CITY OF LOCKPORT
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June 27th, 2022
To: Department Heads, Mayor, and Common Council From: Director of Finance

Re: Monthly Financial Update - June
This memo will provide an update to the monthly finance reports and discuss relevant changes that occurred during the month of May. The month's memo is accompanied by Exhibits A through $\mathbf{H}$ as well as an updated budget performance/trial balance report.

## Favorable Results

Monthly combined sales tax revenues continue to exceed the budgeted allocations by relatively significant amounts. As stated in the FY 2022 Appropriation, sales tax line items for this year were forecasted based on the last twelve months of experienced revenue plus a minor $1 \%$ increase for inflation. As seen in Exhibit 1 (below) City revenues exceed this amount, producing a year-to-date budget surplus in the line item amounting to $\$ 291 \mathrm{k}$. Note that this surplus only represents the first five months of the year and if we experience shortfalls in later portions of the year, this number will decrease.

Exhibit 1. FY 2022 Actual Monthly Combined Sales Taxes YTD Versus Budgeted


If we do continue to experience higher-than-anticipated sales taxes, a determination can be made later in the year to utilize a portion of the excess funds for other projects and costs. Last year, for example, the City utilized a portion of new sales tax revenues for police dispatch repairs as well as for capital improvements to parks. This year, it is likely we would utilize said funds for one-time projects and current liabilities, such as the unfunded portion of the Littletown Loop (Phase 1) project. In this instance, for example, the City is requiring a local match of $\$ 150 \mathrm{k}$ that is currently classified as unfunded. Other opportunities for funding include repairs to engines in the Fire Department, which have been deferred for a number of years as well.

The annual financial audit has concluded for the 2021 fiscal year with one repeated finding. This is in regards to the recording and storage of our capital asset data in excel. This data includes City-wide assets (such as land, infrastructure, completed capital improvements, equipment, vehicles, etc...) in addition to the calculation and recording of annual depreciation of each asset. Currently, this work is done manually in the Finance Department, but to comply with audit standards, is in the process of being transitioned over to a software that the auditors recommended. This was purchased in early 2022, but is not yet fully transitioned. It is anticipated to that this software will be used by the audit of FY 2022.

## Trends to Watch

Contingency accounts have been transferred in recent resolutions related to various union memorandum of understandings (MOU's) as well as other special purchases. The current balances in these accounts are shown below in Exhibit 2. While none of the balances are nearing 50\% (which would be the assumed usage if it was expected to be used regularly throughout the year), it is important to note that balances are being used. In addition, you will notice in the Budget Performance Report (attached) that balances are not expensed directly from the line item, rather the budgetary amounts are transferred to the line item intended to be used (and therefore are intended to show $0 \%$ 'used').

## Exhibit 2. Contingency Balances

| General Fund |  |  |
| :--- | :---: | :---: |
| Original Appropriation | $\$$ | 331,000 |
| Appropriated Amounts | $\$$ | $(24,637)$ |
| Remaining Contingency | $\$$ | $\mathbf{3 0 6 , 3 6 3}$ |
|  |  |  |
| Water Fund |  |  |
| Original Appropriation | $\$$ | 135,996 |
| Appropriated Amounts | $\$$ | $(7,569)$ |
| Remaining Contingency | $\$$ | $\mathbf{1 2 8 , 4 2 7}$ |
|  |  |  |
| Sewer Fund | $\$$ | 130,511 |
| Original Appropriation | $\$$ | $(11,944)$ |
| Appropriated Amounts | $\$$ | 18,567 |

## Unfavorable Results

City officials have recently met with our health insurance administrator to review early projections into next year's health insurance costs. Looking into City-wide as well as industry trends, the group concluded a preliminary recommendation of a $4 \%$ premium rate increase in FY 2023, as medical and pharmaceutical costs continue to rise. For reference, the City increased the premiums by $10 \%$ in FY 2022 after deferring increases in FY 2021 to mitigate budgetary costs during COVID-19. In addition, Medicare Advantage renewals are projected to increase by $5 \%$. As a note, these estimates are preliminary estimates and are not intended to be used to determine our final rates for FY 2023. This will be done in September, when more data is available and estimates have higher accuracy.

While our medical costs may be anticipated to increase next year, our current year costs are the lowest the City has experienced in three years, a trend that is not taking into account Incurred But Not Paid (IBNP) costs (or claim reserves), which are costs that have been acquired but not yet invoiced and experienced. This estimate, also provided by our healthcare administrator, has increased to almost $\$ 460 \mathrm{k}$, or $10 \%$ of this year's costs. This is significantly higher than past years, and is largely due to the transition from BCBS to Highmark. While it is anticipated to normalize by year-end, if it does remain high, this will require the City to hold more cash on-hand in the health insurance fund (as per City Fund Balance policy). It is projected that we will be able to meet and maintain that minimum even if this figure does not normalize in the next few months.

## General Outlook and Other Notes

As seen in Appendices $\mathbf{C}$ through $\mathbf{H}$, the general outlook continues to vary as we continue to collect actual data compared to anticipated budgetary amounts. Notably, the General, Sewer, Health, and Worker's Compensation Funds are anticipated to end this year with positive balances (and if they are projected to utilize fund balance, it is less than the amount currently appropriated). The Water Fund is ending with a slight negative variance, partially due to the 'lost' revenue from the mid-year introduction of the FY 2022 rate increase (as billings earlier in the year were still for the prior year and could not experience the higher rates). This is a budgeting mistake that will be corrected in future years, and can be seen in greater detail in Exhibit A.

The FY 2023 budget process will begin in the coming week, as Department Heads will be tasked with submitting their budget data/performance metrics/ personnel detail/capital requests, and other data by the end of July.

Finally, our wonderful Staff Account, Barb, is retiring this week! We wish her the best time in retirement and congratulate her on an absolutely amazing career here at the City. She has been one of the City's greatest assets and her presence in our department will surely be missed.


Tim Russo
Finance Director

Exhibit A) City of Lockport - Monthly Metric Benchmarking

| Combined Sales Taxes |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 196$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| February | $\$ 454,392$ | $\$ 537,581$ | $\$ 469,438$ | $\$ 593,049$ |
| March | $\$ 407,892$ | $\$ 440,772$ | $\$ 429,461$ | $\$ 508,689$ |
| April | $\$ 583,444$ | $\$ 581,503$ | $\$ 677,151$ | $\$ 778,809$ |
| May | $\$ 473,367$ | $\$ 311,836$ | $\$ 517,738$ | $\$ 602,603$ |
| June | $\$ 595,675$ | $\$ 497,539$ | $\$ 542,171$ |  |
| July | $\$ 525,611$ | $\$ 544,038$ | $\$ 828,544$ |  |
| August | $\$ 488,937$ | $\$ 433,779$ | $\$ 552,974$ |  |
| September | $\$ 522,860$ | $\$ 448,402$ | $\$ 548,900$ |  |
| October | $\$ 650,166$ | $\$ 858,609$ | $\$ 815,211$ |  |
| November | $\$ 479,254$ | $\$ 440,361$ | $\$ 497,773$ |  |
| December | $\$ 1,063,377$ | $\$ 1,166,752$ | $\$ 1,353,428$ |  |
| Annual Total | $\$ 6, \mathbf{2 4 5 , 1 7 2}$ | $\$ 6, \mathbf{2 6 1 , 1 7 2}$ | $\$ 7, \mathbf{2 3 2 , 7 9 0}$ | $\mathbf{\$ 2 , 4 8 3 , 1 5 0}$ |
| YTD Total | $\$ 1,919, \mathbf{2 9 2}$ | $\mathbf{\$ 1 , 8 7 1 , 6 9 2}$ | $\mathbf{\$ 2 , 0 9 3 , 7 8 8}$ | $\mathbf{\$ 2 , 4 8 3 , 1 5 0}$ |


| Metered Water Sales |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 295,986$ | $\$ 297,007$ | $\$ 301,094$ | $\$ 294,409$ |
| February | $\$ 260,683$ | $\$ 254,496$ | $\$ 256,025$ | $\$ 255,502$ |
| March | $\$ 405,376$ | $\$ 395,895$ | $\$ 380,084$ | $\$ 377,768$ |
| April | $\$ 289,579$ | $\$ 296,677$ | $\$ 303,475$ | $\$ 299,208$ |
| May | $\$ 256,745$ | $\$ 256,303$ | $\$ 254,526$ | $\$ 258,967$ |
| June | $\$ 398,689$ | $\$ 647,034$ | $\$ 373,512$ |  |
| July | $\$ 298,889$ | $\$ 37,626$ | $\$ 310,474$ |  |
| August | $\$ 265,739$ | $\$ 269,373$ | $\$ 262,716$ |  |
| September | $\$ 425,389$ | $\$ 397,879$ | $\$ 405,477$ |  |
| October | $\$ 323,399$ | $\$ 226,318$ | $\$ 328,167$ |  |
| November | $\$ 258,601$ | $\$ 278,051$ | $\$ 269,140$ |  |
| December | $\$ 424,907$ | $\$ 546,600$ | $\$ 401,685$ |  |
| Annual Total | $\$ 3,903,982$ | $\$ 3,903,260$ | $\$ 3,846,375$ | $\$ 1,485,854$ |
| YTD Total | $\$ 1,508,368$ | $\$ 1,500,379$ | $\$ 1,495,204$ | $\$ 1,485,854$ |


| Health Insurance Medical Claims |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | 2019 | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 327,073$ | $\$ 365,250$ | $\$ 350,338$ | $\$ 252,854$ |
| February | $\$ 492,824$ | $\$ 324,937$ | $\$ 642,054$ | $\$ 284,383$ |
| March | $\$ 355,269$ | $\$ 331,536$ | $\$ 423,243$ | $\$ 326,715$ |
| April | $\$ 341,465$ | $\$ 150,496$ | $\$ 330,084$ | $\$ 229,961$ |
| May | $\$ 271,852$ | $\$ 261,417$ | $\$ 385,970$ | $\$ 278,789$ |
| June | $\$ 226,553$ | $\$ 307,858$ | $\$ 337,826$ |  |
| July | $\$ 438,502$ | $\$ 283,401$ | $\$ 427,822$ |  |
| August | $\$ 349,046$ | $\$ 320,825$ | $\$ 481,298$ |  |
| September | $\$ 367,420$ | $\$ 265,522$ | $\$ 178,386$ |  |
| October | $\$ 261,919$ | $\$ 372,888$ | $\$ 398,173$ |  |
| November | $\$ 347,273$ | $\$ 428,818$ | $\$ 329,634$ |  |
| December | $\$ 349,195$ | $\$ 297,395$ | $\$ 200,818$ |  |
| Annual Total | $\$ 4, \mathbf{1 2 8 , 3 9 2}$ | $\$ 3,710, \mathbf{3 4 5}$ | $\$ 4,485,646$ | $\$ 1,372,701$ |
| YTD Total | $\$ 1, \mathbf{7 8 8}, 483$ | $\$ 1,433,637$ | $\$ 2,131,688$ | $\$ 1,372,701$ |


| Refuse and Garbage Charges |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 0$ | $\$ 0$ | $(\$ 371)$ | $\$ 0$ |
| February | $\$ 1,604$ | $\$ 505$ | $\$ 483$ | $\$ 638$ |
| March | $\$ 918$ | $\$ 134$ | $\$ 732$ | $\$ 469$ |
| April | $\$ 885$ | $\$ 767$ | $\$ 1,000$ | $\$ 1,477$ |
| May | $\$ 641,780$ | $\$ 643,697$ | $\$ 646,125$ | $\$ 710,720$ |
| June | $\$ 4$ | $(\$ 786)$ | $(\$ 444)$ |  |
| July | $\$ 868$ | $\$ 625$ | $\$ 1,820$ |  |
| August | $\$ 901$ | $\$ 566$ | $\$ 624$ |  |
| September | $\$ 906$ | $\$ 1,277$ | $\$ 817$ |  |
| October | $\$ 643,591$ | $\$ 644,891$ | $\$ 646,619$ |  |
| November | $\$ 602$ | $\$ 352$ | $\$ 371$ |  |
| December | $(\$ 1,661)$ | $\$ 9,116$ | $\$ 332$ |  |
| Annual Total | $\$ 1, \mathbf{2 9 0}, \mathbf{3 9 8}$ | $\$ 1, \mathbf{3 0 1 , 1 4 4}$ | $\mathbf{\$ 1 , 2 9 8 , 1 0 8}$ | $\$ 713, \mathbf{3 0 4}$ |
| YTD Total | $\$ 645, \mathbf{1 8 7}$ | $\$ 645, \mathbf{1 0 3}$ | $\$ 647,969$ | $\$ 713, \mathbf{3 0 4}$ |


| Sewer Rents |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 233,862$ | $\$ 236,104$ | $\$ 244,087$ | $\$ 235,263$ |
| February | $\$ 183,698$ | $\$ 197,246$ | $\$ 209,093$ | $\$ 196,386$ |
| March | $\$ 311,770$ | $\$ 297,203$ | $\$ 289,803$ | $\$ 290,996$ |
| April | $\$ 229,199$ | $\$ 240,857$ | $\$ 243,181$ | $\$ 239,743$ |
| May | $\$ 179,902$ | $\$ 201,357$ | $\$ 201,065$ | $\$ 203,176$ |
| June | $\$ 297,985$ | $\$ 520,624$ | $\$ 285,369$ |  |
| July | $\$ 231,129$ | $\$ 34,408$ | $\$ 245,496$ |  |
| August | $\$ 204,094$ | $\$ 223,771$ | $\$ 203,130$ |  |
| September | $\$ 317,706$ | $\$ 309,502$ | $\$ 301,489$ |  |
| October | $\$ 265,013$ | $\$ 190,412$ | $\$ 256,361$ |  |
| November | $\$ 201,775$ | $\$ 208,311$ | $\$ 212,508$ |  |
| December | $\$ 321,302$ | $\$ 343,643$ | $\$ 302,343$ |  |
| Annual Total | $\$ 2,977,435$ | $\$ 3,003,440$ | $\$ 2,993,923$ | $\mathbf{\$ 1 , 1 6 5 , 5 6 4}$ |
| YTD Total | $\$ 1,138,432$ | $\$ 1,172,767$ | $\$ 1,187, \mathbf{2 2 8}$ | $\mathbf{\$ 1 , 1 6 5 , 5 6 4}$ |

## Worker's Compensation Claims and Awards

| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :---: | :---: | :---: | :---: | :---: |
| January | $\$ 25,962$ | $\$ 25,361$ | $\$ 23,927$ | $\$ 19,423$ |
| February | $\$ 156,370$ | $\$ 28,641$ | $\$ 21,680$ | $\$ 19,390$ |
| March | $\$ 24,913$ | $\$ 39,215$ | $\$ 23,171$ | $\$ 23,093$ |
| April | $\$ 19,836$ | $\$ 20,019$ | $\$ 37,514$ | $\$ 28,327$ |
| May | $\$ 62,964$ | $\$ 46,371$ | $\$ 20,347$ | $\$ 19,397$ |
| June | $\$ 26,428$ | $\$ 18,852$ | $\$ 30,508$ |  |
| July | $\$ 51,001$ | $\$ 22,829$ | $\$ 20,785$ |  |
| August | $\$ 26,436$ | $\$ 20,122$ | $\$ 18,865$ |  |
| September | $\$ 22,122$ | $\$ 19,957$ | $\$ 18,759$ |  |
| October | $\$ 99,721$ | $\$ 67,839$ | $\$ 29,124$ |  |
| November | $\$ 91,678$ | $\$ 59,082$ | $\$ 15,944$ |  |
| December | $\$ 196,474$ | $\$ 17,510$ | $\$ 18,727$ |  |
| Annual Total | $\$ 803,904$ | $\$ 385,796$ | $\$ 279, \mathbf{3 5 1}$ | $\$ 109,631$ |
| YTD Total | $\$ 290,044$ | $\$ 159,606$ | $\$ 126,639$ | $\$ 109,631$ |

Exhibit B) City of Lockport - Monthly Cash Benchmarking

| General Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 7,485,481$ | $\$ 15,546,525$ | $\$ 17,798,045$ | $\$ 19,098,116$ |
| February | $\$ 12,556,393$ | $\$ 14,533,969$ | $\$ 17,027,879$ | $\$ 18,263,780$ |
| March | $\$ 12,430,769$ | $\$ 13,857,752$ | $\$ 16,456,091$ | $\$ 17,520,903$ |
| April | $\$ 12,415,323$ | $\$ 13,536,258$ | $\$ 15,623,345$ | $\$ 17,042,301$ |
| May | $\$ 11,332,144$ | $\$ 12,231,281$ | $\$ 14,777,531$ | $\$ 15,467,352$ |
| June | $\$ 10,536,564$ | $\$ 11,213,429$ | $\$ 13,712,318$ |  |
| July | $\$ 9,383,100$ | $\$ 9,993,469$ | $\$ 12,970,812$ |  |
| August | $\$ 8,718,197$ | $\$ 9,146,606$ | $\$ 12,280,165$ |  |
| September | $\$ 6,937,385$ | $\$ 8,283,230$ | $\$ 11,205,446$ |  |
| October | $\$ 6,278,031$ | $\$ 7,651,250$ | $\$ 10,060,279$ |  |
| November | $\$ 5,238,105$ | $\$ 6,880,160$ | $\$ 8,796,874$ |  |
| December | $\$ 4,373,616$ | $\$ 6,664,360$ | $\$ 7,965,416$ |  |


| Water Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 1,427,988$ | $\$ 2,129,208$ | $\$ 2,628,723$ | $\$ 2,642,387$ |
| February | $\$ 1,390,670$ | $\$ 2,059,988$ | $\$ 2,624,789$ | $\$ 2,528,523$ |
| March | $\$ 1,750,379$ | $\$ 2,145,094$ | $\$ 2,410,492$ | $\$ 2,446,885$ |
| April | $\$ 1,934,555$ | $\$ 2,187,804$ | $\$ 2,483,927$ | $\$ 2,429,685$ |
| May | $\$ 1,773,832$ | $\$ 2,082,250$ | $\$ 2,253,247$ | $\$ 2,214,415$ |
| June | $\$ 1,856,442$ | $\$ 2,243,870$ | $\$ 2,332,919$ |  |
| July | $\$ 2,030,345$ | $\$ 2,315,038$ | $\$ 2,484,241$ |  |
| August | $\$ 2,069,234$ | $\$ 2,407,317$ | $\$ 2,547,756$ |  |
| September | $\$ 1,799,286$ | $\$ 2,376,813$ | $\$ 2,596,808$ |  |
| October | $\$ 1,784,054$ | $\$ 2,238,293$ | $\$ 2,368,372$ |  |
| November | $\$ 2,113,688$ | $\$ 2,216,425$ | $\$ 2,330,266$ |  |
| December | $\$ 2,020,072$ | $\$ 2,579,966$ | $\$ 2,625,687$ |  |


| Health Insurance Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 1,100,904$ | $\$ 1,896,866$ | $\$ 2,309,292$ | $\$ 2,309,292$ |
| February | $\$ 927,989$ | $\$ 1,719,295$ | $\$ 2,069,674$ | $\$ 2,214,675$ |
| March | $\$ 676,129$ | $\$ 1,750,426$ | $\$ 1,888,385$ | $\$ 2,296,827$ |
| April | $\$ 436,847$ | $\$ 1,958,385$ | $\$ 1,910,279$ | $\$ 2,468,381$ |
| May | $\$ 264,834$ | $\$ 1,961,066$ | $\$ 1,883,529$ | $\$ 2,740,509$ |
| June | $\$ 30,955$ | $\$ 2,105,150$ | $\$ 2,024,272$ |  |
| July | $\$ 133,061$ | $\$ 2,171,030$ | $\$ 1,818,975$ |  |
| August | $\$ 14,389$ | $\$ 2,207,294$ | $\$ 1,685,015$ |  |
| September | $\$ 1,768,852$ | $\$ 2,297,491$ | $\$ 1,852,391$ |  |
| October | $\$ 1,536,529$ | $\$ 2,183,213$ | $\$ 1,799,002$ |  |
| November | $\$ 1,658,550$ | $\$ 2,204,290$ | $\$ 1,940,100$ |  |
| December | $\$ 1,806,436$ | $\$ 2,260,574$ | $\$ 1,959,592$ |  |


| Refuse and Recycling Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 278,946$ | $\$ 279,629$ | $\$ 228,806$ | $\$ 275,621$ |
| February | $\$ 201,535$ | $\$ 139,096$ | $\$ 140,675$ | $\$ 197,803$ |
| March | $\$ 118,686$ | $\$ 53,833$ | $\$ 56,990$ | $\$ 121,517$ |
| April | $\$ 38,739$ | $\$ 54,447$ | $(\$ 38,160)$ | $\$ 37,114$ |
| May | $(\$ 47,902)$ | $(\$ 134,923)$ | $(\$ 129,002)$ | $(\$ 31,141)$ |
| June | $(\$ 133,056)$ | $\$ 254,538$ | $\$ 193,283$ |  |
| July | $\$ 167,639$ | $\$ 179,471$ | $\$ 195,332$ |  |
| August | $\$ 201,741$ | $\$ 231,097$ | $\$ 149,067$ |  |
| September | $\$ 108,578$ | $\$ 45,998$ | $\$ 56,369$ |  |
| October | $\$ 59,462$ | $(\$ 110,252)$ | $(\$ 80,793)$ |  |
| November | $(\$ 49,681)$ | $\$ 115,500$ | $\$ 217,571$ |  |
| December | $\$ 353,551$ | $\$ 306,795$ | $\$ 349,032$ |  |


| Sewer Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 806,298$ | $\$ 1,081,511$ | $\$ 1,536,779$ | $\$ 1,635,729$ |
| February | $\$ 580,701$ | $\$ 1,088,058$ | $\$ 1,663,905$ | $\$ 1,595,185$ |
| March | $\$ 692,539$ | $\$ 1,079,858$ | $\$ 1,511,408$ | $\$ 1,412,857$ |
| April | $\$ 979,887$ | $\$ 1,276,663$ | $\$ 1,699,874$ | $\$ 1,581,585$ |
| May | $\$ 715,776$ | $\$ 1,093,714$ | $\$ 1,431,550$ | $\$ 1,365,223$ |
| June | $\$ 766,335$ | $\$ 1,237,171$ | $\$ 1,499,025$ |  |
| July | $\$ 1,058,987$ | $\$ 1,444,144$ | $\$ 1,590,576$ |  |
| August | $\$ 1,084,153$ | $\$ 1,463,381$ | $\$ 1,858,622$ |  |
| September | $\$ 907,957$ | $\$ 1,550,040$ | $\$ 1,861,897$ |  |
| October | $\$ 997,305$ | $\$ 1,513,652$ | $\$ 1,568,846$ |  |
| November | $\$ 979,618$ | $\$ 1,453,768$ | $\$ 1,617,365$ |  |
| December | $\$ 872,968$ | $\$ 1,526,438$ | $\$ 1,763,724$ |  |


| Worker's Compensation Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 1,997,340$ | $\$ 1,745,702$ | $\$ 1,998,255$ | $\$ 2,393,153$ |
| February | $\$ 1,810,515$ | $\$ 1,788,014$ | $\$ 1,928,873$ | $\$ 2,334,752$ |
| March | $\$ 1,816,543$ | $\$ 1,701,080$ | $\$ 1,955,724$ | $\$ 2,058,101$ |
| April | $\$ 1,826,967$ | $\$ 1,888,125$ | $\$ 1,962,406$ | $\$ 2,077,857$ |
| May | $\$ 1,798,140$ | $\$ 1,850,060$ | $\$ 2,011,136$ | $\$ 2,154,568$ |
| June | $\$ 1,810,951$ | $\$ 1,876,361$ | $\$ 2,062,510$ |  |
| July | $\$ 1,863,941$ | $\$ 1,914,344$ | $\$ 2,118,521$ |  |
| August | $\$ 1,917,557$ | $\$ 1,940,469$ | $\$ 2,169,345$ |  |
| September | $\$ 1,946,815$ | $\$ 1,935,185$ | $\$ 2,207,318$ |  |
| October | $\$ 1,877,740$ | $\$ 1,901,682$ | $\$ 2,224,352$ |  |
| November | $\$ 1,854,624$ | $\$ 1,903,516$ | $\$ 2,311,173$ |  |
| December | $\$ 1,735,301$ | $\$ 1,960,151$ | $\$ 2,352,920$ |  |

Note: General Fund includes A. 1450.11 (NYCLASS Investment) and A.1200.10 Universal Cash. Refuse contains CL.1200.10 Universal Cash. Water contains FX. 1200.10 Universal Cash, FX. 1201.18 Cash in Time Deposits (for FY 2019), and FX.1450.71 NYCLASS. Sewer contains
G.1200.10 Universal Cash, G.1201.18 Cash in Time Deposits, and G.1450.71 NYCLASS. Health Insurance contains MS.1200.13. Worker's compensation contains S.1230.10 Cash, S.1450.71 NYCLASS, S.1452.11/71 Special Reserves.

## Appendix C）General Fund－Cash Flow Statement

January to February Actual，Remainder Projected（Value in Thousands）

|  | $\begin{aligned} & \text { * } \\ & \stackrel{\rightharpoonup}{2} \\ & \stackrel{\pi}{7} \\ & \stackrel{\pi}{n} \end{aligned}$ |  |  | $\stackrel{*}{\stackrel{*}{2}}$ | $\stackrel{*}{\stackrel{*}{㐅}}$ | $\stackrel{\text { }}{\leftrightharpoons}$ | え |  |  | $\begin{aligned} & \grave{む} \\ & \text { ò } \\ & \text { O} \\ & 0 \end{aligned}$ |  | $\begin{aligned} & \grave{む} \\ & \stackrel{\rightharpoonup}{\xi} \\ & \stackrel{U}{U} \\ & \stackrel{0}{0} \end{aligned}$ | $\begin{aligned} & \ddot{\overline{0}} \\ & \stackrel{0}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Real Property Taxes | 13，198 | 223 | 27 | 37 | 160 | 28 | 37 | 8 | 17 | 17 | 24 | 7 | 13，783 |
| Nonproperty Tax Items | 2 | 594 | 574 | 789 | 609 | 571 | 659 | 496 | 537 | 969 | 506 | 1，358 | 7，663 |
| Intergovernmental | 1 | 36 | 1 | 1 | 1 | － | 0 | － | － | － | － | 497 | 537 |
| Departmental | 8 | 6 | 8 | 7 | 21 | 15 | 44 | 5 | 9 | 13 | 3 | 32 | 171 |
| Use of Money | 0 | 1 | 2 | 4 | 7 | 5 | 3 | 1 | 1 | 1 | 1 | 76 | 101 |
| Licenses and Permits | 16 | 8 | 34 | 16 | 16 | 24 | 19 | 16 | 18 | 17 | 12 | 27 | 223 |
| Fines | － | 6 | 9 | 12 | 7 | 15 | 5 | 7 | 7 | 24 | 17 | 20 | 129 |
| Sale of Property | － | － | 10 | 1 | 6 | 0 | － | 14 | － | 1 | － | 8 | 40 |
| Miscellaneous | （31） | 0 | 3 | 9 | 2 | 0 | 2 | 1 | 0 | 0 | － | 31 | 18 |
| State Aid | － | 0 | － | － | 9 | 155 | 10 | 42 | 271 | 9 | － | 2，619 | 3，117 |
| Federal Aid | － | 5 | 4 | － | 8 | － | － | － | 2 | － | 4 | 17 | 39 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | 65 | 65 |
| Total Revenues： | 13，193 | 879 | 672 | 876 | 847 | 814 | 780 | 590 | 860 | 1，052 | 566 | 4，757 | 25，885 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 789 | 861 | 836 | 823 | 838 | 1，295 | 851 | 879 | 875 | 848 | 856 | 1，715 | 11，467 |
| Equipment | 10 | 23 | 5 | 40 | 6 | 61 | 1 | 53 | 3 | 44 | 6 | （0） | 252 |
| Contractual | 396 | 310 | 285 | 221 | 216 | 320 | 349 | 228 | 325 | 188 | 184 | 486 | 3，507 |
| Debt Principal | － | － | 60 | － | 510 | － | － | － | － | 166 | 13 | （32） | 717 |
| Debt Interest | － | － | 9 | 10 | 14 | 0 | － | 1 | － | 23 | 12 | （8） | 62 |
| Employee Benefits | 1，231 | 807 | 575 | 569 | 552 | 618 | 558 | 620 | 829 | 577 | 577 | 2，324 | 9，836 |
| Interfund Transfers | － | 114 | － | － | － | － | － | － | － | － | － | － | 114 |
| Total Expenditures： | 2，426 | 2，113 | 1，770 | 1，664 | 2，136 | 2，294 | 1，759 | 1，782 | 2，032 | 1，846 | 1，649 | 4，485 | 25，955 |
| Surplus（Deficiency） | 10，767 | 9，532 | 8，434 | 7，646 | 6，357 | 4，876 | 3，897 | 2，706 | 1，534 | 740 | （342） | （70） |  |
| Month－End Cash Balance | 19，078 | 18，264 | 17，521 | 17，042 | 15，467 | 13，986 | 13，007 | 11，816 | 10，645 | 9，850 | 8，768 | 9，040 |  |

## Appendix D）Water Fund－Cash Flow Statement

January to February Actual，Remainder Projected（Value in Thousands）

|  |  |  |  | $\frac{\frac{*}{C}}{\frac{1}{2}}$ | $\begin{aligned} & \stackrel{*}{\lambda} \\ & \stackrel{\pi}{\Sigma} \end{aligned}$ | $\xrightarrow{\text { © }}$ | $\frac{\lambda}{3}$ |  |  | $\begin{aligned} & \text { む } \\ & \text { O} \\ & \text { む } \\ & 0 \end{aligned}$ |  | $\begin{aligned} & \text { む } \\ & \text { O} \\ & E \\ & U \\ & U \\ & 0 \end{aligned}$ | $\begin{aligned} & \ddot{\pi} \\ & \stackrel{0}{0} \\ & \stackrel{0}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Charges | － | － | － | － | － | － | － | － | － | － | － | 129 | 129 |
| Departmental Income | 311 | 265 | 386 | 305 | 266 | 691 | 61 | 302 | 414 | 238 | 295 | 570 | 4，103 |
| Use of Money and |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property | － | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | 51 | 51 |
| Total Revenues： | 311 | 265 | 386 | 305 | 267 | 692 | 61 | 302 | 414 | 238 | 296 | 750 | 4，286 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 65 | 88 | 88 | 85 | 89 | 93 | 149 | 90 | 93 | 95 | 96 | 128 | 1，158 |
| Equipment | － | － | － | － | － | － | － | － | － | － | － | － | － |
| Contractual | 23 | 63 | 133 | 74 | 51 | 62 | 40 | 47 | 285 | 91 | 37 | 333 | 1，239 |
| Debt Principal | － | － | 160 | － | 195 | － | － | － | － | 114 | － | 77 | 545 |
| Debt Interest | － | － | 50 | 15 | 7 | 34 | － | 2 | － | 19 | 9 | 4 | 140 |
| Employee Benefits | 130 | 74 | 74 | 74 | 76 | 81 | 87 | 82 | 82 | 83 | 84 | 235 | 1，162 |
| Interfund Transfers | － | 78 | － | － | － | － | － | － | － | － | － | 78 | 157 |
| Total Expenditures： | 218 | 304 | 506 | 248 | 418 | 270 | 276 | 220 | 460 | 401 | 226 | 855 | 4，401 |
| Surplus（Deficiency） | 93 | 54 | （66） | （9） | （160） | 262 | 47 | 129 | 83 | （79） | （10） | （115） |  |
| Month－End Cash Balance | 2，642 | 2，529 | 2，447 | 2，430 | 2，214 | 2，636 | 2，421 | 2，503 | 2，457 | 2，295 | 2，364 | 2，259 |  |

## Appendix E) Sewer Fund - Cash Flow Statement

January to February Actual, Remainder Projected (Value in Thousands)

|  |  | $\begin{aligned} & \text { *} \\ & \frac{\lambda}{0} \\ & \frac{1}{2} \\ & \frac{0}{2} \\ & \hline 1 \end{aligned}$ |  | $\frac{*}{\frac{*}{2}}$ | $\stackrel{*}{\stackrel{*}{7}}$ | $\stackrel{0}{\square}$ | $\frac{\lambda}{3}$ |  |  | $\begin{aligned} & \grave{む} \\ & \stackrel{0}{0} \\ & \stackrel{U}{0} \end{aligned}$ |  | $\begin{aligned} & \text { む } \\ & \text { D } \\ & \underline{Z} \\ & U \\ & \hline 0 \end{aligned}$ | - U - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Departmental Income | 239 | 220 | 317 | 415 | 374 | 584 | 217 | 246 | 357 | 399 | 219 | 550 | 4,137 |
| Use of Money and Property | 0 | 0 | 1 | 36 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37 |
| Interfund Transfers | - | - | - | - | - | - | - | - | - | - | - | 83 | 83 |
| Total Revenues: | 239 | 220 | 318 | 451 | 374 | 584 | 217 | 247 | 357 | 399 | 219 | 633 | 4,258 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 58 | 67 | 65 | 60 | 64 | 86 | 135 | 81 | 81 | 84 | 81 | 107 | 970 |
| Equipment | - | - | 2 | - | 0 | - | - | - | 12 | 0 | - | 9 | 23 |
| Contractual | 18 | 58 | 79 | 92 | 149 | 69 | 92 | 81 | 119 | 76 | 83 | 497 | 1,413 |
| Debt Principal | - | - | 153 | - | 265 | - | - | - | - | 118 | 51 | 9 | 596 |
| Debt Interest | - | - | 22 | 10 | 11 | 1 | - | 6 | - | 23 | 12 | 2 | 87 |
| Employee Benefits | 112 | 62 | 60 | 58 | 59 | 70 | 76 | 69 | 69 | 70 | 71 | 205 | 981 |
| Interfund Transfers | - | 38 | - | - | - | - | - | - | - | - | - | - | 38 |
| Total Expenditures: | 188 | 225 | 381 | 220 | 549 | 226 | 303 | 237 | 281 | 372 | 297 | 828 | 4,108 |
| Surplus (Deficiency) | 51 | 46 | (17) | 213 | 39 | 396 | 310 | 319 | 395 | 423 | 344 | 149 |  |
| Month-End Cash Balance | 1,636 | 1,595 | 1,413 | 1,582 | 1,365 | 1,723 | 1,636 | 1,645 | 1,721 | 1,749 | 1,671 | 1,476 |  |

## Appendix F) Refuse and Recycling Fund - Cash Flow Statement

January to February Actual, Remainder Projected (Value in Thousands)

|  | $\stackrel{*}{2}$ $\stackrel{2}{0}$ $\stackrel{1}{7}$ |  |  | $\frac{\stackrel{y}{2}}{\stackrel{a}{c}}$ | $\begin{aligned} & \stackrel{*}{\text { In }} \\ & \underset{\Sigma}{n} \end{aligned}$ | $\stackrel{0}{\cong}$ | ミ |  |  |  |  |  | $\begin{aligned} & \ddot{\overline{5}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: <br> Fees and Fund Revenues | 14 | 1 | 1 | 2 | 711 | (1) | 1 | 1 | 1 | 699 | 0 | 10 | 1,440 |
| Total Revenues: | 14 | 1 | 1 | 2 | 711 | (1) | 1 | 1 | 1 | 699 | 0 | 10 | 1,440 |
| Expenditures: <br> Equipment and Capital Outlay | - | - | - | - | - | - | - | - | 25 | - | - | - | 25 |
| Contractual | 89 | 88 | 87 | 89 | 105 | 110 | 112 | 1 | 218 | 109 | 109 | 294 | 1,412 |
| Debt Principal | - | - | - | - | - | - | - | - | - | 31 | - | - | 31 |
| Debt Interest | - | - | - | 2 | - | - | - | - | - | 2 | - | - | 5 |
| Total Expenditures: | 89 | 88 | 87 | 91 | 105 | 110 | 112 | 1 | 243 | 143 | 109 | 294 | 1,474 |
| Surplus (Deficiency) | (75) | (163) | (249) | (338) | 268 | 157 | 46 | 45 | (197) | 359 | 251 | (34) |  |
| Month-End Cash Balance | 276 | 198 | 122 | 37 | (31) | 308 | 197 | 196 | (46) | 510 | 402 | 117 |  |

## Appendix G）Health Insurance Fund－Cash Flow Statement

January to February Actual，Remainder Projected（Value in Thousands）

|  |  |  | $\begin{aligned} & \stackrel{*}{5} \\ & \stackrel{\text { n }}{0} \\ & \stackrel{0}{0} \end{aligned}$ | $\begin{aligned} & \stackrel{*}{2} \\ & \frac{a}{4} \end{aligned}$ | $\stackrel{*}{\stackrel{*}{\pi}}$ | $\stackrel{0}{\Xi}$ | こ | 䓂 | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{E} \\ & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{\omega} \end{aligned}$ | $\begin{aligned} & \stackrel{0}{0} \\ & \stackrel{0}{⿺} \\ & 0 . \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\overline{\mathrm{F}}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Charges | 540 | 543 | 553 | 555 | 542 | 574 | 574 | 574 | 574 | 574 | 574 | 574 | 6，754 |
| Use of Money and Property | － | － | － | － | － | － | － | － | － | － | － | － |  |
| Miscellaneous | 10 | 12 | 8 | 8 | 11 | 10 | 9 | 10 | 9 | 10 | 9 | 9 | 114 |
| Total Revenues： | 550 | 555 | 561 | 563 | 553 | 584 | 583 | 584 | 583 | 584 | 583 | 584 | 6，868 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 434 | 362 | 531 | 306 | 420 | 574 | 547 | 657 | 522 | 589 | 729 | 531 | 6，203 |
| Total Expenditures： | 434 | 362 | 531 | 306 | 420 | 574 | 547 | 657 | 522 | 589 | 729 | 531 | 6，203 |
| Surplus（Deficiency） | 116 | 309 | 339 | 595 | 729 | 739 | 775 | 702 | 763 | 758 | 613 | 665 |  |
| Month－End Cash Balance | 2，309 | 2，215 | 2，297 | 2，468 | 2，741 | 2，741 | 2，769 | 2，686 | 2，739 | 2，724 | 2，570 | 2，613 |  |

## Appendix H) Worker's Compensation Fund - Cash Flow Statement

January to February Actual, Remainder Projected (Value in Thousands)

|  | $\begin{aligned} & \text { * } \\ & \stackrel{*}{n} \\ & \stackrel{\rightharpoonup}{n} \\ & \end{aligned}$ |  |  | $\stackrel{*}{\stackrel{*}{\square}}$ | $\stackrel{*}{\stackrel{*}{\star}} \stackrel{\substack{\pi}}{ }$ | $\stackrel{\text { ① }}{ }$ | $\grave{\vdots}$ |  |  | $$ |  |  | $\begin{aligned} & \ddot{\overline{\leftrightarrows ⿹}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: <br> Intergovernmental Charges | 82 | 62 | 63 | 63 | 65 | 63 | 94 | 64 | 64 | 64 | 63 | 94 | 842 |
| Total Revenues: | 82 | 62 | 63 | 63 | 65 | 63 | 94 | 64 | 64 | 64 | 63 | 94 | 842 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 42 | 121 | 43 | 37 | 20 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 764 |
| Total Expenditures: | 42 | 121 | 43 | 37 | 20 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 764 |
| Surplus (Deficiency) | 40 | (19) | 2 | 28 | 73 | 65 | 88 | 80 | 72 | 64 | 56 | 78 |  |
| Month-End Cash Balance | 2,393 | 2,335 | 2,058 | 2,078 | 2,155 | 2,147 | 2,169 | 2,161 | 2,154 | 2,146 | 2,137 | 2,159 |  |

