CITY OF LOCKPORT
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March 16, 2022
To: Department Heads, Mayor, and Common Council
From: Director of Finance

Re: Monthly Financial Update - March

This memo will provide an update to the monthly budget reports and discuss relevant changes that occurred during the month of February. The format of this month's memo is accompanied by Exhibits A through $H$ as well as an updated budget performance/trial balance report.

## Favorable Results

Combined sales tax for the month of February amounted to $\$ 593 \mathrm{k}$ and was $26 \%$ higher than that of FY 2021 and $10 \%$ higher than FY 2020. More importantly, the revenue amount experienced for the month is greater than the monthly amount we budgeted for the current fiscal year by $\$ 120 \mathrm{k}$, alluding to a potential in which we have excess revenues over our total annual budget. As we progress throughout the year, we will continue to monitor our combined sales tax attainment compared to our budgeted amounts (which can be found in the FY 2022 Appropriated Budget's page 12).

Exhibit 1. FY 2022 Actual Monthly Combined Sales Taxes YTD Versus Budgeted


## Trends to Watch

Health insurance medical claims have continued to remain at all-time low levels for the first two months of FY 2022 (and can be found in Exhibit A). While claim quantities/costs may be decreasing, this is also likely due to delayed billing from the recent transition from BCBS to Highmark BCBS on January 1, 2022. This will be monitored to ensure that we do in fact remain on track with our claim related expenses. If in fact the quantity/cost of claims is decreasing in a stable and predictable pattern, this may allude to the possibility of reducing the plan's premium equivalents in the FY 2023 budget cycle. For reference, in FY 2022, the City raised these premiums by $10 \%$ to ensure that the fund had sufficient income and cash solvency to pay for the estimated medical claims costs for the year.

## Unfavorable Results

As noted in last month's finance update, costs associated to street lighting are continuing to be higher than anticipated. In February, expenses totaled $\$ 23 \mathrm{k}$, which is greater than the projected amount in the NYSEG proposal of $\$ 12 \mathrm{k}$. That being said, the proposal did not denote the effect of seasonality on the costs, rather noting an annual total and average monthly cost. In prior years, February and March were some of the highest monthly costs experienced by the City (last year amounting to $\$ 30 \mathrm{k}$ each month). While there are in fact savings associated with the program, we must continue to monitor throughout the year to ensure that we do not need to take budgetary action.

## General Outlook and Other Notes

Based on two months of data, the funds are still anticipated to close FY 2022 with minor variances from their original appropriation. The General Fund, for example, it anticipated to end with a slight $\$ 30 \mathrm{k}$ unfavorable variance in addition to the budgeted fund balance utilization of $\$ 585 \mathrm{k}$ (hence the total deficiency in Appendix C is $\$ 615 \mathrm{k}$ ). Similarly, other funds such as the Water and Sewer Funds have a ( $\$ 12 \mathrm{k}$ ) and $\$ 76$ surplus/(deficiency) respectively. Again, as we continue to monitor and record monthly revenues/expenditures, we will continue to have a more precise vision of year-end results.

In other notes, the City's first multi-year forecast for FY 2022 to FY 2032 has been published on the City's Finance Department Website. This report and accompanied excel file allows users to input their own assumptions into the model (such as union COLAs, inflation rates, etc..) to determine the property tax / user fee rate increases required for each year. In addition to the multiyear forecast model, an FY 2021 Statement of Cash Flow has also been published to the website. This is an important statement that notes annual changes to our general ledger accounts and how they impact the cash provided and used by each fund over the year.

Thank you,


Tim Russo
Finance Director

Exhibit A) City of Lockport - Monthly Metric Benchmarking

| Combined Sales Taxes |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 196$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| February | $\$ 454,392$ | $\$ 537,581$ | $\$ 469,438$ | $\$ 593,049$ |
| March | $\$ 407,892$ | $\$ 440,772$ | $\$ 429,461$ |  |
| April | $\$ 583,444$ | $\$ 581,503$ | $\$ 677,151$ |  |
| May | $\$ 473,367$ | $\$ 311,836$ | $\$ 517,738$ |  |
| June | $\$ 595,675$ | $\$ 497,539$ | $\$ 542,171$ |  |
| July | $\$ 525,611$ | $\$ 544,038$ | $\$ 828,544$ |  |
| August | $\$ 488,937$ | $\$ 433,779$ | $\$ 552,974$ |  |
| September | $\$ 522,860$ | $\$ 448,402$ | $\$ 548,900$ |  |
| October | $\$ 650,166$ | $\$ 858,609$ | $\$ 815,211$ |  |
| November | $\$ 479,254$ | $\$ 440,361$ | $\$ 497,773$ |  |
| December | $\$ 1,063,377$ | $\$ 1,166,752$ | $\$ 1,353,428$ |  |
| Annual Total | $\$ 6, \mathbf{2 4 5 , 1 7 2}$ | $\$ 6,261,172$ | $\$ 7,232,790$ | $\$ 593,049$ |
| YTD Total | $\$ 454,588$ | $\$ 537,581$ | $\$ 469,438$ | $\$ 593,049$ |


| Metered Water Sales |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 295,986$ | $\$ 297,007$ | $\$ 301,094$ | $\$ 294,409$ |
| February | $\$ 260,683$ | $\$ 254,496$ | $\$ 256,025$ | $\$ 255,502$ |
| March | $\$ 405,376$ | $\$ 395,895$ | $\$ 380,084$ |  |
| April | $\$ 289,579$ | $\$ 296,677$ | $\$ 303,475$ |  |
| May | $\$ 256,745$ | $\$ 256,303$ | $\$ 254,526$ |  |
| June | $\$ 398,689$ | $\$ 647,034$ | $\$ 373,512$ |  |
| July | $\$ 298,889$ | $\$ 37,626$ | $\$ 310,474$ |  |
| August | $\$ 265,739$ | $\$ 269,373$ | $\$ 262,716$ |  |
| September | $\$ 425,389$ | $\$ 397,879$ | $\$ 405,477$ |  |
| October | $\$ 323,399$ | $\$ 226,318$ | $\$ 328,167$ |  |
| November | $\$ 258,601$ | $\$ 278,051$ | $\$ 269,140$ |  |
| December | $\$ 424,907$ | $\$ 546,600$ | $\$ 401,685$ |  |
| Annual Total | $\$ 3,903,982$ | $\$ 3,903,260$ | $\$ 3,846,375$ | $\$ 549,911$ |
| YTD Total | $\$ 556,668$ | $\$ 551,503$ | $\$ 557, \mathbf{1 1 9}$ | $\$ 549,911$ |


| Health Insurance Medical Claims |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 327,073$ | $\$ 365,250$ | $\$ 350,338$ | $\$ 283,161$ |
| February | $\$ 492,824$ | $\$ 324,937$ | $\$ 642,054$ | $\$ 237,148$ |
| March | $\$ 355,269$ | $\$ 331,536$ | $\$ 423,243$ |  |
| April | $\$ 341,465$ | $\$ 150,496$ | $\$ 330,084$ |  |
| May | $\$ 271,852$ | $\$ 261,417$ | $\$ 385,970$ |  |
| June | $\$ 226,553$ | $\$ 307,858$ | $\$ 337,826$ |  |
| July | $\$ 438,502$ | $\$ 283,401$ | $\$ 427,822$ |  |
| August | $\$ 349,046$ | $\$ 320,825$ | $\$ 481,298$ |  |
| September | $\$ 367,420$ | $\$ 265,522$ | $\$ 178,386$ |  |
| October | $\$ 261,919$ | $\$ 372,888$ | $\$ 398,173$ |  |
| November | $\$ 347,273$ | $\$ 428,818$ | $\$ 329,634$ |  |
| December | $\$ 349,195$ | $\$ 297,395$ | $\$ 200,818$ |  |
| Annual Total | $\$ 4,128,392$ | $\$ 3,710,345$ | $\$ 4,485,646$ | $\$ 520, \mathbf{3 0 9}$ |
| YTD Total | $\$ 819,897$ | $\$ 690,188$ | $\$ 992,392$ | $\$ 520,309$ |


| Refuse and Garbage Charges |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 0$ | $\$ 0$ | $(\$ 371)$ | $\$ 0$ |
| February | $\$ 1,604$ | $\$ 505$ | $\$ 483$ | $\$ 638$ |
| March | $\$ 918$ | $\$ 134$ | $\$ 732$ |  |
| April | $\$ 885$ | $\$ 767$ | $\$ 1,000$ |  |
| May | $\$ 641,780$ | $\$ 643,697$ | $\$ 646,125$ |  |
| June | $\$ 4$ | $(\$ 786)$ | $(\$ 444)$ |  |
| July | $\$ 868$ | $\$ 625$ | $\$ 1,820$ |  |
| August | $\$ 901$ | $\$ 566$ | $\$ 624$ |  |
| September | $\$ 906$ | $\$ 1,277$ | $\$ 817$ |  |
| October | $\$ 643,591$ | $\$ 644,891$ | $\$ 646,619$ |  |
| November | $\$ 602$ | $\$ 352$ | $\$ 371$ |  |
| December | $(\$ 1,661)$ | $\$ 9,116$ | $\$ 332$ |  |
| Annual Total | $\$ 1, \mathbf{2 9 0 , 3 9 8}$ | $\$ 1,301,144$ | $\$ 1,298,108$ | $\$ 638$ |
| YTD Total | $\$ 1,604$ | $\$ 505$ | $\$ 112$ | $\$ 638$ |


| Sewer Rents |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 233,862$ | $\$ 236,104$ | $\$ 244,087$ | $\$ 235,263$ |
| February | $\$ 183,698$ | $\$ 197,246$ | $\$ 209,093$ | $\$ 196,386$ |
| March | $\$ 311,770$ | $\$ 297,203$ | $\$ 289,803$ |  |
| April | $\$ 229,199$ | $\$ 240,857$ | $\$ 243,181$ |  |
| May | $\$ 179,902$ | $\$ 201,357$ | $\$ 201,065$ |  |
| June | $\$ 297,985$ | $\$ 520,624$ | $\$ 285,369$ |  |
| July | $\$ 231,129$ | $\$ 34,408$ | $\$ 245,496$ |  |
| August | $\$ 204,094$ | $\$ 223,771$ | $\$ 203,130$ |  |
| September | $\$ 317,706$ | $\$ 309,502$ | $\$ 301,489$ |  |
| October | $\$ 265,013$ | $\$ 190,412$ | $\$ 256,361$ |  |
| November | $\$ 201,775$ | $\$ 208,311$ | $\$ 212,508$ |  |
| December | $\$ 321,302$ | $\$ 343,643$ | $\$ 302,343$ |  |
| Annual Total | $\$ 2,977,435$ | $\$ 3,003,440$ | $\$ 2,993,923$ | $\$ 431,649$ |
| YTD Total | $\$ 417,560$ | $\$ 433,350$ | $\$ 453,180$ | $\$ 431,649$ |

Worker's Compensation Claims and Awards

| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :---: | :---: | :---: | :---: | :---: |
| January | $\$ 25,962$ | $\$ 25,361$ | $\$ 23,927$ | $\$ 19,423$ |
| February | $\$ 156,370$ | $\$ 28,641$ | $\$ 21,680$ | $\$ 19,390$ |
| March | $\$ 24,913$ | $\$ 39,215$ | $\$ 23,171$ |  |
| April | $\$ 19,836$ | $\$ 20,019$ | $\$ 37,514$ |  |
| May | $\$ 62,964$ | $\$ 46,371$ | $\$ 20,347$ |  |
| June | $\$ 26,428$ | $\$ 18,852$ | $\$ 30,508$ |  |
| July | $\$ 51,001$ | $\$ 22,829$ | $\$ 20,785$ |  |
| August | $\$ 26,436$ | $\$ 20,122$ | $\$ 18,865$ |  |
| September | $\$ 22,122$ | $\$ 19,957$ | $\$ 18,759$ |  |
| October | $\$ 99,721$ | $\$ 67,839$ | $\$ 29,124$ |  |
| November | $\$ 91,678$ | $\$ 59,082$ | $\$ 15,944$ |  |
| December | $\$ 196,474$ | $\$ 17,510$ | $\$ 18,727$ |  |
| Annual Total | $\$ 803,904$ | $\$ 385,796$ | $\$ 279, \mathbf{3 5 1}$ | $\mathbf{\$ 3 8}, \mathbf{8 1 3}$ |
| YTD Total | $\$ 182, \mathbf{3 3 2}$ | $\$ 54, \mathbf{0 0 1}$ | $\$ 45,607$ | $\$ 38,813$ |

Exhibit B) City of Lockport - Monthly Cash Benchmarking

| General Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 7,485,481$ | $\$ 15,546,525$ | $\$ 17,798,045$ | $\$ 19,098,116$ |
| February | $\$ 12,556,393$ | $\$ 14,533,969$ | $\$ 17,027,879$ | $\$ 18,263,780$ |
| March | $\$ 12,430,769$ | $\$ 13,857,752$ | $\$ 16,456,091$ |  |
| April | $\$ 12,415,323$ | $\$ 13,536,258$ | $\$ 15,623,345$ |  |
| May | $\$ 11,332,144$ | $\$ 12,231,281$ | $\$ 14,777,531$ |  |
| June | $\$ 10,536,564$ | $\$ 11,213,429$ | $\$ 13,712,318$ |  |
| July | $\$ 9,383,100$ | $\$ 9,993,469$ | $\$ 12,970,812$ |  |
| August | $\$ 8,718,197$ | $\$ 9,146,606$ | $\$ 12,280,165$ |  |
| September | $\$ 6,937,385$ | $\$ 8,283,230$ | $\$ 11,205,446$ |  |
| October | $\$ 6,278,031$ | $\$ 7,651,250$ | $\$ 10,060,279$ |  |
| November | $\$ 5,238,105$ | $\$ 6,880,160$ | $\$ 8,796,874$ |  |
| December | $\$ 4,373,616$ | $\$ 6,664,360$ | $\$ 7,965,416$ |  |


| Water Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 1,427,988$ | $\$ 2,129,208$ | $\$ 2,628,723$ | $\$ 2,642,387$ |
| February | $\$ 1,390,670$ | $\$ 2,059,988$ | $\$ 2,624,789$ | $\$ 2,528,523$ |
| March | $\$ 1,750,379$ | $\$ 2,145,094$ | $\$ 2,410,492$ |  |
| April | $\$ 1,934,555$ | $\$ 2,187,804$ | $\$ 2,483,927$ |  |
| May | $\$ 1,773,832$ | $\$ 2,082,250$ | $\$ 2,253,247$ |  |
| June | $\$ 1,856,442$ | $\$ 2,243,870$ | $\$ 2,332,919$ |  |
| July | $\$ 2,030,345$ | $\$ 2,315,038$ | $\$ 2,484,241$ |  |
| August | $\$ 2,069,234$ | $\$ 2,407,317$ | $\$ 2,547,756$ |  |
| September | $\$ 1,799,286$ | $\$ 2,376,813$ | $\$ 2,596,808$ |  |
| October | $\$ 1,784,054$ | $\$ 2,238,293$ | $\$ 2,368,372$ |  |
| November | $\$ 2,113,688$ | $\$ 2,216,425$ | $\$ 2,330,266$ |  |
| December | $\$ 2,020,072$ | $\$ 2,579,966$ | $\$ 2,625,687$ |  |


| Health Insurance Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 1,100,904$ | $\$ 1,896,866$ | $\$ 2,309,292$ | $\$ 2,309,292$ |
| February | $\$ 927,989$ | $\$ 1,719,295$ | $\$ 2,069,674$ | $\$ 2,214,675$ |
| March | $\$ 676,129$ | $\$ 1,750,426$ | $\$ 1,888,385$ |  |
| April | $\$ 436,847$ | $\$ 1,958,385$ | $\$ 1,910,279$ |  |
| May | $\$ 264,834$ | $\$ 1,961,066$ | $\$ 1,883,529$ |  |
| June | $\$ 30,955$ | $\$ 2,105,150$ | $\$ 2,024,272$ |  |
| July | $\$ 133,061$ | $\$ 2,171,030$ | $\$ 1,818,975$ |  |
| August | $\$ 14,389$ | $\$ 2,207,294$ | $\$ 1,685,015$ |  |
| September | $\$ 1,768,852$ | $\$ 2,297,491$ | $\$ 1,852,391$ |  |
| October | $\$ 1,536,529$ | $\$ 2,183,213$ | $\$ 1,799,002$ |  |
| November | $\$ 1,658,550$ | $\$ 2,204,290$ | $\$ 1,940,100$ |  |
| December | $\$ 1,806,436$ | $\$ 2,260,574$ | $\$ 1,959,592$ |  |


| Refuse and Recycling Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 278,946$ | $\$ 279,629$ | $\$ 228,806$ | $\$ 275,621$ |
| February | $\$ 201,535$ | $\$ 139,096$ | $\$ 140,675$ | $\$ 197,803$ |
| March | $\$ 118,686$ | $\$ 53,833$ | $\$ 56,990$ |  |
| April | $\$ 38,739$ | $\$ 54,447$ | $(\$ 38,160)$ |  |
| May | $(\$ 47,902)$ | $(\$ 134,923)$ | $(\$ 129,002)$ |  |
| June | $(\$ 133,056)$ | $\$ 254,538$ | $\$ 193,283$ |  |
| July | $\$ 167,639$ | $\$ 179,471$ | $\$ 195,332$ |  |
| August | $\$ 201,741$ | $\$ 231,097$ | $\$ 149,067$ |  |
| September | $\$ 108,578$ | $\$ 45,998$ | $\$ 56,369$ |  |
| October | $\$ 59,462$ | $(\$ 110,252)$ | $(\$ 80,793)$ |  |
| November | $(\$ 49,681)$ | $\$ 115,500$ | $\$ 217,571$ |  |
| December | $\$ 353,551$ | $\$ 306,795$ | $\$ 349,032$ |  |


| Sewer Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 806,298$ | $\$ 1,081,511$ | $\$ 1,536,779$ | $\$ 1,635,729$ |
| February | $\$ 580,701$ | $\$ 1,088,058$ | $\$ 1,663,905$ | $\$ 1,595,185$ |
| March | $\$ 692,539$ | $\$ 1,079,858$ | $\$ 1,511,408$ |  |
| April | $\$ 979,887$ | $\$ 1,276,663$ | $\$ 1,699,874$ |  |
| May | $\$ 715,776$ | $\$ 1,093,714$ | $\$ 1,431,550$ |  |
| June | $\$ 766,335$ | $\$ 1,237,171$ | $\$ 1,499,025$ |  |
| July | $\$ 1,058,987$ | $\$ 1,444,144$ | $\$ 1,590,576$ |  |
| August | $\$ 1,084,153$ | $\$ 1,463,381$ | $\$ 1,858,622$ |  |
| September | $\$ 907,957$ | $\$ 1,550,040$ | $\$ 1,861,897$ |  |
| October | $\$ 997,305$ | $\$ 1,513,652$ | $\$ 1,568,846$ |  |
| November | $\$ 979,618$ | $\$ 1,453,768$ | $\$ 1,617,365$ |  |
| December | $\$ 872,968$ | $\$ 1,526,438$ | $\$ 1,763,724$ |  |


| Worker's Compensation Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 1,997,340$ | $\$ 1,745,702$ | $\$ 1,998,255$ | $\$ 2,393,153$ |
| February | $\$ 1,810,515$ | $\$ 1,788,014$ | $\$ 1,928,873$ | $\$ 2,334,752$ |
| March | $\$ 1,816,543$ | $\$ 1,701,080$ | $\$ 1,955,724$ |  |
| April | $\$ 1,826,967$ | $\$ 1,888,125$ | $\$ 1,962,406$ |  |
| May | $\$ 1,798,140$ | $\$ 1,850,060$ | $\$ 2,011,136$ |  |
| June | $\$ 1,810,951$ | $\$ 1,876,361$ | $\$ 2,062,510$ |  |
| July | $\$ 1,863,941$ | $\$ 1,914,344$ | $\$ 2,118,521$ |  |
| August | $\$ 1,917,557$ | $\$ 1,940,469$ | $\$ 2,169,345$ |  |
| September | $\$ 1,946,815$ | $\$ 1,935,185$ | $\$ 2,207,318$ |  |
| October | $\$ 1,877,740$ | $\$ 1,901,682$ | $\$ 2,224,352$ |  |
| November | $\$ 1,854,624$ | $\$ 1,903,516$ | $\$ 2,311,173$ |  |
| December | $\$ 1,735,301$ | $\$ 1,960,151$ | $\$ 2,352,920$ |  |

Note: General Fund includes A. 1450.11 (NYCLASS Investment) and A.1200.10 Universal Cash. Refuse contains CL.1200.10 Universal Cash. Water contains FX. 1200.10 Universal Cash, FX. 1201.18 Cash in Time Deposits (for FY 2019), and FX.1450.71 NYCLASS. Sewer contains
G.1200.10 Universal Cash, G.1201.18 Cash in Time Deposits, and G.1450.71 NYCLASS. Health Insurance contains MS.1200.13. Worker's compensation contains S.1230.10 Cash, S.1450.71 NYCLASS, S.1452.11/71 Special Reserves.

## Appendix C) General Fund - Cash Flow Statement

January to February Actual, Remainder Projected (Value in Thousands)

|  |  |  | $\begin{aligned} & \frac{1}{4} \\ & \sum_{\Sigma}^{0} \end{aligned}$ | $\overline{\bar{o}}$ | $\sum_{\Sigma}^{\text {त }}$ | $\stackrel{0}{\leftrightharpoons}$ | $\grave{\square}$ |  |  | $\begin{aligned} & \grave{\vdots} \\ & \stackrel{0}{O} \\ & \text { O} \\ & 0 \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\overline{I N}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Real Property Taxes | 13,198 | 223 | 94 | 34 | 180 | 28 | 37 | 8 | 17 | 17 | 24 | 7 | 13,867 |
| Nonproperty Tax Items | 2 | 594 | 494 | 706 | 359 | 571 | 659 | 496 | 537 | 969 | 506 | 1,358 | 7,251 |
| Intergovernmental | 1 | 36 | 42 | 0 | - | - | 0 | - | - | - | - | 497 | 576 |
| Departmental | 8 | 6 | 15 | 29 | 5 | 15 | 44 | 5 | 9 | 13 | 3 | 32 | 184 |
| Use of Money | 0 | 1 | 21 | 12 | 8 | 5 | 3 | 1 | 1 | 1 | 1 | 76 | 130 |
| Licenses and Permits | 16 | 8 | 11 | 9 | 11 | 24 | 19 | 16 | 18 | 17 | 12 | 27 | 188 |
| Fines | - | 6 | 17 | 34 | 2 | 15 | 5 | 7 | 7 | 24 | 17 | 20 | 154 |
| Sale of Property | - | - | 5 | 0 | - | 0 | - | 14 | - | 1 | - | 8 | 28 |
| Miscellaneous | (31) | 0 | 0 | 0 | 5 | 0 | 2 | 1 | 0 | 0 | - | 31 | 8 |
| State Aid | - | 0 | (0) | 63 | - | 155 | 10 | 42 | 271 | 9 | - | 2,619 | 3,171 |
| Federal Aid | - | 5 | 0 | - | - | - | - | - | 2 | - | 4 | 17 | 27 |
| Interfund Transfers | - | - | - | - | - | - | - | - | - | - | - | 65 | 65 |
| Total Revenues: | 13,193 | 879 | 700 | 887 | 570 | 814 | 780 | 590 | 860 | 1,052 | 566 | 4,757 | 25,647 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 789 | 861 | 871 | 814 | 797 | 1,295 | 851 | 879 | 875 | 848 | 856 | 1,715 | 11,452 |
| Equipment | 10 | 23 | 19 | 17 | 2 | 61 | 1 | 53 | 3 | 44 | 6 | (0) | 240 |
| Contractual | 396 | 310 | 371 | 314 | 75 | 320 | 349 | 228 | 325 | 188 | 184 | 486 | 3,545 |
| Debt Principal | - | - | - | - | 485 | - | - | - | - | 166 | 13 | - | 665 |
| Debt Interest | - | - | - | 10 | 15 | 0 | - | 1 | - | 23 | 12 | - | 61 |
| Employee Benefits | 1,231 | 807 | 787 | 562 | 697 | 618 | 558 | 620 | 829 | 577 | 577 | 2,324 | 10,186 |
| Interfund Transfers | - | 114 | - | - | - | - | - | - | - | - | - | - | 114 |
| Total Expenditures: | 2,426 | 2,113 | 2,049 | 1,717 | 2,071 | 2,294 | 1,759 | 1,782 | 2,032 | 1,846 | 1,649 | 4,525 | 26,262 |
| Surplus (Deficiency) | 10,767 | 9,532 | 8,183 | 7,353 | 5,852 | 4,371 | 3,392 | 2,201 | 1,029 | 235 | (847) | (615) |  |
| Month-End Cash Balance | 19,078 | 18,264 | 16,915 | 16,085 | 14,583 | 13,103 | 12,123 | 10,932 | 9,761 | 8,967 | 7,884 | 8,117 |  |

## Appendix D）Water Fund－Cash Flow Statement

January to February Actual，Remainder Projected（Value in Thousands）

|  | $\begin{aligned} & \stackrel{*}{2} \\ & \stackrel{y}{3} \\ & \stackrel{\rightharpoonup}{7} \end{aligned}$ |  | $\begin{aligned} & \stackrel{ᄃ}{5} \\ & \stackrel{5}{0} \end{aligned}$ | $\overline{\bar{a}}$ | ${ }_{\Sigma}^{\text {® }}$ | $\stackrel{0}{\leftrightharpoons}$ | ミ | $\begin{aligned} & \text { 芌 } \\ & \text { 哭 } \end{aligned}$ |  | $\begin{aligned} & \stackrel{\rightharpoonup}{\circ} \\ & \stackrel{\rightharpoonup}{0} \\ & \hline 0 \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \text { है } \\ & \text { O} \\ & \text { 己̀ } \end{aligned}$ |  | $\begin{aligned} & \ddot{\ddot{0}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Charges |  |  | － | － | － | － | － | － | － | － |  | 129 | 129 |
| Departmental Income | 311 | 265 | 416 | 310 | 270 | 691 | 61 | 302 | 414 | 238 | 295 | 570 | 4，142 |
| Use of Money and |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property | － | 1 | 1 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| Licenses and Permits | － | － | － | － | － | － | － | － | － | － | － | － |  |
| Compensation for Loss | － | － | － | － | － | － | － | － | － | － | － | － | － |
| Miscellaneous | － | － | － | － | － | － | － | － | － | － | － | － | － |
| State Aid | － | － | － | － | － | － | － | － | － | － | － | － | － |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | 51 | 51 |
| Total Revenues： | 311 | 266 | 416 | 310 | 270 | 692 | 61 | 302 | 414 | 238 | 296 | 750 | 4，326 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 65 | 88 | 92 | 95 | 92 | 93 | 149 | 90 | 93 | 95 | 96 | 128 | 1，174 |
| Equipment | － | － | － | － | － | － | － | － | － | － | － | － | － |
| Contractual | 23 | 63 | 42 | 82 | 31 | 62 | 40 | 47 | 285 | 91 | 37 | 333 | 1，135 |
| Debt Principal | － | － | － | － | 271 | － | － | － | － | 234 | － | － | 505 |
| Debt Interest | － | － | － | 25 | 11 | 34 | － | 2 | － | 57 | 9 | － | 138 |
| Employee Benefits | 130 | 74 | 129 | 81 | 81 | 81 | 87 | 82 | 82 | 83 | 84 | 235 | 1，230 |
| Interfund Transfers | － | 78 | － | － | － | － | － | － | － | － | － | 78 | 157 |
| Total Expenditures： | 218 | 304 | 263 | 283 | 485 | 270 | 276 | 220 | 460 | 559 | 226 | 775 | 4，338 |
| Surplus（Deficiency） | 93 | 55 | 208 | 236 | 21 | 443 | 228 | 310 | 264 | （57） | 13 | （12） |  |
| Month－End Cash Balance | 2，642 | 2，529 | 2，682 | 2，710 | 2，494 | 2，917 | 2，702 | 2，784 | 2，738 | 2，417 | 2，487 | 2，462 |  |

## Appendix E）Sewer Fund－Cash Flow Statement

January to February Actual，Remainder Projected（Value in Thousands）

|  |  |  | $\begin{aligned} & \stackrel{5}{\stackrel{5}{0}} \\ & \sum_{i}^{n} \end{aligned}$ | $\overline{\bar{⿺}} \mathbf{i}$ | $\stackrel{\text { ® }}{\Sigma}$ | $\stackrel{0}{\Xi}$ | ミ | $\begin{aligned} & \text { 芌 } \\ & \text { 毫 } \end{aligned}$ |  | $\begin{aligned} & \stackrel{0}{0} \\ & \stackrel{0}{⿺} \\ & 0 . \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\ddot{0}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Departmental Income | 239 | 220 | 335 | 415 | 247 | 584 | 217 | 246 | 357 | 399 | 219 | 550 | 4，029 |
| Use of Money and Property | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | 83 | 83 |
| Total Revenues： | 239 | 220 | 335 | 415 | 247 | 584 | 217 | 247 | 357 | 399 | 219 | 633 | 4，112 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 58 | 67 | 85 | 82 | 81 | 86 | 135 | 81 | 81 | 84 | 81 | 107 | 1，030 |
| Equipment | － | － | － | － | － | － | － | － | 12 | 0 | － | 9 | 21 |
| Contractual | 18 | 58 | 59 | 34 | 32 | 69 | 92 | 81 | 119 | 76 | 83 | 497 | 1，218 |
| Debt Principal | － | － | 44 | － | 274 | － | － | － | － | 217 | 51 | － | 586 |
| Debt Interest | － | － | 5 | 12 | 12 | 1 | － | 6 | － | 38 | 12 | － | 87 |
| Employee Benefits | 112 | 62 | 115 | 69 | 69 | 70 | 76 | 69 | 69 | 70 | 71 | 205 | 1，057 |
| Interfund Transfers | － | 38 | － | － | － | － | － | － | － | － | － | － | 38 |
| Total Expenditures： | 188 | 225 | 308 | 197 | 469 | 226 | 303 | 237 | 281 | 486 | 297 | 817 | 4，036 |
| Surplus（Deficiency） | 51 | 46 | 73 | 291 | 69 | 426 | 340 | 349 | 425 | 339 | 260 | 76 |  |
| Month－End Cash Balance | 1，636 | 1，595 | 1，622 | 1，840 | 1，618 | 1，976 | 1，890 | 1，899 | 1，975 | 1，888 | 1，810 | 1，626 |  |

## Appendix F）Refuse and Recycling Fund－Cash Flow Statement

January to February Actual，Remainder Projected（Value in Thousands）

|  |  |  | $\begin{aligned} & \stackrel{5}{5} \\ & \stackrel{y}{n} \end{aligned}$ | $\overline{\frac{\overline{7}}{4}}$ | $\stackrel{\text { 合 }}{ }$ | $\stackrel{\text { ® }}{\stackrel{1}{5}}$ | ミ |  |  | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{\rightharpoonup}{む} \\ & 0 . \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \text { है } \\ & 00 \\ & 00 \end{aligned}$ | $\begin{aligned} & \stackrel{0}{0} \\ & \stackrel{\circ}{\ddot{U}} \\ & \stackrel{U}{0} \end{aligned}$ | $\begin{aligned} & \ddot{\overline{5}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： <br> Fees and Fund Revenues | 14 | 1 | 0 | 1 | 698 | （1） | 1 | 1 | 1 | 699 | 0 | 10 | 1，425 |
| Total Revenues： | 14 | 1 | 0 | 1 | 698 | （1） | 1 | 1 | 1 | 699 | 0 | 10 | 1，425 |
| Expenditures： <br> Equipment and Capital Outlay | － | － | － | － | － | － | － | － | 25 | － | － | － | 25 |
| Contractual | 89 | 88 | 99 | 103 | 107 | 110 | 112 | 1 | 218 | 109 | 109 | 294 | 1，440 |
| Debt Principal | － | － | － | － | － | － | － | － | － | 31 | － | － | 31 |
| Debt Interest | － | － | － | 2 | － | － | － | － | － | 2 | － | － | 5 |
| Total Expenditures： | 89 | 88 | 99 | 105 | 107 | 110 | 112 | 1 | 243 | 143 | 109 | 294 | 1，502 |
| Surplus（Deficiency） | （75） | （163） | （262） | （366） | 225 | 113 | 2 | 2 | （240） | 316 | 207 | （77） |  |
| Month－End Cash Balance | 276 | 198 | 99 | （6） | 585 | 474 | 363 | 362 | 120 | 676 | 568 | 283 |  |

## Appendix G）Health Insurance Fund－Cash Flow Statement

January to February Actual，Remainder Projected（Value in Thousands）

|  |  |  | $\begin{aligned} & \stackrel{5}{5} \\ & \stackrel{y}{n} \end{aligned}$ | $\overline{\overline{⿳ 亠 口 口 阝 ⿸ ⿻ 一 丿 又 寸 ~}}$ | $\stackrel{\text { 又 }}{\Sigma}$ | $\stackrel{0}{\Xi}$ | こ | $\begin{aligned} & \text { 䓂 } \\ & \substack{0 \\ \gtrless} \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{E} \\ & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{\omega} \end{aligned}$ | $\begin{aligned} & \stackrel{0}{0} \\ & \stackrel{0}{⿺} \\ & 0 . \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\overline{\mathrm{F}}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Charges | 540 | 543 | 574 | 574 | 574 | 574 | 574 | 574 | 574 | 574 | 574 | 574 | 6，827 |
| Use of Money and Property | － | － | － | － | － | － | － | － | － | － | － | － |  |
| Miscellaneous | 10 | 12 | 8 | 8 | 9 | 10 | 9 | 10 | 9 | 10 | 9 | 9 | 112 |
| Total Revenues： | 550 | 555 | 582 | 582 | 584 | 584 | 583 | 584 | 583 | 584 | 583 | 584 | 6，939 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 434 | 362 | 606 | 495 | 514 | 574 | 547 | 657 | 522 | 589 | 729 | 531 | 6，561 |
| Total Expenditures： | 434 | 362 | 606 | 495 | 514 | 574 | 547 | 657 | 522 | 589 | 729 | 531 | 6，561 |
| Surplus（Deficiency） | 116 | 309 | 285 | 372 | 442 | 452 | 488 | 415 | 476 | 472 | 326 | 379 |  |
| Month－End Cash Balance | 2，309 | 2，215 | 2，184 | 2，262 | 2，322 | 2，323 | 2，351 | 2，268 | 2，320 | 2，306 | 2，151 | 2，194 |  |

## Appendix H）Worker＇s Compensation Fund－Cash Flow Statement

January to February Actual，Remainder Projected（Value in Thousands）

|  | $\begin{aligned} & \text { * } \\ & \stackrel{*}{n} \\ & \stackrel{1}{2} \\ & \text { In } \end{aligned}$ |  | $$ | $\overline{\frac{⿳ 亠 口 冖 又 土 ~}{4}}$ | $\stackrel{\text { ® }}{\Sigma}$ | $\stackrel{0}{\leftrightharpoons}$ | こ | $\begin{aligned} & \stackrel{\rightharpoonup}{\overrightarrow{3}} \\ & \substack{30 \\ \gtrless} \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{E} \\ & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{0} \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & \stackrel{0}{0} \end{aligned}$ |  | ¢ ¢ ¢ ه́ | $\begin{aligned} & \ddot{\overline{\mathrm{F}}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： Intergovernmental Charges | 82 | 62 | 66 | 64 | 63 | 63 | 94 | 64 | 64 | 64 | 63 | 94 | 843 |
| Total Revenues： | 82 | 62 | 66 | 64 | 63 | 63 | 94 | 64 | 64 | 64 | 63 | 94 | 843 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 42 | 121 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 880 |
| Total Expenditures： | 42 | 121 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 880 |
| Surplus（Deficiency） | 40 | （19） | （25） | （33） | （41） | （50） | （27） | （35） | （43） | （50） | （59） | （37） |  |
| Month－End Cash Balance | 2，393 | 2，335 | 2，329 | 2，321 | 2，313 | 2，304 | 2，327 | 2，319 | 2，311 | 2，303 | 2，295 | 2，317 |  |

