## Re: Monthly Financial Update - May

This memo will provide an update for the closing of the month of April. Like prior months, appendices A through I are attached for reference. The below sections will describe relevant activities that occurred throughout the month.

## Combined Monthly Sales Taxes

Combined year-to-date sales taxes total $\$ 2.1$ million, $\$ 183 \mathrm{k}$ higher than that experienced in the same time period last year. Notably, however, April is the first individual month this year in which collections were less than that that of FY 2022 (by $\$ 5 \mathrm{k}$ ). While not a significant amount, compared to the amount we had anticipated in the FY 2023 budget, April had $\$ 17 \mathrm{k}$ in less revenue. Year-to-date, we still have an excess of revenue in the line item totaling $\$ 155 \mathrm{k}$, but continued analysis of this trend should be done to ensure that this does not continue without budget adjustments.

## Exhibit 1. Combined Monthly Sales Taxes, FY 2020 to FY 2023 (YTD)



## NYS Budget Appropriation

After many delays, the New York State budget was passed retroactive to April 1, 2023. This notably contains our annual AIM revenue (budgeted to remain the same) as well as NYSDOT funding for CHIPS (etc...) and Touring. These will be included in Council meeting on May 31, 2023 to be added into the FY 2023 capital budget.

## Updated Credit Rating

Moody's, one of the largest credit rating agencies in the US, has reviewed the City's financial capabilities and has affirmed our current A3 rating that we've held since 2019. The below exhibit shows our rating history since 2000. Notice the large trend mirror the City's outlook over the years.

Exhibit 2. City of Lockport Moody's Rating, 2000 to 2023


It should be noted that the 2023 rating does not include FY 2022 financial data, rather it utilizes the most recent completed audit, which is FY 2021. With fund balance contributions in FY 2022, it may be possible that we experience a rating increase next year.

## Ambulance Revenue Update

In the first report from Medex (the third party billing partner for ambulance operations), the fire department has performed services which has produced a billed net total in the amount of $\$ 374 \mathrm{k}$ for all services from February 14, 2023 (date of service start) to April 30, 2023. Of this amount billed, $\$ 28 \mathrm{k}$ had been collected in cash, notably with no collections from Medicare/Medicaid as start-up registration has resulted in a payment delay.

While it is still early to provide for an analysis of this data, the following extrapolations can be made:

- Total days in the period of the report amount to 75.
- The total net billable was $\$ 374,360$, an average of $\$ 4,991$ per day.
- The third-party consultant averages a collection rate of $76 \%$ for all billable balances. Of the current net billable total, we would expect to see $\$ 284,838$ in actual collected revenue if we were not starting up this year.
- If we annualize the daily data to a full year, this would amount to $\$ 1.8$ million billable and $\$ 1.4$ million collected.
- If we annualize for the $2 / 14 / 2023$ to $12 / 31 / 2023$ period ( 230 days), we would expect to have $\$ 1.1$ million in net billed charges and $\$ 874 \mathrm{k}$ in collectable revenue.

The major factor that will impact the budgeted revenue source will be (1) availability to backdate Medicaid/Medicare bills, and (2) possible continued start-up delay with collections. In coming months, we will have a better picture of the impact to this year's budget.

## Overtime Costs

Overtimes costs continue to vary City-wide. While the police department has continued to have favorable spending patterns (under the projected budget amount), the fire department continually experienced heavier spending due to both the ambulance situation as well as staffing requirements with employees in training. With 10 payrolls recorded to date, the department has used $\$ 198 \mathrm{k}$ for overtime, which is around $\$ 63 \mathrm{k}$ over what we would anticipate based on the budget and amount of payrolls. A notable addition this month is the separation of overtime for out-of-town transports in the budget report. Total for the year so far is $\$ 48,929$. It is likely the overtime line item will need to be adjusted in the near future to accommodate actual spending patterns.

As discussed in prior months, the seasonality of street maintenance overtime has taken effect and spending has begun to halt, dropping from a high of $\$ 16 \mathrm{k}$ for a payroll in March to under $\$ 1 \mathrm{k}$ in April. Final spending figures will depend on winter weather later this year and is an unknown variable to total estimated department spend.

## Water and Sewer Utilization

Unfavorable trends continue to be found in the water utilization detailed in Appendix C. Notice that year-to-date totals decline each year- 222k in FY 2020, 217k in FY 2021, 214k in FY 2022, and 211k in FY 2023. While usage is decreasing, higher rates applied in FY 2023 have increased revenue as recorded in Appendix A. The City needs to determine causes for declining utilization and approach the sustainability of the fund more appropriately - continuing years of increasing rates with a declining base will cause for insufficient tax equity.

## Health Insurance Expenditures

In last month's memo we discussed higher than normal health insurance claims. In getting more detail breakdown of these costs, it appears to be largely due to a number of deferred payments from Highmark. This has continued into the month of April (as seen in Appendix A), however to a
much lesser degree than that of March. While these deferred payments will increase the costs this year, future projections will not include then (assuming our incurred but not yet paid reports decreases with the last two months costs). As such, we may see expenditures 'fall' next year from this artificial inflation. Given projections in Appendix H, it is unlikely we will need to formally adjust the health insurance fund to accommodate these costs, but will continue to monitor.

Thank you,


Tim Russo
Finance Director

Appendix A) City of Lockport - Monthly Metric Benchmarking

| Combined Sales Taxes |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| February | $\$ 537,581$ | $\$ 469,438$ | $\$ 593,049$ | $\$ 690,536$ |
| March | $\$ 440,772$ | $\$ 429,461$ | $\$ 508,689$ | $\$ 599,857$ |
| April | $\$ 581,503$ | $\$ 677,151$ | $\$ 778,809$ | $\$ 773,396$ |
| May | $\$ 311,836$ | $\$ 517,738$ | $\$ 602,603$ |  |
| June | $\$ 497,539$ | $\$ 542,171$ | $\$ 813,378$ |  |
| July | $\$ 544,038$ | $\$ 828,544$ | $\$ 553,112$ |  |
| August | $\$ 433,779$ | $\$ 552,974$ | $\$ 606,779$ |  |
| September | $\$ 448,402$ | $\$ 548,900$ | $\$ 602,555$ |  |
| October | $\$ 858,609$ | $\$ 815,211$ | $\$ 818,429$ |  |
| November | $\$ 440,361$ | $\$ 497,773$ | $\$ 591,993$ |  |
| December | $\$ 1,166,752$ | $\$ 1,353,428$ | $\$ 1,364,699$ |  |
| Annual Total | $\$ 6, \mathbf{2 6 1 , 1 7 2}$ | $\$ 7,232,790$ | $\$ 7,834,095$ | $\mathbf{\$ 2 , 0 6 3 , 7 8 9}$ |
| YTD Total | $\$ 1,559,856$ | $\$ 1,576,050$ | $\$ 1,880,547$ | $\$ \mathbf{2 , 0 6 3 , 7 8 9}$ |


| Metered Water Sales |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 297,007$ | $\$ 301,094$ | $\$ 294,409$ | $\$ 297,492$ |
| February | $\$ 254,496$ | $\$ 256,025$ | $\$ 255,502$ | $\$ 252,660$ |
| March | $\$ 395,895$ | $\$ 380,084$ | $\$ 377,768$ | $\$ 381,375$ |
| April | $\$ 296,677$ | $\$ 303,475$ | $\$ 299,208$ | $\$ 308,953$ |
| May | $\$ 256,303$ | $\$ 254,526$ | $\$ 258,967$ |  |
| June | $\$ 647,034$ | $\$ 373,512$ | $\$ 383,412$ |  |
| July | $\$ 37,626$ | $\$ 310,474$ | $\$ 319,669$ |  |
| August | $\$ 269,373$ | $\$ 262,716$ | $\$ 278,157$ |  |
| September | $\$ 397,879$ | $\$ 405,477$ | $\$ 405,091$ |  |
| October | $\$ 226,318$ | $\$ 328,167$ | $\$ 360,649$ |  |
| November | $\$ 278,051$ | $\$ 269,140$ | $\$ 278,017$ |  |
| December | $\$ 546,600$ | $\$ 401,685$ | $\$ 418,648$ |  |
| Annual Total | $\$ \mathbf{3 , 9 0 3}, \mathbf{2 6 0}$ | $\$ \mathbf{3 , 8 4 6 , 3 7 5}$ | $\$ \mathbf{3 , 9 2 9 , 4 9 9}$ | $\mathbf{\$ 1 , 2 4 0 , 4 8 0}$ |
| YTD Total | $\$ \mathbf{1 , 2 4 4 , 0 7 6}$ | $\$ 1, \mathbf{2 4 0 , 6 7 7}$ | $\mathbf{\$ 1 , 2 2 6 , 8 8 7}$ | $\mathbf{\$ 1 , 2 4 0 , 4 8 0}$ |


| Health Insurance Medical Claims |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 365,250$ | $\$ 350,338$ | $\$ 374,014$ | $\$ 287,856$ |
| February | $\$ 324,937$ | $\$ 642,054$ | $\$ 284,383$ | $\$ 312,363$ |
| March | $\$ 331,536$ | $\$ 423,243$ | $\$ 326,715$ | $\$ 641,828$ |
| April | $\$ 150,496$ | $\$ 330,084$ | $\$ 229,961$ | $\$ 468,182$ |
| May | $\$ 261,417$ | $\$ 385,970$ | $\$ 278,789$ |  |
| June | $\$ 307,858$ | $\$ 337,826$ | $\$ 364,979$ |  |
| July | $\$ 283,401$ | $\$ 427,822$ | $\$ 388,004$ |  |
| August | $\$ 320,825$ | $\$ 481,298$ | $\$ 613,931$ |  |
| September | $\$ 265,522$ | $\$ 178,386$ | $\$ 392,062$ |  |
| October | $\$ 372,888$ | $\$ 398,173$ | $\$ 293,890$ |  |
| November | $\$ 428,818$ | $\$ 329,634$ | $\$ 436,289$ |  |
| December | $\$ 297,395$ | $\$ 200,818$ | $\$ 383,555$ |  |
| Annual Total | $\$ 3,710, \mathbf{3 4 5}$ | $\$ 4,485,646$ | $\$ 4,366,571$ | $\$ 1,710,229$ |
| YTD Total | $\$ 1,172,220$ | $\$ 1,745,719$ | $\$ 1,215,073$ | $\$ 1,710,229$ |


| Sewer Rents |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 236,104$ | $\$ 244,087$ | $\$ 235,263$ | $\$ 253,757$ |
| February | $\$ 197,246$ | $\$ 209,093$ | $\$ 196,386$ | $\$ 210,973$ |
| March | $\$ 297,203$ | $\$ 289,803$ | $\$ 290,996$ | $\$ 301,320$ |
| April | $\$ 240,857$ | $\$ 243,181$ | $\$ 239,743$ | $\$ 256,815$ |
| May | $\$ 201,357$ | $\$ 201,065$ | $\$ 203,176$ |  |
| June | $\$ 520,624$ | $\$ 285,369$ | $\$ 293,791$ |  |
| July | $\$ 34,408$ | $\$ 245,496$ | $\$ 249,725$ |  |
| August | $\$ 223,771$ | $\$ 203,130$ | $\$ 213,891$ |  |
| September | $\$ 309,502$ | $\$ 301,489$ | $\$ 302,025$ |  |
| October | $\$ 190,412$ | $\$ 256,361$ | $\$ 282,844$ |  |
| November | $\$ 208,311$ | $\$ 212,508$ | $\$ 223,059$ |  |
| December | $\$ 343,643$ | $\$ 302,343$ | $\$ 315,310$ |  |
| Annual Total | $\$ 3,003,440$ | $\$ 2,993,923$ | $\$ 3,046,210$ | $\$ 1,022,864$ |
| YTD Total | $\$ 971,410$ | $\$ 986,164$ | $\$ 962, \mathbf{3 8 8}$ | $\$ 1,022,864$ |

## Worker's Compensation Claims and Awards

| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| :---: | :---: | :---: | :---: | :---: |
| January | $\$ 25,361$ | $\$ 23,927$ | $\$ 19,423$ | $\$ 33,733$ |
| February | $\$ 28,641$ | $\$ 21,680$ | $\$ 19,390$ | $\$ 16,664$ |
| March | $\$ 39,215$ | $\$ 23,171$ | $\$ 23,093$ | $\$ 43,681$ |
| April | $\$ 20,019$ | $\$ 37,514$ | $\$ 28,327$ | $\$ 7,611$ |
| May | $\$ 46,371$ | $\$ 20,347$ | $\$ 19,397$ |  |
| June | $\$ 18,852$ | $\$ 30,508$ | $\$ 18,022$ |  |
| July | $\$ 22,829$ | $\$ 20,785$ | $\$ 19,202$ |  |
| August | $\$ 20,122$ | $\$ 18,865$ | $\$ 19,313$ |  |
| September | $\$ 19,957$ | $\$ 18,759$ | $\$ 32,597$ |  |
| October | $\$ 67,839$ | $\$ 29,124$ | $\$ 21,100$ |  |
| November | $\$ 59,082$ | $\$ 15,944$ | $\$ 18,026$ |  |
| December | $\$ 17,510$ | $\$ 18,727$ | $\$ 173,009$ |  |
| Annual Total | $\$ 385,796$ | $\$ 279, \mathbf{3 5 1}$ | $\$ 410,900$ | $\$ 101,689$ |
| YTD Total | $\$ 113, \mathbf{2 3 5}$ | $\$ 106, \mathbf{2 9 2}$ | $\$ 90, \mathbf{2 3 3}$ | $\$ 101,689$ |

Appendix B) City of Lockport - Monthly Cash Benchmarking

| General Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 15,546,525$ | $\$ 17,798,045$ | $\$ 19,098,116$ | $\$ 21,355,669$ |
| February | $\$ 14,533,969$ | $\$ 17,027,879$ | $\$ 18,263,780$ | $\$ 20,570,789$ |
| March | $\$ 13,857,752$ | $\$ 16,456,091$ | $\$ 17,520,903$ | $\$ 19,740,292$ |
| April | $\$ 13,536,258$ | $\$ 15,623,345$ | $\$ 17,042,301$ | $\$ 19,156,967$ |
| May | $\$ 12,231,281$ | $\$ 14,777,531$ | $\$ 15,467,352$ |  |
| June | $\$ 11,213,429$ | $\$ 13,712,318$ | $\$ 14,601,182$ |  |
| July | $\$ 9,993,469$ | $\$ 12,970,812$ | $\$ 14,767,719$ |  |
| August | $\$ 9,146,606$ | $\$ 12,280,165$ | $\$ 13,911,439$ |  |
| September | $\$ 8,283,230$ | $\$ 11,205,446$ | $\$ 14,116,268$ |  |
| October | $\$ 7,651,250$ | $\$ 10,060,279$ | $\$ 13,362,187$ |  |
| November | $\$ 6,880,160$ | $\$ 8,796,874$ | $\$ 11,686,649$ |  |
| December | $\$ 6,664,360$ | $\$ 7,965,416$ | $\$ 8,834,272$ |  |


| Water Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | 2020 | 2021 | 2022 | $\mathbf{2 0 2 3}$ |
| January | $\$ 2,129,208$ | $\$ 2,628,723$ | $\$ 2,642,387$ | $\$ 2,677,759$ |
| February | $\$ 2,059,988$ | $\$ 2,624,789$ | $\$ 2,528,523$ | $\$ 2,642,417$ |
| March | $\$ 2,145,094$ | $\$ 2,410,492$ | $\$ 2,446,885$ | $\$ 2,574,482$ |
| April | $\$ 2,187,804$ | $\$ 2,483,927$ | $\$ 2,429,685$ | $\$ 2,548,870$ |
| May | $\$ 2,082,250$ | $\$ 2,253,247$ | $\$ 2,214,415$ |  |
| June | $\$ 2,243,870$ | $\$ 2,332,919$ | $\$ 2,404,039$ |  |
| July | $\$ 2,315,038$ | $\$ 2,484,241$ | $\$ 2,439,985$ |  |
| August | $\$ 2,407,317$ | $\$ 2,547,756$ | $\$ 2,524,748$ |  |
| September | $\$ 2,376,813$ | $\$ 2,596,808$ | $\$ 2,424,713$ |  |
| October | $\$ 2,238,293$ | $\$ 2,368,372$ | $\$ 2,347,358$ |  |
| November | $\$ 2,216,425$ | $\$ 2,330,266$ | $\$ 2,400,818$ |  |
| December | $\$ 2,579,966$ | $\$ 2,625,687$ | $\$ 2,660,958$ |  |


| Health Insurance Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 1,896,866$ | $\$ 2,309,292$ | $\$ 2,309,292$ | $\$ 2,796,037$ |
| February | $\$ 1,719,295$ | $\$ 2,069,674$ | $\$ 2,214,675$ | $\$ 2,882,977$ |
| March | $\$ 1,750,426$ | $\$ 1,888,385$ | $\$ 2,296,827$ | $\$ 2,746,858$ |
| April | $\$ 1,958,385$ | $\$ 1,910,279$ | $\$ 2,468,381$ | $\$ 2,746,979$ |
| May | $\$ 1,961,066$ | $\$ 1,883,529$ | $\$ 2,740,509$ |  |
| June | $\$ 2,105,150$ | $\$ 2,024,272$ | $\$ 2,802,695$ |  |
| July | $\$ 2,171,030$ | $\$ 1,818,975$ | $\$ 2,677,996$ |  |
| August | $\$ 2,207,294$ | $\$ 1,685,015$ | $\$ 2,489,593$ |  |
| September | $\$ 2,297,491$ | $\$ 1,852,391$ | $\$ 2,500,212$ |  |
| October | $\$ 2,183,213$ | $\$ 1,799,002$ | $\$ 2,621,187$ |  |
| November | $\$ 2,204,290$ | $\$ 1,940,100$ | $\$ 2,605,408$ |  |
| December | $\$ 2,260,574$ | $\$ 1,959,592$ | $\$ 2,568,251$ |  |


| Refuse and Recycling Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 279,629$ | $\$ 228,806$ | $\$ 275,621$ | $\$ 458,148$ |
| February | $\$ 139,096$ | $\$ 140,675$ | $\$ 197,803$ | $\$ 366,618$ |
| March | $\$ 53,833$ | $\$ 56,990$ | $\$ 121,517$ | $\$ 377,105$ |
| April | $\$ 54,447$ | $(\$ 38,160)$ | $\$ 37,114$ | $\$ 187,487$ |
| May | $(\$ 134,923)$ | $(\$ 129,002)$ | $(\$ 31,141)$ |  |
| June | $\$ 254,538$ | $\$ 193,283$ | $\$ 355,879$ |  |
| July | $\$ 179,471$ | $\$ 195,332$ | $\$ 334,159$ |  |
| August | $\$ 231,097$ | $\$ 149,067$ | $\$ 301,336$ |  |
| September | $\$ 45,998$ | $\$ 56,369$ | $\$ 213,617$ |  |
| October | $(\$ 110,252)$ | $(\$ 80,793)$ | $\$ 99,655$ |  |
| November | $\$ 115,500$ | $\$ 217,571$ | $\$ 462,888$ |  |
| December | $\$ 306,795$ | $\$ 349,032$ | $\$ 528,529$ |  |


| Sewer Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 1,081,511$ | $\$ 1,536,779$ | $\$ 1,635,729$ | $\$ 1,764,311$ |
| February | $\$ 1,088,058$ | $\$ 1,663,905$ | $\$ 1,595,185$ | $\$ 1,700,384$ |
| March | $\$ 1,079,858$ | $\$ 1,511,408$ | $\$ 1,549,736$ | $\$ 1,586,577$ |
| April | $\$ 1,276,663$ | $\$ 1,699,874$ | $\$ 1,718,465$ | $\$ 1,712,318$ |
| May | $\$ 1,093,714$ | $\$ 1,431,550$ | $\$ 1,502,102$ |  |
| June | $\$ 1,237,171$ | $\$ 1,499,025$ | $\$ 1,613,841$ |  |
| July | $\$ 1,444,144$ | $\$ 1,590,576$ | $\$ 1,604,849$ |  |
| August | $\$ 1,463,381$ | $\$ 1,858,622$ | $\$ 1,743,519$ |  |
| September | $\$ 1,550,040$ | $\$ 1,861,897$ | $\$ 1,751,101$ |  |
| October | $\$ 1,513,652$ | $\$ 1,568,846$ | $\$ 1,684,979$ |  |
| November | $\$ 1,453,768$ | $\$ 1,617,365$ | $\$ 1,760,948$ |  |
| December | $\$ 1,526,438$ | $\$ 1,763,724$ | $\$ 1,610,102$ |  |


| Worker's Compensation Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | $\$ 1,745,702$ | $\$ 1,998,255$ | $\$ 2,393,153$ | $\$ 2,576,909$ |
| February | $\$ 1,788,014$ | $\$ 1,928,873$ | $\$ 2,334,752$ | $\$ 2,617,170$ |
| March | $\$ 1,701,080$ | $\$ 1,955,724$ | $\$ 2,363,158$ | $\$ 2,627,853$ |
| April | $\$ 1,888,125$ | $\$ 1,962,406$ | $\$ 2,382,915$ | $\$ 2,661,655$ |
| May | $\$ 1,850,060$ | $\$ 2,011,136$ | $\$ 2,459,626$ |  |
| June | $\$ 1,876,361$ | $\$ 2,062,510$ | $\$ 2,500,566$ |  |
| July | $\$ 1,914,344$ | $\$ 2,118,521$ | $\$ 2,575,912$ |  |
| August | $\$ 1,940,469$ | $\$ 2,169,345$ | $\$ 2,630,995$ |  |
| September | $\$ 1,935,185$ | $\$ 2,207,318$ | $\$ 2,635,399$ |  |
| October | $\$ 1,901,682$ | $\$ 2,224,352$ | $\$ 2,664,942$ |  |
| November | $\$ 1,903,516$ | $\$ 2,311,173$ | $\$ 2,728,865$ |  |
| December | $\$ 1,960,151$ | $\$ 2,352,920$ | $\$ 2,653,156$ |  |

Note: General Fund includes A.1450.11 (NYCLASS Investment) and A.1200.10 Universal Cash. Refuse contains C..1200.10 Universal Cash. Water contains FX.1200.10 Universal Cash, FX.1201.18 Cash in Time Deposits (for FY 2019), and FX.1450.71 NYCLASS. Sewer contains G.1200.10 Universal Cash, G.1201.18 Cash in Time Deposits, and G.1450.71 NYCLASS. Health Insurance contains MS.1200.13. Worker's compensation contains S.1230.10 Cash, S.1450.71 NYCLASS, S.1452.11/71 Special Reserves.

Appendix C) City of Lockport - Monthly Water and Sewer Usage (in Cubic Feet) Benchmarking

| Water - Residential |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 39,782 | 41,501 | 38,408 | 39,426 |
| February | 32,675 | 33,381 | 32,453 | 32,048 |
| March | 30,694 | 32,503 | 30,065 | 30,077 |
| April | 39,826 | 38,946 | 40,190 | 39,987 |
| May | 32,608 | 31,310 | 31,479 |  |
| June | 30,983 | 30,556 | 28,849 |  |
| July | 44,153 | 42,711 | 42,106 |  |
| August | 39,715 | 35,271 | 35,257 |  |
| September | 37,796 | 34,465 | 34,970 |  |
| October | 52,760 | 46,618 | 49,002 |  |
| November | 37,776 | 34,539 | 34,809 |  |
| December | 33,991 | 31,837 | 30,769 |  |
| Annual Total | 452,759 | $\mathbf{4 3 3}, 638$ | $428, \mathbf{3 5 7}$ | $\mathbf{1 4 1 , 5 3 8}$ |
| YTD Total | $\mathbf{1 4 2 , 9 7 7}$ | $\mathbf{1 4 6 , 3 3 1}$ | $\mathbf{1 4 1 , \mathbf { 1 1 6 }}$ | $\mathbf{1 4 1 , 5 3 8}$ |


| Water - Industial |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |  |
| January | 11,822 | 11,475 | 11,632 | 10,616 |  |
| February | 10,749 | 10,788 | 10,241 | 9,551 |  |
| March | 13,614 | 10,465 | 12,130 | 10,181 |  |
| April | 11,650 | 15,772 | 10,550 | 11,544 |  |
| May | 11,671 | 12,319 | 12,374 |  |  |
| June | 4,167 | 11,268 | 12,371 |  |  |
| July | 5,625 | 12,389 | 14,919 |  |  |
| August | 5,784 | 10,259 | 13,988 |  |  |
| September | 6,594 | 15,115 | 14,273 |  |  |
| October | 5,769 | 13,816 | 14,485 |  |  |
| November | 12,903 | 12,741 | 14,656 |  |  |
| December | 12,469 | 12,806 | 8,840 |  |  |
| Annual Total | $\mathbf{1 1 2 , 8 1 7}$ | $\mathbf{1 4 9 , 2 1 3}$ | $\mathbf{1 5 0 , 4 5 9}$ | $\mathbf{4 1 , 8 9 2}$ |  |
| YTD Total | $\mathbf{4 7 , 8 3 5}$ | $\mathbf{4 8 , 5 0 0}$ | $\mathbf{4 4 , 5 5 3}$ | $\mathbf{4 1 , 8 9 2}$ |  |


| Water - Commercial |  |  |  |  |
| :---: | :---: | :---: | :---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | - | - | - | - |
| February | - | - | - | - |
| March | 30,992 | 21,936 | 28,548 | 27,994 |
| April | - | - | - | - |
| May | - | - | - |  |
| June | 34,437 | 27,916 | 29,006 |  |
| July | - | - | - |  |
| August | - | - | - |  |
| September | 26,179 | 29,866 | 31,613 |  |
| October | - | - | - |  |
| November | - | - | - |  |
| December | 38,696 | 32,632 | 32,155 |  |
| Annual Total | $\mathbf{1 3 0 , 3 0 4}$ | $\mathbf{1 1 2 , 3 5 0}$ | $\mathbf{1 2 1 , 3 2 2}$ | $\mathbf{2 7 , 9 9 4}$ |
| YTD Total | $\mathbf{3 0 , 9 9 2}$ | $\mathbf{2 1 , 9 3 6}$ | $\mathbf{2 8 , 5 4 8}$ | $\mathbf{2 7 , 9 9 4}$ |


| Water - Total |  |  |  |  |
| :---: | ---: | :---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 51,604 | 52,976 | 50,040 | 50,042 |
| February | 43,424 | 44,169 | 42,694 | 41,599 |
| March | 75,300 | 64,904 | 70,743 | 68,252 |
| April | 51,476 | 54,718 | 50,740 | 51,531 |
| May | 44,279 | 43,629 | 43,853 | - |
| June | 69,587 | 69,740 | 70,226 | - |
| July | 49,778 | 55,100 | 57,025 | - |
| August | 45,499 | 45,530 | 49,245 | - |
| September | 70,569 | 79,446 | 80,856 | - |
| October | 58,529 | 60,434 | 63,487 | - |
| November | 50,679 | 47,280 | 49,465 | - |
| December | 85,156 | 77,275 | 71,764 | - |
| Annual Total | $\mathbf{6 9 5}, \mathbf{8 8 0}$ | $\mathbf{6 9 5 , 2 0 1}$ | $\mathbf{7 0 0 , 1 3 8}$ | $\mathbf{2 1 1 , 4 2 4}$ |
| YTD Total | $\mathbf{2 2 1 , 8 0 4}$ | $\mathbf{2 1 6 , 7 6 7}$ | $\mathbf{2 1 4 , 2 1 7}$ | $\mathbf{2 1 1 , 4 2 4}$ |


| Sewer - Residential |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 39,940 | 41,695 | 38,588 | 39,568 |
| February | 31,928 | 32,653 | 31,852 | 31,287 |
| March | 30,760 | 32,602 | 30,206 | 30,211 |
| April | 40,017 | 39,141 | 40,379 | 40,174 |
| May | 31,857 | 30,618 | 30,802 |  |
| June | 31,068 | 30,685 | 29,045 |  |
| July | 44,346 | 42,902 | 42,272 |  |
| August | 38,738 | 34,356 | 34,396 |  |
| September | 37,733 | 34,499 | 34,583 |  |
| October | 52,948 | 46,817 | 49,163 |  |
| November | 36,895 | 33,680 | 33,837 |  |
| December | 34,053 | 31,899 | 30,431 |  |
| Annual Total | $\mathbf{4 5 0 , 2 8 3}$ | $\mathbf{4 3 1 , 5 4 7}$ | $\mathbf{4 2 5 , 5 5 4}$ | $\mathbf{1 4 1 , 2 4 0}$ |
| YTD Total | $\mathbf{1 4 2 , 6 4 5}$ | $\mathbf{1 4 6 , 0 9 1}$ | $\mathbf{1 4 1 , 0 2 5}$ | $\mathbf{1 4 1 , 2 4 0}$ |


| Sewer - Industial |  |  |  |  |
| :---: | ---: | :---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | 16,119 | 15,586 | 14,380 | 19,161 |
| February | 14,214 | 16,972 | 11,907 | 6,134 |
| March | 16,509 | 12,347 | 15,324 | 15,996 |
| April | 15,773 | 17,762 | 12,215 | 17,342 |
| May | 14,118 | 15,379 | 13,668 |  |
| June | 13,931 | 13,269 | 13,437 |  |
| July | 14,684 | 14,453 | 13,852 |  |
| August | 16,470 | 12,137 | 13,972 |  |
| September | 25,747 | 14,358 | 12,885 |  |
| October | 5,490 | 14,375 | 14,167 |  |
| November | 11,710 | 16,806 | 19,055 |  |
| December | 13,873 | 14,251 | 9,494 |  |
| Annual Total | $\mathbf{1 7 8 , 6 3 8}$ | $\mathbf{1 7 7 , 6 9 5}$ | $\mathbf{1 6 4 , 3 5 6}$ | $\mathbf{5 8 , 4 3 3}$ |
| YTD Total | $\mathbf{6 2 , 6 1 5}$ | $\mathbf{6 2 , 6 6 7}$ | $\mathbf{5 3 , 8 2 6}$ | $\mathbf{5 8 , 4 3 3}$ |


| Sewer - Commercial |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ |
| January | - | - | - | - |
| February | - | - | - | - |
| March | 30,842 | 21,793 | 28,415 | 27,831 |
| April | - | - | - | - |
| May | - | - | - |  |
| June | 34,227 | 27,752 | 28,920 |  |
| July | - | - | - |  |
| August | - | - | - |  |
| September | 25,640 | 29,349 | 31,202 |  |
| October | - | - | - |  |
| November | - | - | - |  |
| December | $\mathbf{3 8 , 2 5 0}$ | 32,126 | 31,876 |  |
| Annual Total | $\mathbf{1 2 8 , 9 5 9}$ | $\mathbf{1 1 1 , 0 2 0}$ | $\mathbf{1 2 0 , 4 1 3}$ | $\mathbf{2 7 , 8 3 1}$ |
| YTD Total | $\mathbf{3 0 , 8 4 2}$ | $\mathbf{2 1 , 7 9 3}$ | $\mathbf{2 8 , 4 1 5}$ | $\mathbf{2 7 , 8 3 1}$ |


| Sewer - Total |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ |  | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |  | $\mathbf{2 0 2 3}$ |
| January | 56,059 | 57,281 | 52,968 | 58,729 |  |  |
| February | 46,142 | 49,625 | 43,759 | 37,421 |  |  |
| March | 78,111 | 66,742 | 73,945 | 73,838 |  |  |
| April | 55,790 | 56,903 | 52,594 | 57,516 |  |  |
| May | 45,975 | 45,997 | 44,470 | - |  |  |
| June | 79,226 | 71,706 | 71,402 | - |  |  |
| July | 59,030 | 57,355 | 56,124 | - |  |  |
| August | 55,208 | 46,493 | 48,368 | - |  |  |
| September | 89,120 | 78,206 | 78,670 | - |  |  |
| October | 58,438 | 61,192 | 63,330 | - |  |  |
| November | 48,605 | 50,486 | 52,892 | - |  |  |
| December | 86,176 | 78,276 | 71,801 | - |  |  |
| Annual Total | $\mathbf{7 5 7 , 8 8 0}$ | $\mathbf{7 2 0 , 2 6 2}$ | $\mathbf{7 1 0 , 3 2 3}$ | $\mathbf{2 2 7 , 5 0 4}$ |  |  |
| YTD Total | $\mathbf{2 3 6 , 1 0 2}$ | $\mathbf{2 3 0 , 5 5 1}$ | $\mathbf{2 2 3 , 2 6 6}$ | $\mathbf{2 2 7 , 5 0 4}$ |  |  |

## Appendix D) General Fund - Cash Flow Statement

January through April Actual, Remainder Projections, (Value in Thousands)

|  |  | $$ |  | $\frac{\stackrel{*}{2}}{\frac{2}{4}}$ | $\stackrel{\lambda}{\text { ® }}$ | $\stackrel{\text { ¹ }}{\leftrightharpoons}$ | $\grave{\vdots}$ |  |  |  | $\begin{aligned} & \grave{\searrow} \\ & \stackrel{0}{\xi} \\ & 0 \\ & 0 \\ & \vdots \end{aligned}$ | $\begin{aligned} & \text { む̀ } \\ & \stackrel{0}{c} \\ & U \\ & 0 \end{aligned}$ | $\begin{aligned} & \ddot{7} \\ & \stackrel{\rightharpoonup}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Real Property Taxes | 13,444 | 149 | 34 | 50 | 168 | 22 | 27 | 9 | 5 | 15 | 116 | 36 | 14,074 |
| Nonproperty Tax Items | (5) | 691 | 674 | 784 | 559 | 646 | 927 | 597 | 630 | 920 | 566 | 1,461 | 8,450 |
| Intergovernmental | - | - | 37 | 2 | - | 0 | - | 0 | 0 | 2 | 1 | 426 | 469 |
| Departmental | 24 | 6 | 8 | 16 | 8 | 60 | 20 | 15 | 15 | 23 | 11 | 5 | 212 |
| Use of Money | 40 | 72 | 81 | 0 | 9 | 6 | 4 | 4 | 3 | 4 | 4 | 3 | 230 |
| Licenses and Permits | 39 | 17 | 52 | 12 | 16 | 11 | 31 | 15 | 18 | 12 | 13 | 58 | 293 |
| Fines | - | 15 | 10 | 10 | 13 | 9 | 22 | 12 | 12 | 12 | 13 | 10 | 139 |
| Sale of Property | 32 | 1 | 1 | - | 0 | - | 0 | 0 | 0 | 4 | 0 | 0 | 38 |
| Miscellaneous | (34) | 3 | 3 | 1 | 9 | 1 | 0 | 4 | - | 13 | 6 | 8 | 14 |
| State Aid | - | 37 | 1 | - | 122 | 131 | - | - | 243 | - | 6 | 2,339 | 2,880 |
| Federal Aid | 1 | 1 | 3 | 5 | - | 0 | 0 | 2 | 23 | 0 | 0 | 0 | 35 |
| Interfund Transfers | - | - | 11 | - | - | - | - | - | - | - | - | - | 11 |
| Total Revenues: | 13,540 | 992 | 914 | 882 | 904 | 888 | 1,031 | 658 | 949 | 1,004 | 735 | 4,348 | 26,845 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 784 | 881 | 919 | 905 | 922 | 869 | 1,404 | 902 | 993 | 933 | 881 | 1,965 | 12,358 |
| Equipment | 12 | 77 | 21 | 67 | 0 | 1 | 13 | 1 | 182 | 16 | 1 | 20 | 411 |
| Contractual | 273 | 290 | 446 | 188 | 230 | 288 | 401 | 272 | 335 | 223 | 240 | 567 | 3,754 |
| Debt Principal | - | - | 65 | - | 335 | - | - | - | - | 77 | 9 | - | 486 |
| Debt Interest | - | - | 9 | 7 | 11 | 0 | - | - | 5 | 8 | 8 | - | 48 |
| Employee Benefits | 1,192 | 678 | 541 | 563 | 574 | 657 | 676 | 591 | 582 | 552 | 580 | 2,555 | 9,742 |
| Interfund Transfers | - | - | - | - | - | - | 18 | - | 123 | - | - | 19 | 160 |
| Total Expenditures: | 2,262 | 1,926 | 2,001 | 1,731 | 2,072 | 1,816 | 2,511 | 1,766 | 2,221 | 1,809 | 1,719 | 5,126 | 26,959 |
| Surplus (Deficiency) | 11,278 | 10,344 | 9,257 | 8,408 | 7,240 | 6,312 | 4,832 | 3,724 | 2,452 | 1,647 | 663 | (114) | - |
| Month-End Cash Balance | 21,356 | 20,571 | 19,740 | 18,892 | 17,723 | 16,795 | 15,315 | 14,207 | 12,935 | 12,131 | 11,146 | 10,369 |  |

## Appendix E）Water Fund－Cash Flow Statement

January through April Actual，Remainder Projections，（Value in Thousands）

|  | $\begin{aligned} & \text { * } \\ & \stackrel{2}{0} \\ & \stackrel{\rightharpoonup}{\mathbf{I}} \\ & \end{aligned}$ |  | $\begin{aligned} & \stackrel{*}{5} \\ & \stackrel{*}{5} \\ & \sum_{\sum}^{n} \end{aligned}$ | $\frac{\stackrel{*}{2}}{\frac{2}{4}}$ | $\stackrel{\text { ® }}{\text { ® }}$ | $\stackrel{\text { ® }}{\stackrel{1}{2}}$ | 츨 | $\begin{aligned} & \text { 菏 } \\ & \substack{30 \\ \gtrless} \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{E} \\ & \stackrel{\rightharpoonup}{0} \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{む} \\ & 0 . \end{aligned}$ | $\begin{aligned} & \grave{0} \\ & \text { 气̀ } \\ & \stackrel{y}{0} \\ & \text { ò } \end{aligned}$ |  | $\begin{aligned} & \ddot{\bar{⿻}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： Intergovernmental Charges | － | － | － | － | － | － | － | － | － | － | － | 134 | 134 |
| Departmental Income Use of Money and Property | 317 | 260 5 | 387 | 315 | 271 | 412 | 347 | 297 | 427 | 345 | 286 0 | 423 | 4,088 18 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | 53 | 53 |
| Total Revenues： | 320 | 265 | 393 | 315 | 273 | 412 | 348 | 297 | 428 | 345 | 286 | 611 | 4，293 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 72 | 96 | 95 | 93 | 142 | 87 | 151 | 101 | 116 | 93 | 94 | 164 | 1，304 |
| Equipment | － | 2 | － | 4 | 6 | － | 0 | － | － | － | 0 | 19 | 31 |
| Contractual | 29 | 58 | 124 | 82 | 65 | 47 | 53 | 39 | 107 | 193 | 81 | 408 | 1，287 |
| Debt Principal | － | － | 130 | － | 186 | － | － | － | － | 156 | － | － | 471 |
| Debt Interest | － | － | 48 | 10 | 7 | － | － | 1 | 39 | 15 | 5 | － | 126 |
| Employee Benefits | 121 | 75 | 75 | 77 | 78 | 72 | 83 | 77 | 78 | 76 | 76 | 217 | 1，104 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | － | － |
| Total Expenditures： | 223 | 231 | 473 | 266 | 483 | 206 | 287 | 217 | 340 | 534 | 257 | 807 | 4，323 |
| Surplus（Deficiency） | 97 | 131 | 52 | 101 | （109） | 97 | 158 | 238 | 326 | 137 | 167 | （30） |  |
| Month－End Cash Balance | 2，678 | 2，642 | 2，574 | 2，624 | 2，414 | 2，620 | 2，681 | 2，761 | 2，849 | 2，660 | 2，690 | 2，493 |  |

Appendix F）Sewer Fund－Cash Flow Statement
January through April Actual，Remainder Projections，（Value in Thousands）

|  |  | $\begin{aligned} & \text { *} \\ & \frac{2}{0} \\ & \frac{1}{0} \\ & \text { 20 } \\ & 4 \end{aligned}$ |  | $\frac{\stackrel{*}{c}}{\frac{2}{2}}$ | ${\underset{\Sigma}{\lambda}}_{\lambda}^{\text {® }}$ | $\stackrel{\text { ① }}{2}$ | $\frac{\lambda}{3}$ | $\begin{aligned} & \text { \# } \\ & \stackrel{1}{6} \\ & \frac{0}{4} \end{aligned}$ |  | $$ |  | $\begin{aligned} & \text { む } \\ & \text { 左 } \\ & \text { UU } \\ & 0 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Departmental Income | 258 | 216 | 308 | 429 | 249 | 333 | 278 | 404 | 333 | 274 | 411 | 506 | 3，999 |
| Use of Money and Property | 6 | 3 | 3 | － | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | 129 | 129 |
| Total Revenues： | 263 | 219 | 311 | 430 | 251 | 333 | 278 | 404 | 333 | 274 | 411 | 635 | 4，141 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 61 | 83 | 84 | 85 | 127 | 84 | 136 | 84 | 97 | 81 | 78 | 133 | 1，133 |
| Equipment | － | 3 | － | 0 | － | － | － | － | － | － | 18 | － | 20 |
| Contractual | 28 | 56 | 110 | 80 | 38 | 65 | 47 | 89 | 93 | 95 | 88 | 743 | 1，531 |
| Debt Principal | － | － | 138 | － | 257 | － | － | － | － | 118 | 49 | － | 562 |
| Debt Interest | － | － | 20 | 7 | 10 | 1 | － | 0 | 15 | 9 | 9 | － | 71 |
| Employee Benefits | 99 | 60 | 60 | 62 | 67 | 63 | 70 | 64 | 63 | 62 | 61 | 178 | 910 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | － | － |
| Total Expenditures： | 188 | 202 | 412 | 234 | 499 | 212 | 254 | 237 | 268 | 366 | 302 | 1，055 | 4，228 |
| Surplus（Deficiency） | 75 | 92 | （9） | 187 | （61） | 60 | 84 | 251 | 316 | 224 | 333 | （87） |  |
| Month－End Cash Balance | 1，764 | 1，700 | 1，587 | 1，783 | 1，535 | 1，655 | 1，679 | 1，846 | 1，911 | 1，820 | 1，928 | 1，508 |  |

## Appendix G）Refuse and Recycling Fund－Cash Flow Statement

January through April Actual，Remainder Projections，（Value in Thousands）

|  |  |  | $\begin{aligned} & \stackrel{*}{5} \\ & \stackrel{4}{n} \\ & \sum_{\sum}^{n} \end{aligned}$ | $\begin{aligned} & \stackrel{*}{⿳ 亠 丷 厂 彡} \\ & \frac{2}{4} \end{aligned}$ | $\stackrel{\text { ® }}{\text { ® }}$ | $\stackrel{\otimes}{\leftrightharpoons}$ | ミ |  |  | $\begin{aligned} & \stackrel{\circ}{\circ} \\ & \stackrel{\circ}{⿺} \\ & 0 . \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\ddot{0}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees and Fund Revenues | － | 1 | 1 | 1 | 699 | （1） | 1 | 1 | 1 | 700 | 0 | 10 | 1，413 |
| Total Revenues： | － | 1 | 1 | 1 | 699 | （1） | 1 | 1 | 1 | 700 | 0 | 10 | 1，413 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Equipment and Capital Outlay | － | － | － | － | － | － | － | － | 24 | － | － | － | 24 |
| Contractual | 94 | 103 | 198 | － | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 1，308 |
| Debt Principal | － | － | － | － | － | － | － | － | － | 33 | － | － | 33 |
| Debt Interest | － | － | － | 2 | － | － | － | － | － | 2 | － | － | 3 |
| Total Expenditures： | 94 | 103 | 198 | 2 | 114 | 114 | 114 | 114 | 138 | 149 | 114 | 114 | 1，368 |
| Surplus（Deficiency） | （94） | （196） | （393） | （394） | 190 | 75 | （38） | （152） | （288） | 263 | 149 | 44 |  |
| Month－End Cash Balance | 458 | 367 | 377 | 376 | 961 | 846 | 732 | 619 | 482 | 1，033 | 919 | 815 |  |

## Appendix H) Health Insurance Fund - Cash Flow Statement

January through April Actual, Remainder Projections, (Value in Thousands)


## Appendix I）Worker＇s Compensation Fund－Cash Flow Statement

January through April Actual，Remainder Projections，（Value in Thousands）

|  | $\xrightarrow{\text {＊}}$ | ？ | $\begin{aligned} & \stackrel{*}{5} \\ & \stackrel{\rightharpoonup}{0} \\ & \stackrel{N}{5} \end{aligned}$ | $\begin{aligned} & \stackrel{*}{2} \\ & \stackrel{y}{2} \\ & \hline \end{aligned}$ | $\stackrel{\text { ® }}{\Sigma}$ | $\stackrel{0}{\Xi}$ | こ | $\begin{aligned} & \text { 華 } \\ & \text { 砉 } \end{aligned}$ |  | $\begin{aligned} & \stackrel{⿺}{0} \\ & \stackrel{0}{4} \\ & \stackrel{0}{0} \end{aligned}$ |  | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{\text { E}}{む} \\ & \ddot{0} \end{aligned}$ | $\begin{aligned} & \ddot{\overline{0}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental Charges | 54 | 55 | 57 | 57 | 56 | 56 | 83 | 56 | 57 | 56 | 56 | 83 | 726 |
| Use of Money and Property | 6 | 5 | 6 | － | － | － | － | － | － | － | － | － | 17 |
| Miscellaneous | 17 | － | 11 | － | － | － | － | － | － | － | － | － | 28 |
| Total Revenues： | 77 | 61 | 74 | 57 | 56 | 56 | 83 | 56 | 57 | 56 | 56 | 83 | 772 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 153 | 21 | 71 | 8 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 760 |
| Total Expenditures： | 153 | 21 | 71 | 8 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 760 |
| Surplus（Deficiency） | （76） | （36） | （33） | 16 | 8 | 1 | 21 | 14 | 7 | 0 | （7） | 12 |  |
| Month－End Cash Balance | 2，577 | 2，617 | 2，628 | 2，677 | 2，669 | 2，661 | 2，682 | 2，675 | 2，668 | 2，661 | 2，653 | 2，673 |  |

