919 | 12,781 |
| August | 5,784 | 10,259 | 13,988 |  |
| September | 6,594 | 15,115 | 14,273 |  |
| October | 5,769 | 13,816 | 14,485 |  |
| November | 12,903 | 12,741 | 14,656 |  |
| December | 12,469 | 12,806 | 8,840 |  |
| Annual Total | $\mathbf{1 1 2 , 8 1 7}$ | $\mathbf{1 4 9 , 2 1 3}$ | $\mathbf{1 5 0 , 4 5 9}$ | $\mathbf{7 6 , 8 9 8}$ |
| YTD Total | $\mathbf{6 9 , 2 9 8}$ | $\mathbf{8 4 , 4 7 6}$ | $\mathbf{8 4 , 2 1 7}$ | $\mathbf{7 6 , 8 9 8}$ |


| Water-Commercial |  |  |  |  |
| :---: | :---: | :---: | :---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | - | - | - | - |
| February | - | - | - | - |
| March | 30,992 | 21,936 | 28,548 | 27,994 |
| April | - | - | - | - |
| May | - | - | - | - |
| June | 34,437 | 27,916 | 29,006 | 27,972 |
| July | - | - | - | - |
| August | - | - | - | - |
| September | 26,179 | 29,866 | 31,613 |  |
| October | - | - | - |  |
| November | - | - | - |  |
| December | 38,696 | 32,632 | 32,155 |  |
| Annual Total | 130,304 | 112,350 | 121,322 | $\mathbf{5 5 , 9 6 6}$ |
| YTD Total | 65,429 | 49,852 | 57,554 | $\mathbf{5 5 , 9 6 6}$ |


| Water - Total |  |  |  |  |
| :---: | ---: | :---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 51,604 | 52,976 | 50,040 | 50,042 |
| February | 43,424 | 44,169 | 42,694 | 41,599 |
| March | 75,300 | 64,904 | 70,743 | 68,252 |
| April | 51,476 | 54,718 | 50,740 | 51,531 |
| May | 44,279 | 43,629 | 43,853 | 41,731 |
| June | 69,587 | 69,740 | 70,226 | 67,608 |
| July | 49,778 | 55,100 | 57,025 | 54,747 |
| August | 45,499 | 45,530 | 49,245 | - |
| September | 70,569 | 79,446 | 80,856 | - |
| October | 58,529 | 60,434 | 63,487 | - |
| November | 50,679 | 47,280 | 49,465 | - |
| December | 85,156 | 77,275 | 71,764 | - |
| Annual Total | $\mathbf{6 9 5 , 8 8 0}$ | $\mathbf{6 9 5 , 2 0 1}$ | $\mathbf{7 0 0 , 1 3 8}$ | $\mathbf{3 7 5 , 5 1 0}$ |
| YTD Total | $\mathbf{3 8 5 , 4 4 8}$ | $\mathbf{3 8 5 , 2 3 6}$ | $\mathbf{3 8 5 , 3 2 1}$ | $\mathbf{3 7 5 , 5 1 0}$ |


| Sewer - Residential |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 39,940 | 41,695 | 38,588 | 39,568 |
| February | 31,928 | 32,653 | 31,852 | 31,287 |
| March | 30,760 | 32,602 | 30,206 | 30,211 |
| April | 40,017 | 39,141 | 40,379 | 40,174 |
| May | 31,857 | 30,618 | 30,802 | 30,223 |
| June | 31,068 | 30,685 | 29,045 | 28,370 |
| July | 44,346 | 42,902 | 42,272 | 42,162 |
| August | 38,738 | 34,356 | 34,396 |  |
| September | 37,733 | 34,499 | 34,583 |  |
| October | 52,948 | 46,817 | 49,163 |  |
| November | 36,895 | 33,680 | 33,837 |  |
| December | 34,053 | 31,899 | 30,431 |  |
| Annual Total | $\mathbf{4 5 0 , 2 8 3}$ | $\mathbf{4 3 1 , 5 4 7}$ | $\mathbf{4 2 5 , 5 5 4}$ | $\mathbf{2 4 1 , 9 9 5}$ |
| YTD Total | $\mathbf{2 4 9 , 9 1 6}$ | $\mathbf{2 5 0 , 2 9 6}$ | $\mathbf{2 4 3 , 1 4 4}$ | $\mathbf{2 4 1 , 9 9 5}$ |


| Sewer - Industial |  |  |  |  |
| :---: | ---: | :---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 16,119 | 15,586 | 14,380 | 19,161 |
| February | 14,214 | 16,972 | 11,907 | 6,134 |
| March | 16,509 | 12,347 | 15,324 | 15,996 |
| April | 15,773 | 17,762 | 12,215 | 17,342 |
| May | 14,118 | 15,379 | 13,668 | 16,321 |
| June | 13,931 | 13,269 | 13,437 | 27,231 |
| July | 14,684 | 14,453 | 13,852 | 17,746 |
| August | 16,470 | 12,137 | 13,972 |  |
| September | $\mathbf{2 5 , 7 4 7}$ | 14,358 | 12,885 |  |
| October | 5,490 | 14,375 | 14,167 |  |
| November | 11,710 | 16,806 | 19,055 |  |
| December | 13,873 | 14,251 | 9,494 |  |
| Annual Total | $\mathbf{1 7 8 , 6 3 8}$ | $\mathbf{1 7 7 , 6 9 5}$ | $\mathbf{1 6 4 , 3 5 6}$ | $\mathbf{1 1 9 , 7 3 1}$ |
| YTD Total | $\mathbf{1 0 5 , 3 4 8}$ | $\mathbf{1 0 5 , 7 6 8}$ | $\mathbf{9 4 , 7 8 3}$ | $\mathbf{1 1 9 , 7 3 1}$ |


| Sewer - Commercial |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | - | - | - | - |
| February | - | - | - | - |
| March | 30,842 | 21,793 | 28,415 | 27,831 |
| April | - | - | - | - |
| May | - | - | - | - |
| June | 34,227 | 27,752 | 28,920 | 27,848 |
| July | - | - | - | - |
| August | - | - | - | - |
| September | 25,640 | 29,349 | 31,202 |  |
| October | - | - | - |  |
| November | - | - | - |  |
| December | 38,250 | 32,126 | 31,876 |  |
| Annual Total | $\mathbf{1 2 8 , 9 5 9}$ | $\mathbf{1 1 1 , 0 2 0}$ | $\mathbf{1 2 0 , 4 1 3}$ | $\mathbf{5 5 , 6 7 9}$ |
| YTD Total | $\mathbf{6 5 , 0 6 9}$ | $\mathbf{4 9 , 5 4 5}$ | $\mathbf{5 7 , 3 3 5}$ | $\mathbf{5 5 , 6 7 9}$ |


| Sewer - Total |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 56,059 | 57,281 | 52,968 | 58,729 |
| February | 46,142 | 49,625 | 43,759 | 37,421 |
| March | 78,111 | 66,742 | 73,945 | 73,838 |
| April | 55,790 | 56,903 | 52,594 | 57,516 |
| May | 45,975 | 45,997 | 44,470 | 46,544 |
| June | 79,226 | 71,706 | 71,402 | 83,449 |
| July | 59,030 | 57,355 | 56,124 | 59,908 |
| August | 55,208 | 46,493 | 48,368 | - |
| September | 89,120 | 78,206 | 78,670 | - |
| October | 58,438 | 61,192 | 63,330 | - |
| November | 48,605 | 50,486 | 52,892 | - |
| December | 86,176 | 78,276 | 71,801 | - |
| Annual Total | $\mathbf{7 5 7 , 8 8 0}$ | $\mathbf{7 2 0 , 2 6 2}$ | $\mathbf{7 1 0 , 3 2 3}$ | $\mathbf{4 1 7 , 4 0 5}$ |
| YTD Total | $\mathbf{4 2 0 , 3 3 3}$ | $\mathbf{4 0 5 , 6 0 9}$ | $\mathbf{3 9 5 , 2 6 2}$ | $\mathbf{4 1 7 , 4 0 5}$ |

## Appendix D) General Fund - Cash Flow Statement

January through July Actual, Remainder Projections, (Value in Thousands)

|  |  | $\begin{aligned} & * \\ & \stackrel{*}{2} \\ & \frac{\pi}{2} \\ & \frac{0}{0} \\ & 0 \end{aligned}$ |  | $\frac{*}{\frac{2}{2}}$ | $\begin{aligned} & \stackrel{*}{\lambda} \\ & \stackrel{\text { ® }}{\text { ® }} \end{aligned}$ | $\begin{aligned} & \text { * } \\ & \stackrel{1}{\leftrightharpoons} \end{aligned}$ | $\stackrel{*}{2}$ |  | $\begin{aligned} & \stackrel{\rightharpoonup}{む} \\ & \stackrel{0}{\xi} \\ & \text { ( } \\ & \stackrel{\rightharpoonup}{2} \end{aligned}$ | $\begin{aligned} & \grave{\vdots} \\ & \stackrel{0}{O} \\ & \stackrel{U}{0} \end{aligned}$ | $\begin{aligned} & \text { ̀ } \\ & \stackrel{0}{\xi} \\ & 0 \\ & 0 \\ & \text { Z } \end{aligned}$ | $\begin{aligned} & \grave{\vdots} \\ & \stackrel{0}{\epsilon} \\ & \overleftarrow{U} \\ & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & \ddot{7} \\ & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Real Property Taxes | 13,444 | 148 | 34 | 50 | 140 | 22 | 39 | 9 | 5 | 15 | 116 | 36 | 14,057 |
| Nonproperty Tax Items | (5) | 691 | 674 | 784 | 601 | 786 | 699 | 597 | 630 | 920 | 566 | 1,461 | 8,404 |
| Intergovernmental | - | - | 37 | 2 | 0 | 0 | 0 | 0 | 0 | 2 | 1 | 426 | 469 |
| Departmental | 24 | 6 | 8 | 16 | 53 | 42 | 121 | 60 | 60 | 60 | 60 | 100 | 611 |
| Use of Money | 40 | 72 | 81 | 77 | 79 | 72 | 75 | 4 | 3 | 4 | 4 | 3 | 515 |
| Licenses and Permits | 39 | 17 | 52 | 12 | 18 | 14 | 26 | 15 | 18 | 12 | 13 | 58 | 293 |
| Fines | - | 15 | 10 | 10 | 7 | 6 | 6 | 12 | 12 | 12 | 13 | 10 | 113 |
| Sale of Property | 32 | 1 | 1 | - | - | - | - | 0 | 0 | 4 | 0 | 0 | 38 |
| Miscellaneous | (34) | 3 | 3 | 1 | 12 | 0 | 1 | 4 | - | 13 | 6 | 8 | 17 |
| State Aid | - | 37 | 1 | - | 8 | 168 | 27 | - | 243 | - | 6 | 2,339 | 2,830 |
| Federal Aid | 1 | 1 | 3 | 5 | 3 | 1 | 0 | 2 | 23 | 0 | 0 | 0 | 39 |
| Interfund Transfers | - | - | 11 | - | - | - | - | - | - | - | - | - | 11 |
| Total Revenues: | 13,540 | 991 | 914 | 959 | 920 | 1,113 | 995 | 703 | 994 | 1,042 | 784 | 4,443 | 27,398 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 784 | 881 | 919 | 905 | 897 | 1,384 | 1,021 | 902 | 993 | 933 | 1,480 | 1,345 | 12,444 |
| Equipment | 12 | 77 | 21 | 67 | 49 | 54 | 29 | 1 | 182 | 16 | 1 | 20 | 529 |
| Contractual | 248 | 290 | 446 | 188 | 210 | 437 | 269 | 525 | 335 | 223 | 240 | 567 | 3,979 |
| Debt Principal | - | - | 65 | - | 285 | - | - | - | - | 77 | 9 | 53 | 489 |
| Debt Interest | - | - | 9 | 7 | 9 | - | - | - | 5 | 8 | 8 | - | 46 |
| Employee Benefits | 1,192 | 678 | 541 | 563 | 535 | 611 | 580 | 591 | 582 | 552 | 580 | 2,555 | 9,560 |
| Interfund Transfers | - | - | - | - | - | - | - | 200 | - | - | - | - | 200 |
| Total Expenditures: | 2,237 | 1,926 | 2,001 | 1,731 | 1,985 | 2,486 | 1,899 | 2,219 | 2,097 | 1,809 | 2,318 | 4,539 | 27,247 |
| Surplus (Deficiency) | 11,303 | 10,369 | 9,282 | 8,510 | 7,446 | 6,072 | 5,168 | 3,651 | 2,548 | 1,781 | 247 | 151 | - |
| Month-End Cash Balance | 21,356 | 20,571 | 19,740 | 18,969 | 18,276 | 17,093 | 15,986 | 14,469 | 13,366 | 12,599 | 11,065 | 10,969 |  |

## Appendix E）Water Fund－Cash Flow Statement

January through July Actual，Remainder Projections，（Value in Thousands）

|  | $\begin{aligned} & \stackrel{*}{2} \\ & \stackrel{\rightharpoonup}{10} \\ & \stackrel{\rightharpoonup}{7} \\ & \hline \end{aligned}$ |  | $\begin{aligned} & \stackrel{*}{5} \\ & \stackrel{\rightharpoonup}{5} \\ & \sum_{\Sigma}^{0} \end{aligned}$ | $\begin{aligned} & \text { 竞 } \\ & \frac{a}{c} \end{aligned}$ | $\stackrel{*}{\stackrel{*}{㐅}} \stackrel{\substack{\Sigma\\}}{ }$ | $\stackrel{\stackrel{*}{\omega}}{\stackrel{\omega}{3}}$ | $\stackrel{*}{3}$ | 彦 | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{E} \\ & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{0} \end{aligned}$ | $\begin{aligned} & \stackrel{0}{0} \\ & \stackrel{\rightharpoonup}{⿺} \\ & 0 \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{\text { ® }}{0} \\ & \text { O} \\ & \text { on } \end{aligned}$ | $\begin{aligned} & \stackrel{⿺}{0} \\ & \stackrel{\circ}{E} \\ & \stackrel{U}{0} \end{aligned}$ | $\begin{aligned} & \ddot{\ddot{0}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： Intergovernmental Charges | － | － | － | － | － | － | － | － | － | － | － | 134 | 134 |
| Departmental Income Use of Money and | 317 | 260 | 387 | 315 | 265 | 405 | 326 | 297 | 427 | 345 | 286 | 423 | 4，053 |
| Use of Money and Property | 3 | 5 | 6 | 6 | 7 | 7 | 7 | 0 | 1 | 0 | 0 | 0 | 42 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | 53 | 53 |
| Total Revenues： | 320 | 265 | 393 | 322 | 271 | 411 | 333 | 297 | 428 | 345 | 286 | 611 | 4，282 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 72 | 96 | 95 | 93 | 91 | 133 | 101 | 101 | 116 | 93 | 151 | 129 | 1，271 |
| Equipment | － | 2 | － | 4 | 6 | － | 0 | － | － | － | 0 | 19 | 31 |
| Contractual | 29 | 58 | 124 | 82 | 55 | 63 | 54 | 39 | 107 | 193 | 81 | 408 | 1，294 |
| Debt Principal | － | － | 130 | － | 145 | － | － | － | － | 156 | － | 44 | 475 |
| Debt Interest | － | － | 48 | 10 | 5 | － | － | 1 | 39 | 15 | 5 | － | 123 |
| Employee Benefits | 121 | 75 | 75 | 77 | 75 | 79 | 71 | 77 | 78 | 76 | 83 | 217 | 1，104 |
| Interfund Transfers | － | － | － | － | － | － | － | 183 | － | － | － | － | 183 |
| Total Expenditures： | 223 | 231 | 473 | 266 | 377 | 275 | 227 | 400 | 340 | 534 | 320 | 816 | 4，481 |
| Surplus（Deficiency） | 97 | 131 | 52 | 107 | 1 | 138 | 244 | 142 | 230 | 41 | 7 | （198） |  |
| Month－End Cash Balance | 2，678 | 2，642 | 2，574 | 2，630 | 2，456 | 2，549 | 2，662 | 2，560 | 2，648 | 2，459 | 2，425 | 2，220 |  |

Appendix F) Sewer Fund - Cash Flow Statement
January through July Actual, Remainder Projections, (Value in Thousands)

|  |  |  |  | $\frac{\frac{*}{C}}{\frac{1}{2}}$ | $\stackrel{*}{\stackrel{*}{\star}}$ | $\stackrel{*}{\stackrel{*}{\beth}}$ | $\stackrel{*}{\lambda}$ | $\begin{aligned} & \text { \# } \\ & \stackrel{1}{60} \\ & \frac{2}{4} \end{aligned}$ |  | $\begin{aligned} & \vdots \\ & \text { む̀ } \\ & \text { U } \\ & 0 \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\bar{T}} \\ & \stackrel{0}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Departmental Income Use of Money and | 258 | 216 | 308 | 429 | 218 | 348 | 437 | 404 | 333 | 274 | 411 | 506 | 4,143 |
| Property | 6 | 3 | 3 | 3 | 4 | 4 | 4 | 0 | 0 | 0 | 0 | 0 | 26 |
| Interfund Transfers | - | - | - | - | - | - | - | - | - | - | - | 129 | 129 |
| Total Revenues: | 263 | 219 | 311 | 433 | 222 | 352 | 440 | 404 | 333 | 274 | 411 | 635 | 4,297 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 61 | 83 | 84 | 85 | 82 | 129 | 96 | 84 | 97 | 81 | 125 | 116 | 1,123 |
| Equipment | - | 3 | - | 0 | - | - | - | - | - | - | 15 | - | 18 |
| Contractual | 28 | 56 | 110 | 80 | 65 | 86 | 65 | 89 | 93 | 95 | 88 | 631 | 1,485 |
| Debt Principal | - | - | 138 | - | 225 | - | - | - | - | 118 | 49 | 40 | 571 |
| Debt Interest | - | - | 20 | 7 | 9 | - | - | 0 | 15 | 7 | 9 | 1 | 68 |
| Employee Benefits | 99 | 60 | 60 | 62 | 62 | 68 | 64 | 64 | 63 | 62 | 70 | 178 | 913 |
| Interfund Transfers | - | - | - | - | - | - | - | 185 | - | - | - | - | 185 |
| Total Expenditures: | 188 | 202 | 412 | 234 | 442 | 283 | 225 | 422 | 268 | 363 | 356 | 967 | 4,362 |
| Surplus (Deficiency) | 75 | 92 | (9) | 191 | (29) | 39 | 254 | 236 | 302 | 213 | 268 | (65) |  |
| Month-End Cash Balance | 1,764 | 1,700 | 1,587 | 1,786 | 1,512 | 1,563 | 1,787 | 1,770 | 1,835 | 1,746 | 1,801 | 1,469 |  |

## Appendix G) Refuse and Recycling Fund - Cash Flow Statement

January through July Actual, Remainder Projections, (Value in Thousands)

|  | ح | * | $\begin{aligned} & \stackrel{*}{5} \\ & \stackrel{*}{5} \\ & \stackrel{y}{0} \end{aligned}$ | $\begin{aligned} & \stackrel{*}{2} \\ & \frac{\square}{4} \end{aligned}$ | $\stackrel{*}{\stackrel{*}{\pi}}$ | $\begin{aligned} & \stackrel{*}{0} \\ & \stackrel{y}{3} \end{aligned}$ | $\stackrel{*}{2}$ | 荀 | $\stackrel{\circ}{\circ}$ $\stackrel{\circ}{4}$ $\stackrel{0}{0}$ $\stackrel{0}{0}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{\rightharpoonup}{0} \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\square} \\ & \stackrel{\ddot{\circ}}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees and Fund Revenues | 15 | 1 | 1 | 1 | 712 | 2 | 1 | 1 | 1 | 700 | 0 | 10 | 1,443 |
| Total Revenues: | 15 | 1 | 1 | 1 | 712 | 2 | 1 | 1 | 1 | 700 | 0 | 10 | 1,443 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Equipment and Capital Outlay | - | - | - | - | - | - | - | - | 24 | - | - | - | 24 |
| Contractual | 94 | 103 | 99 | 99 | 99 | 103 | 102 | 114 | 114 | 114 | 114 | 114 | 1,271 |
| Debt Principal | - | - | - | - | - | - | - | - | - | 33 | - | - | 33 |
| Debt Interest | - | - | - | 2 | - | - | - | - | - | 2 | - | - | 3 |
| Total Expenditures: | 94 | 103 | 99 | 101 | 99 | 103 | 102 | 114 | 138 | 149 | 114 | 114 | 1,331 |
| Surplus (Deficiency) | (80) | (182) | (280) | (380) | 232 | 131 | 29 | (84) | (221) | 330 | 216 | 112 |  |
| Month-End Cash Balance | 458 | 367 | 377 | 277 | 114 | 480 | 470 | 356 | 220 | 771 | 657 | 553 |  |

## Appendix H) Health Insurance Fund - Cash Flow Statement

January through July Actual, Remainder Projections, (Value in Thousands)

|  |  | $\begin{aligned} & \text { N } \\ & \frac{2}{0} \\ & \frac{1}{2} \\ & \frac{2}{2} \\ & 4 \end{aligned}$ |  | $\frac{*}{\frac{*}{2}}$ | $\begin{aligned} & \stackrel{*}{\lambda} \\ & \stackrel{\pi}{\Sigma} \end{aligned}$ | $\stackrel{*}{\text { © }}$ | $\stackrel{*}{2}$ |  |  | $\begin{aligned} & \vdots \\ & \text { む̀ } \\ & \text { U } \\ & 0 \end{aligned}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental Charges | 524 | 529 | 533 | 530 | 529 | 527 | 524 | 530 | 530 | 530 | 530 | 530 | 6,345 |
| Use of Money and Property | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Employee Contributions | 13 | 14 | 116 | 13 | 14 | 14 | 13 | 14 | 14 | 14 | 14 | 14 | 267 |
| Total Revenues: | 537 | 543 | 649 | 543 | 543 | 541 | 537 | 544 | 544 | 544 | 544 | 544 | 6,612 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 509 | 377 | 785 | 543 | 1,097 | 613 | 668 | 625 | 497 | 561 | 694 | 506 | 7,474 |
| Total Expenditures: | 509 | 377 | 785 | 543 | 1,097 | 613 | 668 | 625 | 497 | 561 | 694 | 506 | 7,474 |
| Surplus (Deficiency) | 28 | 194 | 58 | 58 | (496) | (568) | (699) | (781) | (733) | (750) | (900) | (862) |  |
| Month-End Cash Balance | 2,796 | 2,883 | 2,747 | 2,747 | 2,193 | 2,120 | 1,989 | 1,907 | 1,955 | 1,938 | 1,788 | 1,827 |  |

## Appendix I) Worker's Compensation Fund - Cash Flow Statement

January through July Actual, Remainder Projections, (Value in Thousands)

|  |  | - |  | $\begin{aligned} & \stackrel{*}{\overline{2}} \\ & \frac{a}{4} \end{aligned}$ | $\stackrel{*}{\stackrel{*}{\widetilde{n}}}$ | $\stackrel{*}{\bullet}$ | $\stackrel{*}{3}$ | $\xrightarrow{\text { 容 }}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{E} \\ & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{0} \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{\circ} \\ & \text { O} \\ & 0 . \end{aligned}$ |  | 发 | $\begin{aligned} & \ddot{\ddot{\Xi}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental Charges | 54 | 55 | 57 | 57 | 59 | 96 | 69 | 56 | 57 | 56 | 56 | 83 | 755 |
| Use of Money and Property | 6 | 5 | 6 | 6 | 7 | 7 | 7 | - | - | - | - | - | 45 |
| Miscellaneous | 17 | - | 11 | - | 25 | 0 | 14 | - | - | - | - | - | 67 |
| Total Revenues: | 77 | 61 | 74 | 63 | 91 | 103 | 90 | 56 | 57 | 56 | 56 | 83 | 867 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 153 | 28 | 71 | 8 | 47 | 37 | 21 | 63 | 63 | 63 | 63 | 63 | 682 |
| Total Expenditures: | 153 | 28 | 71 | 8 | 47 | 37 | 21 | 63 | 63 | 63 | 63 | 63 | 682 |
| Surplus (Deficiency) | (76) | (43) | (40) | 14 | 58 | 124 | 193 | 186 | 179 | 172 | 165 | 184 |  |
| Month-End Cash Balance | 2,577 | 2,617 | 2,628 | 2,676 | 2,705 | 2,777 | 2,846 | 2,839 | 2,833 | 2,826 | 2,818 | 2,838 |  |

