CITY OF LOCKPORT
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February 21, 2023

To: Department Heads, Mayor, and Common Council
From: Director of Finance

Re: Monthly Financial Update - February
This memo will provide an update for the closing of the month of January. Like prior months, appendices A through I are attached for reference. The below sections will describe relevant activities that occurred throughout the month. Please note that the closing of the 2022 fiscal year is underway and cannot be completed until March (this is due to a calculation for deferred revenue that requires the amount of money collected in the 60 days after the end of the fiscal year). As a result, year-end results will alter and change until early March.

## Updated Closing Estimates

Closing is well underway with most adjustments done. The below Exhibit 1 summarizes the current budgeted surplus for each fund as well as change in cash from prior year.

## Exhibit 1. FY 2022 Preliminary Closing Results

| Fund | FY 2022 <br> Revenues |  | FY 2022 Expenditures |  | Budgeted <br> Surplus / <br> (Deficit) |  | Actual Surplus / (Deficit) |  | Cash Change from Prior Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A - General | \$ | 27,412,123 | \$ | 26,837,619 | \$ | $(965,297)$ | \$ | 574,505 | \$ | 868,856 |
| FX - Water | \$ | 4,229,543 | \$ | 4,219,531 | \$ | $(45,651)$ | \$ | 10,012 | \$ | 35,271 |
| G - Sewer | \$ | 4,159,562 | \$ | 4,059,041 | \$ | $(67,157)$ | \$ | 100,521 | \$ | $(153,622)$ |
| CL - Refuse | \$ | 1,447,646 |  | 1,248,188 | \$ | - | \$ | 199,458 | \$ | 179,498 |
| MS - Health | \$ | 6,649,786 |  | 5,984,023 | \$ | - | \$ | 665,763 | \$ | 608,659 |
| S- Worker's Comp | \$ | 923,779 | \$ | 543,023 | \$ | - | \$ | 380,756 | \$ | 300,236 |

A positive variance is currently experienced in each fund with the largest positive variance compared to budgeted fund balance occurring in the General Fund. For main driving factors behind each of the surpluses, please refer to the January 2023 finance update memo (as they have not changed).

As a result of the experienced annual budget surpluses, we have new changes to the fund balance levels for 12/31/22. Exhibit 2 (below) details the unreserved fund balance levels as of $12 / 31 / 21$ (audited) as well as $12 / 31 / 22$ (unaudited).

Exhibit 2. Fund Balance Accumulation, FY 2021 and FY 2022

| Fund | 12/31/21 <br> Unreserved Fund Balance |  | Balance as a Percent of Expenditrues |  | 12/31/22 <br> Unreserved Fund Balance | Balance as a Percent of Expenditrues |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A - General | \$ | 8,669,406 | 33\% |  | 9,243,911 | 34\% |
| FX - Water | \$ | 2,896,572 | 67\% |  | \$ 2,906,584 | 69\% |
| G - Sewer | \$ | 1,842,143 | 43\% |  | 1,942,664 | 48\% |
| CL-Refuse | \$ | 527,994 | 43\% |  | 727,452 | 58\% |
| MS - Health | \$ | 1,609,917 | 26\% |  | 2,275,680 | 38\% |
| S- Worker's Comp | \$ | 885,020 | 203\% |  | \$ 1,265,776 | 233\% |

Notably, unreserved fund balance is increasing in all funds despite budgeted allocation of fund balance in the General, Water, and Sewer Funds. Given the new year-end fund balance in the General at $12 / 31 / 2022$, the updated year-end unreserved fund balance at 12/31/2023 (assuming the full budgeted use of $\$ 991,259$ in the FY 2023 Operating Budget) is $\$ 8.3$ million, or $30 \%$ of the FY 2023 budgeted expenditures.

Cash is decreasing the Sewer Fund by $\$ 154 \mathrm{k}$ at year end of FY 2022 despite a budgetary surplus. This is primarily the result of a decrease in accounts payable at 12/31/22 compared to 12/31/21, as seen in Exhibit 3 below.

## Exhibit 3. Drafted Sewer Fund Cash Flow Statement, FY 2018 - FY 2022



Cash at Beginning of Period
Cash at the End of the Period

| 2022 | 2021 | 2020 | 2019 | 2018 |
| :---: | :---: | :---: | :---: | :---: |
| 4,159,562 | 4,071,505 | 4,150,095 | 4,003,852 | 3,937,908 |
| 4,059,041 | 4,260,406 | 3,508,457 | 3,694,951 | 3,787,687 |
| 100,521 | $(188,901)$ | 641,639 | 308,900 | 150,221 |
| $(3,580)$ | 96,291 | 49,410 | $(44,851)$ | $(1,583)$ |
| 22,432 | $(22,663)$ | $(6,682)$ | 30,788 | $(23,437)$ |
| 9,415 | $(2,142)$ | $(2,518)$ | 1,667 | 9,071 |
| - | - | 6,492 | $(2,797)$ | $(3,695)$ |
| $(263,465)$ | 332,048 | $(33,850)$ | 3,709 | 24,792 |
| - | - | $(54,257)$ | 2,104 | $(5,169)$ |
| $(38,201)$ | 38,201 | - |  | - |
| - | (0) | 53,182 | $(53,182)$ |  |
| - | $(2,709)$ | $(20,665)$ | $(1,471)$ | 26,348 |
| 4,652 | 1,752 | 20,716 | - | - |
| $(268,748)$ | 440,778 | 11,829 | $(64,032)$ | 26,328 |
| $(168,227)$ | 251,877 | 653,467 | 244,868 | 176,549 |
| 1,778,512 | 1,526,635 | 873,168 | 628,300 | 451,751 |
| 1,610,285 | 1,778,512 | 1,526,635 | 873,168 | 628,300 |

Note that in Exhibit 3, no change in deferred tax revenue is reflected yet, as that cannot be calculated until March. At year end of FY 2021, the Sewer fund had a significant account receivable balance due to payments for larger flood-related items, while at this point in time, these are fully paid. Because the decline in cash flow is primarily driven by this change and not a larger systemic issue (such as sharp increase in rents receivable), there is no cause for concern at this point in time for the overall cash decrease.

## Audit Process

Our third party auditor is scheduled to audit our records in-person in late March, on track with last year's schedule. Improvements have been made this year to items such as school account liabilities, property tax reconciliation, water and sewer bill reconciliation, and petty cash accounting. In addition, work was done to import asset and depreciation data from excel into "Asset Keeper Pro," a new software recommended by our auditors to record this data. This year, the closing depreciation work was done both in excel and the software to ensure that the data reconciles to our outdated method done in prior years (excel).

## New Open Financial Data Portal

The new Open Financial Data Portal is fully live and available to citizens! Located at the following link - https://lockportny.gov/lockports-open-financial-data-portal/ (or with the quick access button on the bottom of any City webpage)- citizens can now download relevant data sets and collections. Data will be refreshed monthly near the end of the following month - similar to the set up for these monthly memos. This is due to the regular delay from billing collections into the accounting system.

## Governor's Budget

Governor Hochul's 2023 - 2024 NYS Budget Proposal maintains the status quo for line items impacting the City of Lockport. Namely, Aid and Incentives for Municipalities revenue, or AIM, is budgeted to remain at the current level (which is what we budgeted for in FY 2023). CHIPS/EWR/POP/EWR and Touring funding is also budgeted to remain at the current level. A budget amendment to the City's capital budget will be done later in Spring after it is finalized.


Tim Russo
Finance Director

Appendix A) City of Lockport - Monthly Metric Benchmarking

| Combined Sales Taxes |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 196$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| February | $\$ 454,392$ | $\$ 537,581$ | $\$ 469,438$ | $\$ 593,049$ |  |
| March | $\$ 407,892$ | $\$ 440,772$ | $\$ 429,461$ | $\$ 508,689$ |  |
| April | $\$ 583,444$ | $\$ 581,503$ | $\$ 677,151$ | $\$ 778,809$ |  |
| May | $\$ 473,367$ | $\$ 311,836$ | $\$ 517,738$ | $\$ 602,603$ |  |
| June | $\$ 595,675$ | $\$ 497,539$ | $\$ 542,171$ | $\$ 813,378$ |  |
| July | $\$ 525,611$ | $\$ 544,038$ | $\$ 828,544$ | $\$ 533,112$ |  |
| August | $\$ 488,937$ | $\$ 433,779$ | $\$ 552,974$ | $\$ 606,779$ |  |
| September | $\$ 522,860$ | $\$ 448,402$ | $\$ 548,900$ | $\$ 602,555$ |  |
| October | $\$ 650,166$ | $\$ 858,609$ | $\$ 815,211$ | $\$ 818,429$ |  |
| November | $\$ 479,254$ | $\$ 440,361$ | $\$ 497,773$ | $\$ 591,993$ |  |
| December | $\$ 1,063,377$ | $\$ 1,166,752$ | $\$ 1,353,428$ | $\$ 1,393,499$ |  |
| Annual Total | $\$ 6,245,172$ | $\$ 6,261,172$ | $\$ 7,232,790$ | $\$ 7,862,895$ | $\$ 0$ |
| YTD Total | $\$ 6,245,172$ | $\$ 6,261,172$ | $\$ 7,232,790$ | $\$ 7,862,895$ | $\$ 0$ |


| Metered Water Sales |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 295,986$ | $\$ 297,007$ | $\$ 301,094$ | $\$ 294,409$ | $\$ 297,492$ |
| February | $\$ 260,683$ | $\$ 254,496$ | $\$ 256,025$ | $\$ 255,502$ |  |
| March | $\$ 405,376$ | $\$ 395,895$ | $\$ 380,084$ | $\$ 377,768$ |  |
| April | $\$ 289,579$ | $\$ 296,677$ | $\$ 303,475$ | $\$ 299,208$ |  |
| May | $\$ 256,745$ | $\$ 256,303$ | $\$ 254,526$ | $\$ 258,967$ |  |
| June | $\$ 398,689$ | $\$ 647,034$ | $\$ 373,512$ | $\$ 383,412$ |  |
| July | $\$ 298,889$ | $\$ 77,626$ | $\$ 310,474$ | $\$ 319,669$ |  |
| August | $\$ 265,739$ | $\$ 269,373$ | $\$ 262,716$ | $\$ 278,157$ |  |
| September | $\$ 425,389$ | $\$ 397,879$ | $\$ 405,477$ | $\$ 405,091$ |  |
| October | $\$ 323,399$ | $\$ 226,318$ | $\$ 328,167$ | $\$ 360,649$ |  |
| November | $\$ 258,601$ | $\$ 278,051$ | $\$ 269,140$ | $\$ 278,017$ |  |
| December | $\$ 424,907$ | $\$ 546,600$ | $\$ 401,685$ | $\$ 368,145$ |  |
| Annual Total | $\$ 3,903,982$ | $\$ 3,903,260$ | $\$ 3,846,375$ | $\$ 3,878,996$ | $\$ 297,492$ |
| YTD Total | $\$ 3,903,982$ | $\$ 3,903,260$ | $\$ 3,846,375$ | $\$ 3,878,996$ | $\$ 297,492$ |


| Health Insurance Medical Claims |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Month | 2019 | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 327,073$ | $\$ 365,250$ | $\$ 350,338$ | $\$ 374,014$ | $\$ 323,685$ |
| February | $\$ 492,824$ | $\$ 324,937$ | $\$ 642,054$ | $\$ 284,383$ |  |
| March | $\$ 355,269$ | $\$ 331,536$ | $\$ 423,243$ | $\$ 326,715$ |  |
| April | $\$ 341,465$ | $\$ 150,496$ | $\$ 330,084$ | $\$ 229,961$ |  |
| May | $\$ 271,852$ | $\$ 261,417$ | $\$ 385,970$ | $\$ 278,789$ |  |
| June | $\$ 226,553$ | $\$ 307,858$ | $\$ 337,826$ | $\$ 364,979$ |  |
| July | $\$ 438,502$ | $\$ 283,401$ | $\$ 427,822$ | $\$ 388,004$ |  |
| August | $\$ 349,046$ | $\$ 320,825$ | $\$ 481,298$ | $\$ 613,931$ |  |
| September | $\$ 367,420$ | $\$ 265,522$ | $\$ 178,386$ | $\$ 392,062$ |  |
| October | $\$ 261,919$ | $\$ 372,888$ | $\$ 398,173$ | $\$ 293,890$ |  |
| November | $\$ 347,273$ | $\$ 428,818$ | $\$ 329,634$ | $\$ 436,289$ |  |
| December | $\$ 349,195$ | $\$ 297,395$ | $\$ 200,818$ | $\$ 383,555$ |  |
| Annual Total | $\$ 4,128,392$ | $\$ 3,710,345$ | $\$ 4,485,646$ | $\$ 4,366,571$ | $\$ 323,685$ |
| YTD Total | $\$ 4,128,392$ | $\$ 3,710,345$ | $\$ 4,485,646$ | $\$ 4,366,571$ | $\$ 323,685$ |


| Refuse and Garbage Charges |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 0$ | $\$ 0$ | $(\$ 371)$ | $\$ 0$ | $\$ 0$ |
| February | $\$ 1,604$ | $\$ 505$ | $\$ 483$ | $\$ 638$ |  |
| March | $\$ 918$ | $\$ 134$ | $\$ 732$ | $\$ 469$ |  |
| April | $\$ 885$ | $\$ 767$ | $\$ 1,000$ | $\$ 1,477$ |  |
| May | $\$ 641,780$ | $\$ 643,697$ | $\$ 646,125$ | $\$ 710,720$ |  |
| June | $\$ 4$ | $(\$ 786)$ | $(\$ 444)$ | $\$ 857$ |  |
| July | $\$ 868$ | $\$ 625$ | $\$ 1,820$ | $\$ 652$ |  |
| August | $\$ 901$ | $\$ 566$ | $\$ 624$ | $\$ 711$ |  |
| September | $\$ 906$ | $\$ 1,277$ | $\$ 817$ | $(\$ 7,777)$ |  |
| October | $\$ 643,591$ | $\$ 644,891$ | $\$ 646,619$ | $\$ 720,630$ |  |
| November | $\$ 602$ | $\$ 352$ | $\$ 371$ | $\$ 818$ |  |
| December | $(\$ 1,661)$ | $\$ 9,116$ | $\$ 332$ | $(\$ 13,692)$ |  |
| Annual Total | $\$ \mathbf{1 , 2 9 0 , 3 9 8}$ | $\$ 1, \mathbf{3 0 1 , 1 4 4}$ | $\$ 1,298,108$ | $\$ 1,415,503$ | $\$ 0$ |
| YTD Total | $\mathbf{\$ 1 , 2 9 0 , 3 9 8}$ | $\$ 1, \mathbf{3 0 1 , 1 4 4}$ | $\mathbf{\$ 1 , 2 9 8 , 1 0 8}$ | $\$ 1,415,503$ | $\$ \mathbf{0}$ |


| Sewer Rents |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 233,862$ | $\$ 236,104$ | $\$ 244,087$ | $\$ 235,263$ | $\$ 253,757$ |
| February | $\$ 183,698$ | $\$ 197,246$ | $\$ 209,093$ | $\$ 196,386$ |  |
| March | $\$ 311,770$ | $\$ 297,203$ | $\$ 289,803$ | $\$ 290,996$ |  |
| April | $\$ 229,199$ | $\$ 240,857$ | $\$ 243,181$ | $\$ 239,743$ |  |
| May | $\$ 199,902$ | $\$ 201,357$ | $\$ 201,065$ | $\$ 203,176$ |  |
| June | $\$ 297,985$ | $\$ 520,624$ | $\$ 285,369$ | $\$ 293,791$ |  |
| July | $\$ 231,129$ | $\$ 34,408$ | $\$ 245,496$ | $\$ 249,725$ |  |
| August | $\$ 204,094$ | $\$ 223,771$ | $\$ 203,130$ | $\$ 213,891$ |  |
| September | $\$ 317,06$ | $\$ 309,502$ | $\$ 301,489$ | $\$ 302,025$ |  |
| October | $\$ 265,003$ | $\$ 190,412$ | $\$ 256,361$ | $\$ 282,844$ |  |
| November | $\$ 201,775$ | $\$ 208,311$ | $\$ 212,508$ | $\$ 223,059$ |  |
| December | $\$ 321,302$ | $\$ 343,643$ | $\$ 302,343$ | $\$ 275,703$ |  |
| Annual Total | $\$ 2,977,435$ | $\$ 3,003,440$ | $\$ 2,993,923$ | $\$ 3,006,602$ | $\$ 253,757$ |
| YTD Total | $\$ 2,977,435$ | $\$ 3,003,440$ | $\$ 2,993,923$ | $\$ 3,006,602$ | $\$ 253,757$ |


| Worker's Compensation Claims and Awards |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 25,962$ | $\$ 25,361$ | $\$ 23,927$ | $\$ 19,423$ | $\$ 33,733$ |
| February | $\$ 156,370$ | $\$ 28,641$ | $\$ 21,680$ | $\$ 19,390$ |  |
| March | $\$ 24,913$ | $\$ 39,215$ | $\$ 23,171$ | $\$ 23,093$ |  |
| April | $\$ 19,836$ | $\$ 20,019$ | $\$ 37,514$ | $\$ 28,327$ |  |
| May | $\$ 62,964$ | $\$ 46,371$ | $\$ 20,347$ | $\$ 19,397$ |  |
| June | $\$ 26,428$ | $\$ 18,852$ | $\$ 30,508$ | $\$ 18,022$ |  |
| July | $\$ 51,001$ | $\$ 22,829$ | $\$ 20,785$ | $\$ 19,202$ |  |
| August | $\$ 26,436$ | $\$ 20,122$ | $\$ 18,865$ | $\$ 19,313$ |  |
| September | $\$ 22,122$ | $\$ 19,957$ | $\$ 18,759$ | $\$ 32,597$ |  |
| October | $\$ 99,721$ | $\$ 67,839$ | $\$ 29,124$ | $\$ 21,100$ |  |
| November | $\$ 91,678$ | $\$ 59,082$ | $\$ 15,944$ | $\$ 18,026$ |  |
| December | $\$ 196,474$ | $\$ 17,510$ | $\$ 18,727$ | $\$ 173,009$ |  |
| Annual Total | $\$ 803,904$ | $\$ 385,796$ | $\$ 279,351$ | $\$ 410,900$ | $\$ 33,733$ |
| YTD Total | $\$ 803,904$ | $\$ 385,796$ | $\$ 279,351$ | $\$ 410,900$ | $\$ 33,733$ |

Appendix B) City of Lockport - Monthly Cash Benchmarking

| General Fund |  |  |  |  |  | Water Fund |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | 2019 | 2020 | 2021 | 2022 | 2023 | Month | 2019 | 2020 | 2021 | 2022 | 2023 |
| January | \$7,485,481 | \$15,546,525 | \$17,798,045 | \$19,098,116 | \$21,355,669 | January | \$1,427,988 | \$2,129,208 | \$2,628,723 | \$2,642,387 | \$2,677,759 |
| February | \$12,556,393 | \$14,533,969 | \$17,027,879 | \$18,263,780 |  | February | \$1,390,670 | \$2,059,988 | \$2,624,789 | \$2,528,523 |  |
| March | \$12,430,769 | \$13,857,752 | \$16,456,091 | \$17,520,903 |  | March | \$1,750,379 | \$2,145,094 | \$2,410,492 | \$2,446,885 |  |
| April | \$12,415,323 | \$13,536,258 | \$15,623,345 | \$17,042,301 |  | April | \$1,934,555 | \$2,187,804 | \$2,483,927 | \$2,429,685 |  |
| May | \$11,332,144 | \$12,231,281 | \$14,777,531 | \$15,467,352 |  | May | \$1,773,832 | \$2,082,250 | \$2,253,247 | \$2,214,415 |  |
| June | \$10,536,564 | \$11,213,429 | \$13,712,318 | \$14,601,182 |  | June | \$1,856,442 | \$2,243,870 | \$2,332,919 | \$2,404,039 |  |
| July | \$9,383,100 | \$9,993,469 | \$12,970,812 | \$14,767,719 |  | July | \$2,030,345 | \$2,315,038 | \$2,484,241 | \$2,439,985 |  |
| August | \$8,718,197 | \$9,146,606 | \$12,280,165 | \$13,911,439 |  | August | \$2,069,234 | \$2,407,317 | \$2,547,756 | \$2,524,748 |  |
| September | \$6,937,385 | \$8,283,230 | \$11,205,446 | \$14,116,268 |  | September | \$1,799,286 | \$2,376,813 | \$2,596,808 | \$2,424,713 |  |
| October | \$6,278,031 | \$7,651,250 | \$10,060,279 | \$13,362,187 |  | October | \$1,784,054 | \$2,238,293 | \$2,368,372 | \$2,347,358 |  |
| November | \$5,238,105 | \$6,880,160 | \$8,796,874 | \$11,686,649 |  | November | \$2,113,688 | \$2,216,425 | \$2,330,266 | \$2,400,818 |  |
| December | \$4,373,616 | \$6,664,360 | \$7,965,416 | \$8,834,272 |  | December | \$2,020,072 | \$2,579,966 | \$2,625,687 | \$2,660,958 |  |


| Health Insurance Fund |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 1,100,904$ | $\$ 1,896,866$ | $\$ 2,309,292$ | $\$ 2,309,292$ | $\$ 2,796,037$ |
| February | $\$ 927,989$ | $\$ 1,719,295$ | $\$ 2,069,674$ | $\$ 2,214,675$ |  |
| March | $\$ 676,129$ | $\$ 1,750,426$ | $\$ 1,888,385$ | $\$ 2,296,827$ |  |
| April | $\$ 436,847$ | $\$ 1,958,385$ | $\$ 1,910,279$ | $\$ 2,468,381$ |  |
| May | $\$ 264,834$ | $\$ 1,91,066$ | $\$ 1,883,529$ | $\$ 2,740,509$ |  |
| June | $\$ 30,955$ | $\$ 2,105,150$ | $\$ 2,024,272$ | $\$ 2,802,695$ |  |
| July | $\$ 133,061$ | $\$ 2,171,030$ | $\$ 1,818975$ | $\$ 2,677,996$ |  |
| August | $\$ 14,389$ | $\$ 2,207,294$ | $\$ 1,685,015$ | $\$ 2,489,593$ |  |
| September | $\$ 1,768,852$ | $\$ 2,297,491$ | $\$ 1,852,391$ | $\$ 2,500,212$ |  |
| October | $\$ 1,536,529$ | $\$ 2,183,213$ | $\$ 1,799,002$ | $\$ 2,621,187$ |  |
| November | $\$ 1,658,550$ | $\$ 2,204,290$ | $\$ 1,940,100$ | $\$ 2,605,408$ |  |
| December | $\$ 1,806,436$ | $\$ 2,260,574$ | $\$ 1,959,592$ | $\$ 2,568,251$ |  |

Refuse and Recycling Fund

| Month | 2019 | 2020 | 2021 | 2022 | 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| January | \$278,946 | \$279,629 | \$228,806 | \$275,621 | \$458,148 |
| February | \$201,535 | \$139,096 | \$140,675 | \$197,803 |  |
| March | \$118,686 | \$53,833 | \$56,990 | \$121,517 |  |
| April | \$38,739 | \$54,447 | (\$38,160) | \$37,114 |  |
| May | $(\$ 47,902)$ | (\$134,923) | $(\$ 129,002)$ | (\$31,141) |  |
| June | $(\$ 133,056)$ | \$254,538 | \$193,283 | \$355,879 |  |
| July | \$167,639 | \$179,471 | \$195,332 | \$334,159 |  |
| August | \$201,741 | \$231,097 | \$149,067 | \$301,336 |  |
| September | \$108,578 | \$45,998 | \$56,369 | \$213,617 |  |
| October | \$59,462 | (\$110,252) | (\$80,793) | \$99,655 |  |
| November | (\$49,681) | \$115,500 | \$217,571 | \$462,888 |  |
| December | \$353,551 | \$306,795 | \$349,032 | \$528,529 |  |

## Sewer Fund

| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| January | $\$ 806,298$ | $\$ 1,081,511$ | $\$ 1,536,779$ | $\$ 1,635,729$ | $\$ 1,764,311$ |
| February | $\$ 580,701$ | $\$ 1,088,058$ | $\$ 1,663,905$ | $\$ 1,595,185$ |  |
| March | $\$ 692,539$ | $\$ 1,079,858$ | $\$ 1,511,408$ | $\$ 1,549,736$ |  |
| April | $\$ 979,887$ | $\$ 1,276,663$ | $\$ 1,699,874$ | $\$ 1,718,465$ |  |
| May | $\$ 155,776$ | $\$ 1,093,714$ | $\$ 1,41,550$ | $\$ 1,502,102$ |  |
| June | $\$ 766,335$ | $\$ 1,237,171$ | $\$ 1,499025$ | $\$ 1,61,841$ |  |
| July | $\$ 1,058,987$ | $\$ 1,44,144$ | $\$ 1,590,576$ | $\$ 1,604,849$ |  |
| August | $\$ 1,084,153$ | $\$ 1,463,381$ | $\$ 1,858,622$ | $\$ 1,743,519$ |  |
| September | $\$ 907,957$ | $\$ 1,550,040$ | $\$ 1,861,897$ | $\$ 1,751,101$ |  |
| October | $\$ 997,305$ | $\$ 1,513,652$ | $\$ 1,568,846$ | $\$ 1,684,979$ |  |
| November | $\$ 979,618$ | $\$ 1,453,768$ | $\$ 1,617,365$ | $\$ 1,760,948$ |  |
| December | $\$ 872,968$ | $\$ 1,526,438$ | $\$ 1,763,724$ | $\$ 1,610,102$ |  |


| Worker's Compensation Fund |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |  |
| January | $\$ 1,997,340$ | $\$ 1,745,702$ | $\$ 1,998,255$ | $\$ 2,393,153$ | $\$ 2,576,909$ |  |
| February | $\$ 1,810,515$ | $\$ 1,788,014$ | $\$ 1,928,873$ | $\$ 2,334,752$ |  |  |
| March | $\$ 1,816,543$ | $\$ 1,701,080$ | $\$ 1,955,724$ | $\$ 2,363,158$ |  |  |
| April | $\$ 1,826,967$ | $\$ 1,88,125$ | $\$ 1,262,406$ | $\$ 2,382,915$ |  |  |
| May | $\$ 1,798,140$ | $\$ 1,850,060$ | $\$ 2,011,136$ | $\$ 2,459,626$ |  |  |
| June | $\$ 1,810,951$ | $\$ 1,876,361$ | $\$ 2,062,510$ | $\$ 2,500,566$ |  |  |
| July | $\$ 1,863,941$ | $\$ 1,914,344$ | $\$ 2,118,521$ | $\$ 2,575,912$ |  |  |
| August | $\$ 1,917,557$ | $\$ 1,940,469$ | $\$ 2,169,345$ | $\$ 2,630,995$ |  |  |
| September | $\$ 1,946,815$ | $\$ 1,935,185$ | $\$ 2,207,318$ | $\$ 2,635,399$ |  |  |
| October | $\$ 1,877,740$ | $\$ 1,901,682$ | $\$ 2,224,352$ | $\$ 2,664,942$ |  |  |
| November | $\$ 1,854,624$ | $\$ 1,903,516$ | $\$ 2,311,173$ | $\$ 2,728,865$ |  |  |
| December | $\$ 1,735,301$ | $\$ 1,960,151$ | $\$ 2,352,920$ | $\$ 2,653,156$ |  |  |


G. 1450.71 NYCLASS. Health Insurance contains Ms. 12 2e0.13. Worker's compensation contains S.1230.10 Cash, s.1450.71 NYCLASS, s. $1452.11 / 71$ Special Reserves.

Appendix C) City of Lockport - Monthly Water and Sewer Usage (in Cubic Feet) Benchmarking

| Water - Residential |  |  |  |  |
| :---: | ---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 39,782 | 41,501 | 38,408 | 39,426 |
| February | 32,675 | 33,381 | 32,453 |  |
| March | 30,694 | 32,503 | 30,065 |  |
| April | 39,826 | 38,946 | 40,190 |  |
| May | 32,608 | 31,310 | 31,479 |  |
| June | 30,983 | 30,556 | 28,849 |  |
| July | 44,153 | 42,711 | 42,106 |  |
| August | 39,715 | 35,271 | 35,257 |  |
| September | 37,796 | 34,465 | 34,970 |  |
| October | 52,760 | 46,618 | 49,002 |  |
| November | 37,776 | 34,539 | 34,809 |  |
| December | 33,991 | 31,837 | 30,769 |  |
| Annual Total | 452,759 | $\mathbf{4 3 3 , 6 3 8}$ | $\mathbf{4 2 8 , 3 5 7}$ | $\mathbf{3 9 , 4 2 6}$ |
| YTD Total | $\mathbf{3 9 , 7 8 2}$ | $\mathbf{4 1 , 5 0 1}$ | $\mathbf{3 8 , 4 0 8}$ | $\mathbf{3 9 , 4 2 6}$ |


| Water - Industial |  |  |  |  |
| :---: | ---: | ---: | ---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 11,822 | 11,475 | 11,632 | 10,616 |
| February | 10,749 | 10,788 | 10,241 |  |
| March | 13,614 | 10,465 | 12,130 |  |
| April | 11,650 | 15,772 | 10,550 |  |
| May | 11,671 | 12,319 | 12,374 |  |
| June | 4,167 | 11,268 | 12,371 |  |
| July | 5,625 | 12,389 | 14,919 |  |
| August | 5,784 | 10,259 | 13,988 |  |
| September | 6,594 | 15,115 | 14,273 |  |
| October | 5,769 | 13,816 | 14,485 |  |
| November | 12,903 | 12,741 | 14,656 |  |
| December | 12,469 | 12,806 | 8,840 |  |
| Annual Total | $\mathbf{1 1 2 , 8 1 7}$ | $\mathbf{1 4 9}, \mathbf{2 1 3}$ | $\mathbf{1 5 0 , 4 5 9}$ | $\mathbf{1 0 , 6 1 6}$ |
| YTD Total | $\mathbf{1 1 , 8 2 2}$ | $\mathbf{1 1 , 4 7 5}$ | $\mathbf{1 1 , 6 3 2}$ | $\mathbf{1 0 , 6 1 6}$ |


| Water - Commercial |  |  |  |  |
| :---: | :---: | :---: | :---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | - | - | - | - |
| February | - | - | - | - |
| March | 30,992 | 21,936 | 28,548 |  |
| April | - | - | - |  |
| May | - | - | - |  |
| June | 34,437 | 27,916 | 29,006 |  |
| July | - | - | - |  |
| August | - | - | - |  |
| September | 26,179 | 29,866 | 31,613 |  |
| October | - | - | - |  |
| November | - | - | - |  |
| December | 38,696 | 32,632 | 32,155 |  |
| Annual Total | $\mathbf{1 3 0 , 3 0 4}$ | $\mathbf{1 1 2 , 3 5 0}$ | $\mathbf{1 2 1 , 3 2 2}$ | - |
| YTD Total | - | - | - | - |


| Water - Total |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 51,604 | 52,976 | 50,040 | 50,042 |
| February | 43,424 | 44,169 | 42,694 | - |
| March | 75,300 | 64,904 | 70,743 | - |
| April | 51,476 | 54,718 | 50,740 | - |
| May | 44,279 | 43,629 | 43,853 | - |
| June | 69,587 | 69,740 | 70,226 | - |
| July | 49,778 | 55,100 | 57,025 | - |
| August | 45,499 | 45,530 | 49,245 | - |
| September | 70,569 | 79,446 | 80,856 | - |
| October | 58,529 | 60,434 | 63,487 | - |
| November | 50,679 | 47,280 | 49,465 | - |
| December | 85,156 | 77,275 | 71,764 | - |
| Annual Total | $\mathbf{6 9 5}, 880$ | $\mathbf{6 9 5 , 2 0 1}$ | $\mathbf{7 0 0 , 1 3 8}$ | $\mathbf{5 0 , 0 4 2}$ |
| YTD Total | $\mathbf{5 1 , 6 0 4}$ | $\mathbf{5 2 , 9 7 6}$ | $\mathbf{5 0 , 0 4 0}$ | $\mathbf{5 0 , 0 4 2}$ |


| Sewer - Residential |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ |  | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| $\mathbf{2 0 2 3}$ |  |  |  |  |
| January | 39,940 | 41,695 | 38,588 | 39,568 |
| February | 31,928 | 32,653 | 31,852 |  |
| March | 30,760 | 32,602 | 30,206 |  |
| April | 40,017 | 39,141 | 40,379 |  |
| May | 31,857 | 30,618 | 30,802 |  |
| June | 31,068 | 30,685 | 29,045 |  |
| July | 44,346 | 42,902 | 42,272 |  |
| August | 38,738 | 34,356 | 34,396 |  |
| September | 37,733 | 34,499 | 34,583 |  |
| October | 52,948 | 46,817 | 49,163 |  |
| November | 36,895 | 33,680 | 33,837 |  |
| December | 34,053 | 31,899 | 30,431 |  |
| Annual Total | $\mathbf{4 5 0 , 2 8 3}$ | $\mathbf{4 3 1 , 5 4 7}$ | $\mathbf{4 2 5 , 5 5 4}$ | $\mathbf{3 9 , 5 6 8}$ |
| YTD Total | $\mathbf{3 9 , 9 4 0}$ | $\mathbf{4 1 , 6 9 5}$ | $\mathbf{3 8 , 5 8 8}$ | $\mathbf{3 9 , 5 6 8}$ |


| Sewer - Industial |  |  |  |  |
| :---: | ---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 16,119 | 15,586 | 14,380 | 19,161 |
| February | 14,214 | 16,972 | 11,907 |  |
| March | 16,509 | 12,347 | 15,324 |  |
| April | 15,773 | 17,762 | 12,215 |  |
| May | 14,118 | 15,379 | 13,668 |  |
| June | 13,931 | 13,269 | 13,437 |  |
| July | 14,684 | 14,453 | 13,852 |  |
| August | 16,470 | 12,137 | 13,972 |  |
| September | 25,747 | 14,358 | 12,885 |  |
| October | 5,490 | 14,375 | 14,167 |  |
| November | 11,710 | 16,806 | 19,055 |  |
| December | 13,873 | 14,251 | 9,494 |  |
| Annual Total | $\mathbf{1 7 8 , 6 3 8}$ | $\mathbf{1 7 7 , 6 9 5}$ | $\mathbf{1 6 4 , 3 5 6}$ | $\mathbf{1 9 , 1 9 1}$ |
| YTD Total | $\mathbf{1 6 , 1 1 9}$ | $\mathbf{1 5 , 5 8 6}$ | $\mathbf{1 4 , 3 8 0}$ | $\mathbf{1 9 , 1 6 1}$ |


| Sewer - Commercial |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | - | - | - | - |
| February | - | - | - | - |
| March | 30,842 | 21,793 | 28,415 |  |
| April | - | - | - |  |
| May | - | - | - |  |
| June | 34,227 | 27,752 | 28,920 |  |
| July | - | - | - |  |
| August | - | - | - |  |
| September | 25,640 | 29,349 | 31,202 |  |
| October | - | - | - |  |
| November | - | - | - |  |
| December | 38,250 | 32,126 | 31,876 |  |
| Annual Total | $\mathbf{1 2 8 , 9 5 9}$ | $\mathbf{1 1 1 , 0 2 0}$ | $\mathbf{1 2 0 , 4 1 3}$ | - |
| YTD Total | - | - | - | - |


| Sewer - Total |  |  |  |  |
| :---: | ---: | :--- | :--- | :--- |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |  |
| $\mathbf{2 0 2 3}$ |  |  |  |  |
| January | 56,059 | 57,281 | 52,968 | 58,729 |
| February | 46,142 | 49,625 | 43,759 | - |
| March | 78,111 | 66,742 | 73,945 | - |
| April | 55,790 | 56,903 | 52,594 | - |
| May | 45,975 | 45,997 | 44,470 | - |
| June | 79,226 | 71,706 | 71,402 | - |
| July | 59,030 | 57,355 | 56,124 | - |
| August | 55,208 | 46,493 | 48,368 | - |
| September | 89,120 | 78,206 | 78,670 | - |
| October | 58,438 | 61,192 | 63,330 | - |
| November | 48,605 | 50,486 | 52,892 | - |
| December | 86,176 | 78,276 | 71,801 | - |
| Annual Total | $\mathbf{7 5 7 , 8 8 0}$ | $\mathbf{7 2 0 , 2 6 2}$ | $\mathbf{7 1 0 , 3 2 3}$ | $\mathbf{5 8 , 7 2 9}$ |
| YTD Total | $\mathbf{5 6 , 0 5 9}$ | $\mathbf{5 7 , 2 8 1}$ | $\mathbf{5 2 , 9 6 8}$ | $\mathbf{5 8 , 7 2 9}$ |

## Appendix D) General Fund - Cash Flow Statement

January to December Actual, (Value in Thousands)

|  |  |  |  | $\frac{*}{\frac{1}{2}}$ | $\stackrel{*}{\stackrel{*}{\pi}}$ | $\stackrel{*}{\stackrel{*}{5}}$ | $\frac{*_{2}^{2}}{\beth}$ | $$ |  | $\begin{aligned} & * \\ & \frac{*}{む} \\ & \stackrel{0}{0} \\ & \stackrel{U}{0} \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\ddot{0}} \\ & \stackrel{\text { ® }}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Real Property Taxes | 13,198 | 223 | 27 | 37 | 160 | 46 | 36 | 13 | 7 | 373 | 65 | 59 | 14,245 |
| Nonproperty Tax Items | 2 | 594 | 574 | 789 | 609 | 816 | 649 | 612 | 643 | 842 | 634 | 1,351 | 8,114 |
| Intergovernmental | 1 | 36 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 1 | 418 | 464 |
| Departmental | 8 | 6 | 8 | 7 | 21 | 9 | 17 | 35 | 10 | 22 | 10 | 21 | 174 |
| Use of Money | 0 | 1 | 2 | 4 | 7 | 10 | 16 | 78 | 27 | (18) | 35 | 35 | 196 |
| Licenses and Permits | 16 | 8 | 34 | 16 | 16 | 12 | 12 | 15 | 13 | 17 | 10 | 62 | 231 |
| Fines | - | 6 | 9 | 12 | 7 | 7 | 8 | 10 | 9 | 14 | 9 | 18 | 107 |
| Sale of Property | - | - | 10 | 1 | 6 | 1 | - | 1 | 1 | 2 | 54 | - | 77 |
| Miscellaneous | (31) | 0 | 3 | 9 | 2 | 4 | 14 | 6 | 0 | - | - | 37 | 45 |
| State Aid | (2) | 0 | - | - | 9 | 196 | 18 | 1 | 304 | - | - | 2,682 | 3,209 |
| Federal Aid | - | 5 | 4 | - | 8 | 1 | 3 | 1 | 4 | 5 | 3 | 430 | 465 |
| Interfund Transfers | - | - | - | - | - | - | - | - | - | - | - | 86 | 86 |
| Total Revenues: | 13,191 | 879 | 672 | 876 | 847 | 1,103 | 774 | 773 | 1,019 | 1,260 | 822 | 5,198 | 27,412 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 789 | 861 | 840 | 823 | 838 | 1,290 | 949 | 897 | 830 | 858 | 846 | 1,835 | 11,656 |
| Equipment | 10 | 23 | 5 | 40 | 6 | 1 | 13 | 7 | 9 | 7 | 173 | 19 | 313 |
| Contractual | 396 | 310 | 285 | 221 | 216 | 302 | 240 | 206 | 222 | 152 | 329 | 599 | 3,478 |
| Debt Principal | - | - | 60 | - | 510 | - | - | - | - | 132 | 15 | - | 717 |
| Debt Interest | - | - | 9 | 10 | 14 | 0 | - | - | 9 | 10 | 9 | - | 62 |
| Employee Benefits | 1,231 | 807 | 575 | 569 | 552 | 620 | 572 | 586 | 529 | 597 | 549 | 2,303 | 9,490 |
| Interfund Transfers | - | 114 | - | - | - | - | - | 23 | - | - | 606 | 379 | 1,121 |
| Total Expenditures: | 2,426 | 2,113 | 1,774 | 1,664 | 2,136 | 2,213 | 1,774 | 1,719 | 1,598 | 1,758 | 2,528 | 5,135 | 26,838 |
| Surplus (Deficiency) | 10,765 | 9,530 | 8,428 | 7,640 | 6,351 | 5,241 | 4,241 | 3,295 | 2,715 | 2,217 | 511 | 575 |  |
| Month-End Cash Balance | 19,078 | 18,264 | 17,521 | 17,042 | 15,467 | 14,601 | 14,768 | 13,911 | 13,332 | 13,362 | 11,687 | 8,834 |  |

## Appendix E) Water Fund - Cash Flow Statement

January to December Actual, (Value in Thousands)

|  |  |  |  | $\begin{aligned} & \frac{*}{\overbrace{1}^{\prime}} \\ & \frac{1}{4} \end{aligned}$ | $\stackrel{*}{\stackrel{*}{7}}$ | $\stackrel{*}{\stackrel{*}{5}}$ | $\stackrel{*}{\frac{*}{2}}$ | $\begin{aligned} & \stackrel{*}{\#} \\ & \stackrel{n}{尸} \\ & \stackrel{0}{2} \\ & \frac{1}{4} \end{aligned}$ |  | $\begin{aligned} & * \\ & \frac{*}{む} \\ & \stackrel{\circ}{0} \\ & \stackrel{U}{0} \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\pi} \\ & \stackrel{0}{0} \\ & \stackrel{0}{1} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental Charges | - | - | - | - | - | - | - | - | - | - | - | 129 | 129 |
| Departmental Income | 311 | 265 | 386 | 305 | 266 | 403 | 336 | 298 | 408 | 364 | 283 | 402 | 4,026 |
| Use of Money and Property | 0 | 0 | 0 | 0 | 1 | 1 | 2 | 3 | 3 | 4 | 5 | 5 | 23 |
| Miscellaneous | - | - | 0 | - | - | - | - | - | - | - | 1 | - | 1 |
| Interfund Transfers | - | - | - | - | - | - | - | - | - | - | - | 51 | 51 |
| Total Revenues: | 311 | 265 | 386 | 305 | 267 | 404 | 337 | 300 | 411 | 367 | 289 | 587 | 4,230 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 65 | 88 | 88 | 85 | 89 | 135 | 102 | 85 | 91 | 88 | 91 | 175 | 1,182 |
| Equipment | - | - | - | - | - | - | - | - | - | - | 1 | - | 1 |
| Contractual | 23 | 63 | 133 | 74 | 51 | 78 | 54 | 90 | 220 | 43 | 77 | 305 | 1,211 |
| Debt Principal | - | - | 160 | - | 195 | - | - | - | - | 190 | - | - | 545 |
| Debt Interest | - | - | 50 | 15 | 7 | - | - | - | 48 | 15 | 5 | - | 140 |
| Employee Benefits | 130 | 74 | 74 | 74 | 76 | 81 | 76 | 74 | 75 | 75 | 73 | 179 | 1,062 |
| Interfund Transfers | - | 78 | - | - | - | - | - | - | - | - | - | - | 78 |
| Total Expenditures: | 218 | 304 | 506 | 248 | 418 | 294 | 232 | 249 | 434 | 412 | 246 | 659 | 4,220 |
| Surplus (Deficiency) | 93 | 54 | (66) | (9) | (160) | (50) | 56 | 107 | 84 | 40 | 82 | 10 |  |
| Month-End Cash Balance | 2,642 | 2,529 | 2,447 | 2,430 | 2,214 | 2,404 | 2,440 | 2,525 | 2,502 | 2,347 | 2,401 | 2,661 |  |

## Appendix F）Sewer Fund－Cash Flow Statement

January to December Actual，（Value in Thousands）

|  |  |  |  | $\begin{aligned} & \stackrel{*}{⿳ 亠 丷 厂 彡} \\ & \frac{a}{4} \end{aligned}$ | $\stackrel{*}{\stackrel{*}{\pi}}$ | $\stackrel{\text { en }}{\stackrel{2}{\leftrightharpoons}}$ | $\stackrel{*}{3}$ |  |  | $\begin{aligned} & \stackrel{*}{0} \\ & \stackrel{0}{0} \\ & \stackrel{4}{0} \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\bar{⿻}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Departmental Income | 239 | 220 | 317 | 415 | 374 | 329 | 277 | 397 | 304 | 288 | 227 | 470 | 3，856 |
| Use of Money and Property | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 2 | 2 | 2 | 3 | 12 |
| Sale of Property and Compensation for Loss | － | － | － | － | － | － | － | － | － | 38 | 132 | 1 | 171 |
| Miscellaneous | － | － | － | 5 | － | － | － | － | － | － | － | － | 5 |
| Federal Aid | － | － | － | 31 | － | － | － | － | － | － | － | － | 31 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | 83 | 83 |
| Total Revenues： | 239 | 220 | 317 | 452 | 374 | 330 | 277 | 399 | 306 | 328 | 361 | 557 | 4，160 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 58 | 67 | 65 | 60 | 64 | 102 | 86 | 77 | 76 | 78 | 74 | 139 | 946 |
| Equipment | － | － | 2 | － | 0 | 0 | 13 | － | 1 | － | 2 | 1 | 20 |
| Contractual | 18 | 58 | 79 | 92 | 149 | 102 | 65 | 135 | 82 | 45 | 105 | 559 | 1，490 |
| Debt Principal | － | － | 153 | － | 265 | － | － | 2 | － | 126 | 50 | － | 596 |
| Debt Interest | － | － | 22 | 10 | 11 | 1 | － | － | 20 | 10 | 9 | － | 82 |
| Employee Benefits | 112 | 62 | 60 | 58 | 59 | 66 | 64 | 64 | 64 | 65 | 62 | 146 | 882 |
| Interfund Transfers | － | 38 | － | － | － | － | － | 6 | － | － | － | － | 44 |
| Total Expenditures： | 188 | 225 | 381 | 220 | 549 | 271 | 229 | 283 | 243 | 324 | 302 | 845 | 4，059 |
| Surplus（Deficiency） | 51 | 46 | （18） | 213 | 39 | 99 | 147 | 263 | 325 | 330 | 389 | 101 |  |
| Month－End Cash Balance | 1，636 | 1，595 | 1，550 | 1，718 | 1，502 | 1，614 | 1，605 | 1，744 | 1，806 | 1，685 | 1，761 | 1，610 |  |

## Appendix G) Refuse and Recycling Fund - Cash Flow Statement

January to December Actual, (Value in Thousands)

|  | $\begin{aligned} & \text { * } \\ & \stackrel{\text { In }}{1} \\ & \stackrel{1}{7} \end{aligned}$ | $\stackrel{*}{2}$ | $\begin{aligned} & \stackrel{*}{5} \\ & \stackrel{N}{0} \\ & \sum_{\sum}^{0} \end{aligned}$ | $\begin{aligned} & \stackrel{*}{2} \\ & \stackrel{\square}{4} \end{aligned}$ | $\stackrel{*}{\stackrel{*}{\widetilde{N}}}$ |  | $\stackrel{*}{2}$ | $\begin{aligned} & \text { 荡 } \\ & \text { 婩 } \end{aligned}$ |  |  |  | $\begin{aligned} & \stackrel{*}{2} \\ & \stackrel{0}{0} \\ & \stackrel{( }{\overleftarrow{0}} \\ & \stackrel{0}{0} \end{aligned}$ | $\begin{aligned} & \ddot{\overline{0}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees and Fund Revenues | 14 | 1 | 0 | 1 | 711 | 1 | 1 | 1 | (8) | 721 | 1 | 3 | 1,446 |
| Miscellaneous | - | 0 | 0 | 1 | 0 | 0 | 0 | 0 | - | - | - | - | 1 |
| Total Revenues: | 14 | 1 | 1 | 2 | 711 | 1 | 1 | 1 | (8) | 721 | 1 | 3 | 1,448 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Equipment and Capital Outlay | - | - | - | 1 | 16 | - | - | - | - | - | - | - | 17 |
| Contractual | 89 | 88 | 174 | 0 | 89 | 91 | 93 | 188 | 0 | 102 | 101 | 177 | 1,194 |
| Debt Principal | - | - | - | - | - | - | - | - | - | 31 | - | - | 31 |
| Debt Interest | - | - | - | 2 | - | - | - | - | - | 2 | - | - | 5 |
| Total Expenditures: | 89 | 88 | 174 | 4 | 105 | 91 | 93 | 188 | 0 | 136 | 101 | 177 | 1,248 |
| Surplus (Deficiency) | (75) | (162) | (336) | (338) | 267 | 177 | 85 | (102) | (110) | 475 | 374 | 199 |  |
| Month-End Cash Balance | 276 | 198 | 122 | 37 | (31) | 356 | 334 | 301 | 293 | 100 | 463 | 529 |  |

## Appendix H) Health Insurance Fund - Cash Flow Statement

January to December Actual, (Value in Thousands)


## Appendix I) Worker's Compensation Fund - Cash Flow Statement

January to December Actual, (Value in Thousands)

|  | $\begin{aligned} & \stackrel{N}{2}_{n}^{n} \\ & \frac{1}{1} \\ & \frac{1}{त} \end{aligned}$ |  | $\frac{*}{\stackrel{\tau}{U}}$ | $\frac{\stackrel{*}{c}}{\frac{\square}{4}}$ | $\stackrel{*}{*}$ | 告 | $\stackrel{\text { * }}{\text { ² }}$ |  |  | $\begin{aligned} & * \\ & \stackrel{*}{2} \\ & \stackrel{0}{0} \\ & \text { U } \\ & 0 \end{aligned}$ |  |  | \# \# - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental Charges | 63 | 62 | 64 | 63 | 64 | 99 | 76 | 75 | 43 | 64 | 64 | 96 | 833 |
| Use of Money and Property | 0 | 0 | 0 | 0 | 1 | 1 | 2 | 2 | 3 | 4 | 5 | 5 | 22 |
| Miscellaneous | 20 | - | - | 0 | 0 | 14 | 16 | 2 | 0 | - | 16 | - | 69 |
| Total Revenues: | 82 | 62 | 64 | 64 | 65 | 113 | 94 | 80 | 46 | 68 | 84 | 101 | 924 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 42 | 121 | 43 | 37 | 20 | 25 | 34 | 31 | 35 | 39 | 20 | 96 | 543 |
| Total Expenditures: | 42 | 121 | 43 | 37 | 20 | 25 | 34 | 31 | 35 | 39 | 20 | 96 | 543 |
| Surplus (Deficiency) | 40 | (18) | 3 | 30 | 75 | 163 | 223 | 272 | 282 | 312 | 376 | 381 |  |
| Month-End Cash Balance | 2,393 | 2,335 | 2,363 | 2,382 | 2,460 | 2,500 | 2,576 | 2,631 | 2,639 | 2,665 | 2,729 | 2,653 |  |

