November 23, 2022
To: Department Heads, Mayor, and Common Council From: Director of Finance

Re: Monthly Financial Update - November
This memo will provide an update for the closing of the month of October. Like prior months, appendices A through I are attached for reference. The below sections will describe relevant activities that occurred throughout the month.

## Combined Sales Taxes Year to Date

Year-to-date combined sales taxes (as seen in Appendix A) totals $\$ 5.9$ million, an amount higher than that of the FY 2021 YTD ( $\$ 5.4$ million) and FY 2020 YTD ( $\$ 4.7$ million). Exhibit 1 (below) shows our monthly collections for the three years. Notably, while the month of October produced greater revenue than that of October 2021, it did not exceed that of October 2020 nor the budgeted allocation for the month (which was based off of FY 2020 data). That being said, even with additional budget amendments to the sales tax revenue lines in FY 2022, we are still on track to meet and exceed the total amended year budget of $\$ 7,431,901$. If, for example, we obtained FY 2020 revenue allotments for the last two months of this year, we would have a total collection of $\$ 7.5$ million.

Exhibit 1) Monthly Combined Sales Tax Collection, FY 2020 to FY 2022 (YTD)


## FY 2021 Flood Claim Closeout

On July 20, 2021, the City experienced a rain and flood event that caused significant and extensive damage to City property, primarily in the wastewater treatment plant. Over a year later, we have closed this insurance claim and have received the secondary buyout of insurance recoveries in November of 2022. In summary, the City incurred $\$ 830,964.85$ in related expenditures and received a total of $\$ 231,725.80$ in recovery funds. Note that the large discrepancy between expenditures and insurance recoveries is due to the fact that (1) not all costs were for a singular property, and (2) the largest place of damage (wastewater treatment plant) had two deductibles, $\$ 500 \mathrm{k}$ for building damages and $\$ 500 \mathrm{k}$ for property damages. The City only met and exceeded the deductible for property damages. Of the funds received, $\$ 100 \mathrm{k}$ was given as an advance in FY 2021 (and partially recorded as a revenue in that fiscal year) and the remaining $\$ 132 \mathrm{k}$ was provided to the City in November of 2022. You will notice said revenues inflate Appendix F.

Excess surplus in the Sewer fund for FY 2022 will rebuild diminished fund balance from the end of FY 2021 (totaling a \$188,900.56 deficit that year).

## FY 2022 State of Emergency Declaration for Snow Storm

Beginning November 17, Governor Hochul declared Niagara county as part of the State of Emergency due to the snow storm that encompassed much of Western New York. Approval from President Biden on the $21^{\text {st }}$ authorizes FEMA funds to help communities reimburse for incurred costs. While Department Heads are in the process of labelling overtime and incoming invoices as stormrelated, we currently have $\$ 4,272.54$ in related expenses / overtime that are eligible for reimbursement. Once we compile relevant documentation, we will submit for FEMA reimbursement. More information and cost estimates will be provided in next month's memo.

## NYS Retirement Annual Employer Invoice

The City received the annual NYS LRS and PFRS invoices to be paid in December of 2022. These invoices are split between our budgetary fiscal years in order to account for the State fiscal year period that the invoice billing occurs in. The invoices total $\$ 2.4$ million, $\$ 1.8$ million of which will be accounted for in FY 2022 expenditures and the remainder will be FY 2023 expenditures.

Retirement line items in departmental budgets total $\$ 2.7$ million for FY 2022, with $\$ 634 \mathrm{k}$ being used from the prior year's retirement invoices, leaving $\$ 2.1$ million remaining. As such, there will be a surplus in retirement funding totaling $\$ 273$ k in the FY 2022 budget. It should be noted that potential overages in FY 2023 have been reduced by altering the budget method for retirement line items, however, if the City incurs vacancies, we will naturally see lower costs in this line.

## Cash Balances in the Refuse and Recycling Fund

In recent years, the City's fund for Refuse and Recycling has experienced poor cash flow that have fallen below the minimum requirements made by City policy. In FY 2022, rates were raised in the fund to accommodate the new costs for services that resulted from an ending contact and RFP process. Costs, largely, have not met what we anticipated for the fund so far this year, and as a result, there has been some surplus that has2helped alleviate some of the cash flow shortages that we may
experience in a fund that bills only twice a year. In Exhibit B, you can see that the City ended October of 2022 with more cash than any October in the past three years, notably maintaining a positive balance at month end (while the same in FY 2020 and FY 2021 did not occur). Continued monitoring of monthly costs and billing revenue will be done to ensure that the fund continues to build a healthy balance and cash flow.

## Revenue Adjustments

As noted in the last month memo, the in-rem process deflated water, sewer, and refuse revenues in September and inflated them in October. This includes $\$ 17,491$ in metered water revenue, $\$ 14,494$ in sewer rents, and $\$ 10,710$ in refuse charges. Please keep this in mind as you reference the revenue values in Appendix A.

## Year-End Projection Update

Exhibit 2 (below) notes the budgeted surplus and deficit per fund compared to projected values found detailed in Appendices D through I. Please note that a budgeted deficit is identical to appropriating or 'using' fund balance.

Exhibit 2) FY 2022 Budgeted Surplus / Deficit Compared to Projected

|  | FY 2022 Budgeted <br> Surplus / (Deficit) |  | Current Projected <br> Surplus / (Deficit) |  |
| :--- | :--- | ---: | ---: | ---: |
| A - General Fund | $\$$ | $(965,297)$ | $\$$ | $(33,000)$ |
| CL - Refuse Fund | $\$$ | - | $\$$ | 92,000 |
| FX - Water Fund | $\$$ | $(45,651)$ | $\$$ | $(4,000)$ |
| G - Recycling | $\$$ | $(67,157)$ | $\$$ | 169,000 |
| MS - Health Fund | $\$$ | - | $\$$ | 733,000 |
| S - Worker's Comp Fund | $\$$ | - | $\$$ | 413,000 |

In the General Fund, the largest variances compose of increased sales tax revenues and non property tax items, lesser contractual costs, and lesser employee benefit costs (such as retirement). In the Refuse fund, the positive variance is due to slightly lower than anticipated contractual costs with Modern. In the Water and Sewer funds, while revenues from billing are slightly lower than anticipated (discussed in detail in prior month reports), lower spending in personnel costs (due to vacancies) produce a slight positive variance. Excess insurance recoveries in the Sewer fund also contribute to a beneficial variance. Finally, in the health and worker's compensation funds, lower than anticipated claims have resulted quite significant anticipated surpluses.

Thank you,


Tim Russo
Finance Director

Appendix A) City of Lockport - Monthly Metric Benchmarking

| Combined Sales Taxes |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 196$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| February | $\$ 454,392$ | $\$ 537,581$ | $\$ 469,438$ | $\$ 593,049$ |
| March | $\$ 407,892$ | $\$ 440,772$ | $\$ 429,461$ | $\$ 508,689$ |
| April | $\$ 583,444$ | $\$ 581,503$ | $\$ 677,151$ | $\$ 778,809$ |
| May | $\$ 473,367$ | $\$ 311,836$ | $\$ 517,738$ | $\$ 602,603$ |
| June | $\$ 595,675$ | $\$ 497,539$ | $\$ 542,171$ | $\$ 813,378$ |
| July | $\$ 525,611$ | $\$ 544,038$ | $\$ 828,544$ | $\$ 553,112$ |
| August | $\$ 488,937$ | $\$ 433,779$ | $\$ 552,974$ | $\$ 606,779$ |
| September | $\$ 522,860$ | $\$ 448,402$ | $\$ 548,900$ | $\$ 602,555$ |
| October | $\$ 650,166$ | $\$ 858,609$ | $\$ 815,211$ | $\$ 818,429$ |
| November | $\$ 479,254$ | $\$ 440,361$ | $\$ 497,773$ |  |
| December | $\$ 1,063,377$ | $\$ 1,166,752$ | $\$ 1,353,428$ |  |
| Annual Total | $\$ 6, \mathbf{2 4 5 , 1 7 2}$ | $\$ 6,261,172$ | $\$ 7,232,790$ | $\$ 5,877,403$ |
| YTD Total | $\$ 4,702,541$ | $\$ 4,654,059$ | $\$ 5,381,589$ | $\$ 5,877,403$ |


| Metered Water Sales |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 295,986$ | $\$ 297,007$ | $\$ 301,094$ | $\$ 294,409$ |
| February | $\$ 260,683$ | $\$ 254,496$ | $\$ 256,025$ | $\$ 255,502$ |
| March | $\$ 405,376$ | $\$ 395,895$ | $\$ 380,084$ | $\$ 377,768$ |
| April | $\$ 289,579$ | $\$ 296,677$ | $\$ 303,475$ | $\$ 299,208$ |
| May | $\$ 256,745$ | $\$ 256,303$ | $\$ 254,526$ | $\$ 258,967$ |
| June | $\$ 398,689$ | $\$ 647,034$ | $\$ 373,512$ | $\$ 383,412$ |
| July | $\$ 298,889$ | $\$ 37,626$ | $\$ 310,474$ | $\$ 319,669$ |
| August | $\$ 265,739$ | $\$ 269,373$ | $\$ 262,716$ | $\$ 278,157$ |
| September | $\$ 425,389$ | $\$ 397,879$ | $\$ 405,477$ | $\$ 405,091$ |
| October | $\$ 323,399$ | $\$ 226,318$ | $\$ 328,167$ | $\$ 360,649$ |
| November | $\$ 258,601$ | $\$ 278,051$ | $\$ 269,140$ |  |
| December | $\$ 424,907$ | $\$ 546,600$ | $\$ 401,685$ |  |
| Annual Total | $\$ 3,903,982$ | $\$ 3,903, \mathbf{2 6 0}$ | $\$ \mathbf{3}, 846, \mathbf{3 7 5}$ | $\$ \mathbf{3 , 2 3 2 , 8 3 3}$ |
| YTD Total | $\$ \mathbf{3 , 2 2 0 , 4 7 4}$ | $\mathbf{\$ 3 , 0 7 8}, \mathbf{6 0 9}$ | $\mathbf{\$ 3 , 1 7 5 , 5 5 0}$ | $\mathbf{\$ 3 , 2 3 2 , 8 3 3}$ |

Health Insurance Medical Claims

| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :---: | :---: | :---: | :---: | :---: |
| January | $\$ 327,073$ | $\$ 365,250$ | $\$ 350,338$ | $\$ 252,854$ |
| February | $\$ 492,824$ | $\$ 324,937$ | $\$ 642,054$ | $\$ 284,383$ |
| March | $\$ 355,269$ | $\$ 331,536$ | $\$ 423,243$ | $\$ 326,715$ |
| April | $\$ 341,465$ | $\$ 150,496$ | $\$ 330,084$ | $\$ 229,961$ |
| May | $\$ 271,852$ | $\$ 261,417$ | $\$ 385,970$ | $\$ 278,789$ |
| June | $\$ 226,553$ | $\$ 307,858$ | $\$ 337,826$ | $\$ 287,283$ |
| July | $\$ 438,502$ | $\$ 283,401$ | $\$ 427,822$ | $\$ 388,004$ |
| August | $\$ 349,046$ | $\$ 320,825$ | $\$ 481,298$ | $\$ 613,931$ |
| September | $\$ 367,420$ | $\$ 265,522$ | $\$ 178,386$ | $\$ 391,611$ |
| October | $\$ 261,919$ | $\$ 372,888$ | $\$ 398,173$ | $\$ 293,890$ |
| November | $\$ 347,273$ | $\$ 428,818$ | $\$ 329,634$ |  |
| December | $\$ 349,195$ | $\$ 297,395$ | $\$ 200,818$ |  |
| Annual Total | $\mathbf{\$ 4 , 1 2 8 , 3 9 2}$ | $\mathbf{\$ 3 , 7 1 0 , 3 4 5}$ | $\mathbf{\$ 4 , 4 8 5 , 6 4 6}$ | $\mathbf{\$ 3 , 3 4 7 , 4 2 0}$ |
| YTD Total | $\mathbf{\$ 3 , 4 3 1 , 9 2 4}$ | $\mathbf{\$ 2 , 9 8 4 , 1 3 2}$ | $\mathbf{\$ 3 , 9 5 5 , 1 9 3}$ | $\mathbf{\$ 3 , 3 4 7 , 4 2 0}$ |


| Refuse and Garbage Charges |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 0$ | $\$ 0$ | $(\$ 371)$ | $\$ 0$ |
| February | $\$ 1,604$ | $\$ 505$ | $\$ 483$ | $\$ 638$ |
| March | $\$ 918$ | $\$ 134$ | $\$ 732$ | $\$ 469$ |
| April | $\$ 885$ | $\$ 767$ | $\$ 1,000$ | $\$ 1,477$ |
| May | $\$ 641,780$ | $\$ 643,697$ | $\$ 646,125$ | $\$ 710,720$ |
| June | $\$ 4$ | $\$ 786)$ | $(\$ 444)$ | $\$ 1,048$ |
| July | $\$ 868$ | $\$ 625$ | $\$ 1,820$ | $\$ 652$ |
| August | $\$ 901$ | $\$ 566$ | $\$ 624$ | $\$ 711$ |
| September | $\$ 906$ | $\$ 1,277$ | $\$ 817$ | $(\$ 7,777)$ |
| October | $\$ 643,591$ | $\$ 644,891$ | $\$ 646,619$ | $\$ 720,630$ |
| November | $\$ 602$ | $\$ 352$ | $\$ 371$ |  |
| December | $(\$ 1,661)$ | $\$ 9,116$ | $\$ 332$ |  |
| Annual Total | $\$ 1, \mathbf{2 9 0}, \mathbf{3 9 8}$ | $\$ 1, \mathbf{3 0 1 , 1 4 4}$ | $\mathbf{\$ 1 , 2 9 8 , 1 0 8}$ | $\$ 1,428,568$ |
| YTD Total | $\$ 1, \mathbf{2 9 1 , 4 5 7}$ | $\$ 1, \mathbf{2 9 1 , 6 7 6}$ | $\mathbf{\$ 1 , 2 9 7 , 4 0 5}$ | $\$ 1,428,568$ |


| Sewer Rents |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 233,862$ | $\$ 236,104$ | $\$ 244,087$ | $\$ 235,263$ |
| February | $\$ 183,698$ | $\$ 197,246$ | $\$ 209,093$ | $\$ 196,386$ |
| March | $\$ 311,770$ | $\$ 297,203$ | $\$ 289,803$ | $\$ 290,996$ |
| April | $\$ 229,199$ | $\$ 240,857$ | $\$ 243,181$ | $\$ 239,743$ |
| May | $\$ 179,902$ | $\$ 201,357$ | $\$ 201,065$ | $\$ 203,176$ |
| June | $\$ 297,985$ | $\$ 520,624$ | $\$ 285,369$ | $\$ 296,791$ |
| July | $\$ 231,129$ | $\$ 34,408$ | $\$ 245,496$ | $\$ 249,725$ |
| August | $\$ 204,094$ | $\$ 223,771$ | $\$ 203,130$ | $\$ 213,891$ |
| September | $\$ 317,706$ | $\$ 309,502$ | $\$ 301,489$ | $\$ 302,025$ |
| October | $\$ 265,013$ | $\$ 190,412$ | $\$ 256,361$ | $\$ 282,844$ |
| November | $\$ 201,775$ | $\$ 208,311$ | $\$ 212,508$ |  |
| December | $\$ 321,302$ | $\$ 343,643$ | $\$ 302,343$ |  |
| Annual Total | $\$ 2,977,435$ | $\$ 3,003,440$ | $\$ 2,993,923$ | $\$ 2,510,840$ |
| YTD Total | $\$ 2,454,358$ | $\$ 2,451,485$ | $\$ 2,479,072$ | $\$ 2,510,840$ |

## Worker's Compensation Claims and Awards

| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :---: | :---: | :---: | :---: | :---: |
| January | $\$ 25,962$ | $\$ 25,361$ | $\$ 23,927$ | $\$ 19,423$ |
| February | $\$ 156,370$ | $\$ 28,641$ | $\$ 21,680$ | $\$ 19,390$ |
| March | $\$ 24,913$ | $\$ 39,215$ | $\$ 23,171$ | $\$ 23,093$ |
| April | $\$ 19,836$ | $\$ 20,019$ | $\$ 37,514$ | $\$ 28,327$ |
| May | $\$ 62,964$ | $\$ 46,371$ | $\$ 20,347$ | $\$ 19,397$ |
| June | $\$ 26,428$ | $\$ 18,852$ | $\$ 30,508$ | $\$ 18,022$ |
| July | $\$ 51,001$ | $\$ 22,829$ | $\$ 20,785$ | $\$ 19,202$ |
| August | $\$ 26,436$ | $\$ 20,122$ | $\$ 18,865$ | $\$ 19,313$ |
| September | $\$ 22,122$ | $\$ 19,957$ | $\$ 18,759$ | $\$ 32,597$ |
| October | $\$ 99,721$ | $\$ 67,839$ | $\$ 29,124$ | $\$ 21,100$ |
| November | $\$ 91,678$ | $\$ 59,082$ | $\$ 15,944$ |  |
| December | $\$ 196,474$ | $\$ 17,510$ | $\$ 18,727$ |  |
| Annual Total | $\$ 803,904$ | $\$ 385,796$ | $\$ 279, \mathbf{3 5 1}$ | $\$ 219,865$ |
| YTD Total | $\$ 515,752$ | $\$ 309, \mathbf{2 0 5}$ | $\$ 244,680$ | $\$ 219,865$ |

Appendix B) City of Lockport - Monthly Cash Benchmarking

| General Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 7,485,481$ | $\$ 15,546,525$ | $\$ 17,798,045$ | $\$ 19,098,116$ |
| February | $\$ 12,556,393$ | $\$ 14,533,969$ | $\$ 17,027,879$ | $\$ 18,263,780$ |
| March | $\$ 12,430,769$ | $\$ 13,857,752$ | $\$ 16,456,091$ | $\$ 17,520,903$ |
| April | $\$ 12,415,323$ | $\$ 13,536,258$ | $\$ 15,623,345$ | $\$ 17,042,301$ |
| May | $\$ 11,332,144$ | $\$ 12,231,281$ | $\$ 14,777,531$ | $\$ 15,467,352$ |
| June | $\$ 10,536,564$ | $\$ 11,213,429$ | $\$ 13,712,318$ | $\$ 14,601,182$ |
| July | $\$ 9,383,100$ | $\$ 9,993,469$ | $\$ 12,970,812$ | $\$ 14,767,719$ |
| August | $\$ 8,718,197$ | $\$ 9,146,606$ | $\$ 12,280,165$ | $\$ 13,911,439$ |
| September | $\$ 6,937,385$ | $\$ 8,283,230$ | $\$ 11,205,446$ | $\$ 14,116,268$ |
| October | $\$ 6,278,031$ | $\$ 7,651,250$ | $\$ 10,060,279$ | $\$ 13,362,187$ |
| November | $\$ 5,238,105$ | $\$ 6,880,160$ | $\$ 8,796,874$ |  |
| December | $\$ 4,373,616$ | $\$ 6,664,360$ | $\$ 7,965,416$ |  |


| Water Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | 2019 | 2020 | 2021 | 2022 |
| January | $\$ 1,427,988$ | $\$ 2,129,208$ | $\$ 2,628,723$ | $\$ 2,642,387$ |
| February | $\$ 1,390,670$ | $\$ 2,059,988$ | $\$ 2,624,789$ | $\$ 2,528,523$ |
| March | $\$ 1,750,379$ | $\$ 2,145,094$ | $\$ 2,410,492$ | $\$ 2,446,885$ |
| April | $\$ 1,934,555$ | $\$ 2,187,804$ | $\$ 2,483,927$ | $\$ 2,429,685$ |
| May | $\$ 1,773,832$ | $\$ 2,082,250$ | $\$ 2,253,247$ | $\$ 2,214,415$ |
| June | $\$ 1,856,442$ | $\$ 2,243,870$ | $\$ 2,332,919$ | $\$ 2,404,039$ |
| July | $\$ 2,030,345$ | $\$ 2,315,038$ | $\$ 2,484,241$ | $\$ 2,439,985$ |
| August | $\$ 2,069,234$ | $\$ 2,407,317$ | $\$ 2,547,756$ | $\$ 2,524,748$ |
| September | $\$ 1,799,286$ | $\$ 2,376,813$ | $\$ 2,596,808$ | $\$ 2,424,713$ |
| October | $\$ 1,784,054$ | $\$ 2,238,293$ | $\$ 2,368,372$ | $\$ 2,347,358$ |
| November | $\$ 2,113,688$ | $\$ 2,216,425$ | $\$ 2,330,266$ |  |
| December | $\$ 2,020,072$ | $\$ 2,579,966$ | $\$ 2,625,687$ |  |


| Health Insurance Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 1,100,904$ | $\$ 1,896,866$ | $\$ 2,309,292$ | $\$ 2,309,292$ |
| February | $\$ 927,989$ | $\$ 1,719,295$ | $\$ 2,069,674$ | $\$ 2,214,675$ |
| March | $\$ 676,129$ | $\$ 1,750,426$ | $\$ 1,888,385$ | $\$ 2,296,827$ |
| April | $\$ 436,847$ | $\$ 1,958,385$ | $\$ 1,910,279$ | $\$ 2,468,381$ |
| May | $\$ 264,834$ | $\$ 1,961,066$ | $\$ 1,883,529$ | $\$ 2,740,509$ |
| June | $\$ 30,955$ | $\$ 2,105,150$ | $\$ 2,024,272$ | $\$ 2,802,695$ |
| July | $\$ 133,061$ | $\$ 2,171,030$ | $\$ 1,818,975$ | $\$ 2,677,996$ |
| August | $\$ 14,389$ | $\$ 2,207,294$ | $\$ 1,685,015$ | $\$ 2,489,593$ |
| September | $\$ 1,768,852$ | $\$ 2,297,491$ | $\$ 1,852,391$ | $\$ 2,500,212$ |
| October | $\$ 1,536,529$ | $\$ 2,183,213$ | $\$ 1,799,002$ | $\$ 2,621,187$ |
| November | $\$ 1,658,550$ | $\$ 2,204,290$ | $\$ 1,940,100$ |  |
| December | $\$ 1,806,436$ | $\$ 2,260,574$ | $\$ 1,959,592$ |  |


| Refuse and Recycling Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 278,946$ | $\$ 279,629$ | $\$ 228,806$ | $\$ 275,621$ |
| February | $\$ 201,535$ | $\$ 139,096$ | $\$ 140,675$ | $\$ 197,803$ |
| March | $\$ 118,686$ | $\$ 53,833$ | $\$ 56,990$ | $\$ 121,517$ |
| April | $\$ 38,739$ | $\$ 54,447$ | $(\$ 38,160)$ | $\$ 37,114$ |
| May | $(\$ 47,902)$ | $(\$ 134,923)$ | $(\$ 129,002)$ | $(\$ 31,141)$ |
| June | $(\$ 133,056)$ | $\$ 254,538$ | $\$ 193,283$ | $\$ 355,879$ |
| July | $\$ 167,639$ | $\$ 179,471$ | $\$ 195,332$ | $\$ 334,159$ |
| August | $\$ 201,741$ | $\$ 231,097$ | $\$ 149,067$ | $\$ 301,336$ |
| September | $\$ 108,578$ | $\$ 45,998$ | $\$ 56,369$ | $\$ 213,617$ |
| October | $\$ 59,462$ | $(\$ 110,252)$ | $(\$ 80,793)$ | $\$ 99,655$ |
| November | $(\$ 49,681)$ | $\$ 115,500$ | $\$ 217,571$ |  |
| December | $\$ 353,551$ | $\$ 306,795$ | $\$ 349,032$ |  |


| Sewer Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 806,298$ | $\$ 1,081,511$ | $\$ 1,536,779$ | $\$ 1,635,729$ |
| February | $\$ 580,701$ | $\$ 1,088,058$ | $\$ 1,663,905$ | $\$ 1,595,185$ |
| March | $\$ 692,539$ | $\$ 1,079,858$ | $\$ 1,511,408$ | $\$ 1,549,736$ |
| April | $\$ 979,887$ | $\$ 1,276,663$ | $\$ 1,699,874$ | $\$ 1,718,465$ |
| May | $\$ 715,776$ | $\$ 1,093,714$ | $\$ 1,431,550$ | $\$ 1,502,102$ |
| June | $\$ 766,335$ | $\$ 1,237,171$ | $\$ 1,499,025$ | $\$ 1,613,841$ |
| July | $\$ 1,058,987$ | $\$ 1,444,144$ | $\$ 1,590,576$ | $\$ 1,604,849$ |
| August | $\$ 1,084,153$ | $\$ 1,463,381$ | $\$ 1,858,622$ | $\$ 1,743,519$ |
| September | $\$ 907,957$ | $\$ 1,550,040$ | $\$ 1,861,897$ | $\$ 1,751,101$ |
| October | $\$ 997,305$ | $\$ 1,513,652$ | $\$ 1,568,846$ | $\$ 1,684,979$ |
| November | $\$ 979,618$ | $\$ 1,453,768$ | $\$ 1,617,365$ |  |
| December | $\$ 872,968$ | $\$ 1,526,438$ | $\$ 1,763,724$ |  |


| Worker's Compensation Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | $\$ 1,997,340$ | $\$ 1,745,702$ | $\$ 1,998,255$ | $\$ 2,393,153$ |
| February | $\$ 1,810,515$ | $\$ 1,788,014$ | $\$ 1,928,873$ | $\$ 2,334,752$ |
| March | $\$ 1,816,543$ | $\$ 1,701,080$ | $\$ 1,955,724$ | $\$ 2,363,158$ |
| April | $\$ 1,826,967$ | $\$ 1,888,125$ | $\$ 1,962,406$ | $\$ 2,382,915$ |
| May | $\$ 1,798,140$ | $\$ 1,850,060$ | $\$ 2,011,136$ | $\$ 2,459,626$ |
| June | $\$ 1,810,951$ | $\$ 1,876,361$ | $\$ 2,062,510$ | $\$ 2,500,566$ |
| July | $\$ 1,863,941$ | $\$ 1,914,344$ | $\$ 2,118,521$ | $\$ 2,575,912$ |
| August | $\$ 1,917,557$ | $\$ 1,940,469$ | $\$ 2,169,345$ | $\$ 2,630,995$ |
| September | $\$ 1,946,815$ | $\$ 1,935,185$ | $\$ 2,207,318$ | $\$ 2,635,399$ |
| October | $\$ 1,877,740$ | $\$ 1,901,682$ | $\$ 2,224,352$ | $\$ 2,664,942$ |
| November | $\$ 1,854,624$ | $\$ 1,903,516$ | $\$ 2,311,173$ |  |
| December | $\$ 1,735,301$ | $\$ 1,960,151$ | $\$ 2,352,920$ |  |

Note: General Fund includes A. 1450.11 (NYCLASS Investment) and A.1200.10 Universal Cash. Refuse contains CL.1200.10 Universal Cash. Water contains FX. 1200.10 Universal Cash, FX. 1201.18 Cash in Time Deposits (for FY 2019), and FX.1450.71 NYCLASS. Sewer contains G.1200.10 Universal Cash, G.1201.18 Cash in Time Deposits, and G.1450.71 NYCLASS. Health Insurance contains MS.1200.13. Worker's compensation contains S.1230.10 Cash, S.1450.71 NYCLASS, S.1452.11/71 Special Reserves.

Appendix C) City of Lockport - Monthly Water and Sewer Usage (in Cubic Feet) Benchmarking

| Water - Residential |  |  |  |
| :---: | ---: | ---: | :--- |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | 39,782 | 41,501 | 38,408 |
| February | 32,675 | 33,381 | 32,453 |
| March | 30,694 | 32,503 | 30,065 |
| April | 39,826 | 38,946 | 40,190 |
| May | 32,608 | 31,310 | 31,479 |
| June | 30,983 | 30,556 | 28,849 |
| July | 44,153 | 42,711 | 42,106 |
| August | 39,715 | 35,271 | 35,257 |
| September | 37,796 | 34,465 | 34,970 |
| October | 52,760 | 46,618 | 49,002 |
| November | 37,776 | 34,539 |  |
| December | 33,991 | 31,837 |  |
| Annual Total | $\mathbf{4 5 2 , 7 5 9}$ | 433,638 | $\mathbf{3 6 2 , 7 7 9}$ |
| YTD Total | $\mathbf{3 8 0 , 9 9 2}$ | $\mathbf{3 6 7 , 2 6 2}$ | $\mathbf{3 6 2 , 7 7 9}$ |


| Water - Industial |  |  |  |
| :---: | ---: | ---: | :--- |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | 11,822 | 11,475 | 11,632 |
| February | 10,749 | 10,788 | 10,241 |
| March | 13,614 | 10,465 | 12,130 |
| April | 11,650 | 15,772 | 10,550 |
| May | 11,671 | 12,319 | 12,374 |
| June | 4,167 | 11,268 | 12,371 |
| July | 5,625 | 12,389 | 14,919 |
| August | 5,784 | 10,259 | 13,988 |
| September | 6,594 | 15,115 | 14,273 |
| October | 5,769 | 13,816 | 14,485 |
| November | 12,903 | 12,741 |  |
| December | 12,469 | 12,806 |  |
| Annual Total | $\mathbf{1 1 2 , 8 1 7}$ | $\mathbf{1 4 9 , 2 1 3}$ | $\mathbf{1 2 6 , 9 6 3}$ |
| YTD Total | $\mathbf{8 7 , 4 4 5}$ | $\mathbf{1 2 3 , 6 6 6}$ | $\mathbf{1 2 6 , 9 6 3}$ |


| Water - Commercial |  |  |  |
| :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | - | - | - |
| February | - | - | - |
| March | 30,992 | 21,936 | 28,548 |
| April | - | - | - |
| May | - | - | - |
| June | 34,437 | 27,916 | 29,006 |
| July | - | - | - |
| August | - | - | - |
| September | 26,179 | 29,866 | 31,613 |
| October | - | - | - |
| November | - | - | - |
| December | 38,696 | 32,632 |  |
| Annual Total | $\mathbf{1 3 0 , 3 0 4}$ | $\mathbf{1 1 2 , 3 5 0}$ | $\mathbf{8 9 , 1 6 7}$ |
| YTD Total | $\mathbf{9 1 , 6 0 8}$ | $\mathbf{7 9 , 7 1 8}$ | $\mathbf{8 9 , 1 6 7}$ |


| Water - Total |  |  |  |
| :---: | ---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | 51,604 | 52,976 | 50,040 |
| February | 43,424 | 44,169 | 42,694 |
| March | 75,300 | 64,904 | 70,743 |
| April | 51,476 | 54,718 | 50,740 |
| May | 44,279 | 43,629 | 43,853 |
| June | 69,587 | 69,740 | 70,226 |
| July | 49,778 | 55,100 | 57,025 |
| August | 45,499 | 45,530 | 49,245 |
| September | 70,569 | 79,446 | 80,856 |
| October | 58,529 | 60,434 | 63,487 |
| November | 50,679 | 47,280 | - |
| December | 85,156 | 77,275 | - |
| Annual Total | $\mathbf{6 9 5 , 8 8 0}$ | $\mathbf{6 9 5 , 2 0 1}$ | $\mathbf{5 7 8 , 9 0 9}$ |
| YTD Total | $\mathbf{5 6 0 , 0 4 5}$ | $\mathbf{5 7 0 , 6 4 6}$ | $\mathbf{5 7 8 , 9 0 9}$ |


| Sewer - Residential |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ |  |  |  | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | 39,940 | 41,695 | 38,588 |  |  |  |
| February | 31,928 | 32,653 | 31,852 |  |  |  |
| March | 30,760 | 32,602 | 30,206 |  |  |  |
| April | 40,017 | 39,141 | 40,379 |  |  |  |
| May | 31,857 | 30,618 | 30,802 |  |  |  |
| June | 31,068 | 30,685 | 29,045 |  |  |  |
| July | 44,346 | 42,902 | 42,272 |  |  |  |
| August | 38,738 | 34,356 | 34,396 |  |  |  |
| September | 37,733 | 34,499 | 34,583 |  |  |  |
| October | 52,948 | 46,817 | 49,163 |  |  |  |
| November | 36,895 | 33,680 |  |  |  |  |
| December | 34,053 | 31,899 |  |  |  |  |
| Annual Total | $\mathbf{4 5 0 , 2 8 3}$ | 431,547 | $\mathbf{3 6 1 , 2 8 6}$ |  |  |  |
| YTD Total | $\mathbf{3 7 9 , 3 3 5}$ | $\mathbf{3 6 5 , 9 6 8}$ | $\mathbf{3 6 1 , 2 8 6}$ |  |  |  |


| Sewer - Industial |  |  |  |
| :---: | ---: | ---: | :--- |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | 16,119 | 15,586 | 14,380 |
| February | 14,214 | 16,972 | 11,907 |
| March | 16,509 | 12,347 | 15,324 |
| April | 15,773 | 17,762 | 12,215 |
| May | 14,118 | 15,379 | 13,668 |
| June | 13,931 | 13,269 | 13,437 |
| July | 14,684 | 14,453 | 13,852 |
| August | 16,470 | 12,137 | 13,972 |
| September | 25,747 | 14,358 | 12,885 |
| October | 5,490 | 14,375 | 14,167 |
| November | 11,710 | 16,806 |  |
| December | 13,873 | 14,251 |  |
| Annual Total | $\mathbf{1 7 8 , 6 3 8}$ | $\mathbf{1 7 7 , 6 9 5}$ | $\mathbf{1 3 5 , 8 0 7}$ |
| YTD Total | $\mathbf{1 5 3 , 0 5 5}$ | $\mathbf{1 4 6 , 6 3 8}$ | $\mathbf{1 3 5 , 8 0 7}$ |


| Sewer - Commercial |  |  |  |
| :---: | :---: | :---: | :---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | - | - | - |
| February | - | - | - |
| March | 30,842 | 21,793 | 28,415 |
| April | - | - | - |
| May | - | - | - |
| June | 34,227 | 27,752 | 28,920 |
| July | - | - | - |
| August | - | - | - |
| September | 25,640 | 29,349 | 31,068 |
| October | - | - | - |
| November | - | - | - |
| December | 38,250 | 32,126 |  |
| Annual Total | $\mathbf{1 2 8 , 9 5 9}$ | $\mathbf{1 1 1 , 0 2 0}$ | $\mathbf{8 8 , 4 0 3}$ |
| YTD Total | $\mathbf{9 0 , 7 0 9}$ | $\mathbf{7 8 , 8 9 4}$ | $\mathbf{8 8 , 4 0 3}$ |


| Sewer - Total |  |  |  |
| :---: | ---: | ---: | ---: |
| Month | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| January | 56,059 | 57,281 | 52,968 |
| February | 46,142 | 49,625 | 43,759 |
| March | 78,111 | 66,742 | 73,945 |
| April | 55,790 | 56,903 | 52,594 |
| May | 45,975 | 45,997 | 44,470 |
| June | 79,226 | 71,706 | 71,402 |
| July | 59,030 | 57,355 | 56,124 |
| August | 55,208 | 46,493 | 48,368 |
| September | 89,120 | 78,206 | 78,536 |
| October | 58,438 | 61,192 | 63,330 |
| November | 48,605 | 50,486 | - |
| December | 86,176 | 78,276 | - |
| Annual Total | $\mathbf{7 5 7 , 8 8 0}$ | $\mathbf{7 2 0 , 2 6 2}$ | $\mathbf{5 8 5 , 4 9 6}$ |
| YTD Total | $\mathbf{6 2 3 , 0 9 9}$ | $\mathbf{5 9 1 , 5 0 0}$ | $\mathbf{5 8 5 , 4 9 6}$ |

## Appendix D) General Fund - Cash Flow Statement

January to October Actual, Remainder Projected (Value in Thousands)

|  | $\begin{aligned} & \text { * } \\ & \stackrel{\rightharpoonup}{2} \\ & \stackrel{1}{7} \\ & \end{aligned}$ |  |  | $\frac{\stackrel{*}{\vdots}}{\frac{2}{4}}$ | $\begin{aligned} & \stackrel{*}{*} \\ & \stackrel{\pi}{\Sigma} \end{aligned}$ | $\begin{aligned} & \stackrel{*}{\otimes} \\ & \stackrel{1}{\leftrightharpoons} \end{aligned}$ | $\frac{*}{2}$ |  |  | $\begin{aligned} & * \\ & \stackrel{*}{む} \\ & \stackrel{0}{0} \\ & 0 \\ & 0 \end{aligned}$ |  | $\begin{aligned} & \grave{\searrow} \\ & \stackrel{\circ}{\xi} \\ & \ddot{U} \\ & 0 \end{aligned}$ | $\begin{aligned} & \ddot{\bar{\pi}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Real Property Taxes | 13,198 | 223 | 27 | 37 | 160 | 46 | 36 | 13 | 7 | 373 | 24 | 7 | 14,151 |
| Nonproperty Tax Items | 2 | 594 | 574 | 789 | 609 | 816 | 649 | 612 | 643 | 842 | 548 | 1,398 | 8,076 |
| Intergovernmental | 1 | 36 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | - | 415 | 461 |
| Departmental | 8 | 6 | 8 | 7 | 21 | 9 | 17 | 35 | 10 | 22 | 3 | 32 | 178 |
| Use of Money | 0 | 1 | 2 | 4 | 7 | 0 | 16 | 78 | 27 | (18) | 1 | 76 | 193 |
| Licenses and Permits | 16 | 8 | 34 | 16 | 16 | 12 | 12 | 15 | 13 | 17 | 12 | 27 | 197 |
| Fines | - | 6 | 9 | 12 | 7 | 7 | 8 | 10 | 9 | 14 | 17 | 20 | 117 |
| Sale of Property | - | - | 10 | 1 | 6 | 1 | - | 1 | 1 | 2 | - | 8 | 31 |
| Miscellaneous | (31) | 0 | 3 | 9 | 2 | 4 | 14 | 6 | 0 | - | - | 31 | 39 |
| State Aid | - | 0 | - | - | 9 | 196 | 18 | 1 | 304 | - | - | 2,470 | 2,999 |
| Federal Aid | - | 5 | 4 | - | 8 | 1 | 3 | 1 | 4 | 5 | 4 | 17 | 52 |
| Interfund Transfers | - | - | - | - | - | - | - | - | - | - | - | 65 | 65 |
| Total Revenues: | 13,193 | 879 | 672 | 876 | 847 | 1,092 | 774 | 773 | 1,019 | 1,260 | 608 | 4,566 | 26,559 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 789 | 861 | 836 | 823 | 838 | 1,290 | 949 | 897 | 830 | 858 | 856 | 1,715 | 11,542 |
| Equipment | 10 | 23 | 5 | 40 | 6 | 1 | 13 | 7 | 9 | 7 | 170 | 102 | 393 |
| Contractual | 396 | 310 | 285 | 221 | 216 | 275 | 240 | 110 | 226 | 152 | 225 | 486 | 3,142 |
| Debt Principal | - | - | 60 | - | 510 | - | - | - | - | 132 | 13 | 2 | 717 |
| Debt Interest | - | - | 9 | 10 | 14 | 0 | - | - | 9 | 10 | 9 | 0 | 62 |
| Employee Benefits | 1,231 | 807 | 575 | 569 | 552 | 620 | 572 | 586 | 529 | 597 | 577 | 2,432 | 9,647 |
| Interfund Transfers | - | 114 | - | - | - | - | - | 23 | - | - | 606 | 346 | 1,089 |
| Total Expenditures: | 2,426 | 2,113 | 1,770 | 1,664 | 2,136 | 2,186 | 1,774 | 1,622 | 1,602 | 1,758 | 2,457 | 5,084 | 26,592 |
| Surplus (Deficiency) | 10,767 | 9,532 | 8,434 | 7,646 | 6,357 | 5,263 | 4,263 | 3,413 | 2,830 | 2,332 | 484 | (33) |  |
| Month-End Cash Balance | 19,078 | 18,264 | 17,521 | 17,042 | 15,467 | 14,601 | 14,768 | 13,911 | 13,328 | 13,362 | 11,514 | 8,754 |  |

## Appendix E）Water Fund－Cash Flow Statement

January to October Actual，Remainder Projected（Value in Thousands）

|  |  |  |  | $\frac{*}{\frac{1}{2}}$ | $\stackrel{*}{\stackrel{*}{7}} \underset{\Sigma}{\text { No }}$ |  | $\frac{*}{2}$ | $$ |  | $\begin{aligned} & * \\ & \frac{*}{む} \\ & 0 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ |  | $\begin{aligned} & \text { む } \\ & \frac{D}{E} \\ & \mathbb{U} \\ & \text { U } \end{aligned}$ | $\begin{aligned} & \ddot{\pi} \\ & \stackrel{0}{0} \\ & \stackrel{0}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental Charges | － | － | － | － | － | － | － | － | － | － | － | 129 | 129 |
| Departmental Income | 311 | 265 | 386 | 305 | 266 | 403 | 336 | 300 | 408 | 364 | 280 | 410 | 4，033 |
| Use of Money and Property | － | 0 | 0 | 0 | 1 | － | 2 | 0 | 3 | 4 | 0 | 0 | 10 |
| Interfund Transfers | － | － | － | － | － | － | － | － | － | － | － | 51 | 51 |
| Total Revenues： | 311 | 265 | 386 | 305 | 267 | 403 | 338 | 300 | 411 | 367 | 280 | 590 | 4，223 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 65 | 88 | 88 | 85 | 89 | 135 | 102 | 85 | 91 | 88 | 90 | 168 |  |
| Equipment | － | － | － | － | － | － | － | － | － | － | － | － |  |
| Contractual | 23 | 63 | 133 | 74 | 51 | 60 | 54 | 49 | 220 | 43 | 60 | 333 |  |
| Debt Principal | － | － | 160 | － | 195 | － | － | － | － | 190 | － | 0 |  |
| Debt Interest | － | － | 50 | 15 | 7 | － | － | － | 48 | 15 | 5 | － |  |
| Employee Benefits | 130 | 74 | 74 | 74 | 76 | 81 | 76 | 74 | 75 | 75 | 80 | 235 |  |
| Interfund Transfers | － | 78 | － | － | － | － | － | － | － | － | － | － |  |
| Total Expenditures： | 218 | 304 | 506 | 248 | 418 | 277 | 232 | 208 | 434 | 412 | 235 | 736 | 4，227 |
| Surplus（Deficiency） | 93 | 54 | （66） | （9） | （160） | （34） | 72 | 164 | 141 | 97 | 142 | （4） |  |
| Month－End Cash Balance | 2，642 | 2，529 | 2，447 | 2，430 | 2，214 | 2，404 | 2，440 | 2，525 | 2，502 | 2，347 | 2，393 | 2，535 |  |

## Appendix F) Sewer Fund - Cash Flow Statement

January to October Actual, Remainder Projected (Value in Thousands)

|  |  |  |  | $\frac{*}{\frac{*}{2}}$ | $\stackrel{*}{\stackrel{*}{7}}$ | $\stackrel{*}{\stackrel{*}{5}}$ | $\frac{*_{2}^{2}}{\beth}$ |  |  | $\begin{aligned} & \frac{*}{2} \\ & \stackrel{0}{0} \\ & \stackrel{U}{0} \\ & 0 \end{aligned}$ |  |  | $\begin{aligned} & \ddot{\bar{T}} \\ & \stackrel{0}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Departmental Income | 239 | 220 | 317 | 415 | 374 | 329 | 277 | 399 | 304 | 288 | 219 | 467 | 3,847 |
| Use of Money and Property | 0 | 0 | 1 | 36 | 0 | 0 | 1 | 0 | 2 | 40 | 0 | 0 | 80 |
| Miscellaneous | - | - | - | - | - | - | - | - | - | - | 130 | - | 130 |
| Interfund Transfers | - | - | - | - | - | - | - | - | - | - | - | 83 | 83 |
| Total Revenues: | 239 | 220 | 318 | 451 | 374 | 329 | 278 | 399 | 306 | 328 | 349 | 550 | 4,140 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personal Services | 58 | 67 | 65 | 60 | 64 | 102 | 86 | 77 | 76 | 78 | 80 | 142 | 955 |
| Equipment | - | - | 2 | - | 0 | 0 | 13 | - | 1 | - | - | 9 | 25 |
| Contractual | 18 | 58 | 79 | 92 | 149 | 88 | 65 | 106 | 82 | 45 | 180 | 350 | 1,313 |
| Debt Principal | - | - | 153 | - | 265 | - | - | 2 | - | 126 | 50 | - | 596 |
| Debt Interest | - | - | 22 | 10 | 11 | 1 | - | - | 20 | 10 | 12 | 2 | 87 |
| Employee Benefits | 112 | 62 | 60 | 58 | 59 | 66 | 64 | 64 | 64 | 65 | 71 | 205 | 949 |
| Interfund Transfers | - | 38 | - | - | - | - | - | 6 | - | - | - | - | 44 |
| Total Expenditures: | 188 | 225 | 381 | 220 | 549 | 256 | 229 | 255 | 243 | 324 | 392 | 708 | 3,970 |
| Surplus (Deficiency) | 51 | 46 | (17) | 213 | 39 | 112 | 161 | 305 | 368 | 372 | 328 | 169 |  |
| Month-End Cash Balance | 1,636 | 1,595 | 1,550 | 1,718 | 1,502 | 1,614 | 1,605 | 1,744 | 1,806 | 1,685 | 1,641 | 1,539 |  |

## Appendix G）Refuse and Recycling Fund－Cash Flow Statement

January to October Actual，Remainder Projected（Value in Thousands）

|  |  | $\begin{aligned} & \text { N } \\ & \frac{2}{0} \\ & \frac{1}{2} \\ & \text { D2 } \\ & \text { ¿ } \end{aligned}$ |  | $\frac{\frac{*}{e}}{\frac{1}{⿺}}$ | $\begin{aligned} & \stackrel{*}{\lambda} \\ & \sum \\ & \end{aligned}$ | $\stackrel{*}{\stackrel{*}{\beth}}$ | $\stackrel{*}{\lambda}$ | $\begin{aligned} & \stackrel{*}{4} \\ & \stackrel{n}{3} \\ & \stackrel{0}{7} \end{aligned}$ |  | $\begin{aligned} & * \\ & \frac{*}{む} \\ & \circ 0 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ |  | $\begin{aligned} & \text { む } \\ & \text { E } \\ & \text { U } \\ & \text { U } \end{aligned}$ | $\begin{aligned} & \ddot{0} \\ & \stackrel{0}{0} \\ & \stackrel{0}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees and Fund Revenues | 14 | 1 | 1 | 2 | 711 | 1 | 1 | 1 | （8） | 721 | 0 | 1 | 1，445 |
| Total Revenues： | 14 | 1 | 1 | 2 | 711 | 1 | 1 | 1 | （8） | 721 | 0 | 1 | 1，445 |
| Expenditures： |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Equipment and Capital Outlay | － | － | － | － | 16 | － | － | － | 0 | － | － | － | 17 |
| Contractual | 89 | 88 | 87 | 89 | 89 | 91 | 93 | 91 | 96 | 102 | 90 | 294 | 1，300 |
| Debt Principal | － | － | － | － | － | － | － | － | － | 31 | － | － | 31 |
| Debt Interest | － | － | － | 2 | － | － | － | － | － | 2 | － | － | 5 |
| Total Expenditures： | 89 | 88 | 87 | 91 | 105 | 91 | 93 | 91 | 97 | 136 | 90 | 294 | 1，353 |
| Surplus（Deficiency） | （75） | （163） | （249） | （338） | 267 | 177 | 85 | （5） | （110） | 475 | 385 | 92 |  |
| Month－End Cash Balance | 276 | 198 | 122 | 37 | （31） | 356 | 334 | 301 | 197 | 100 | 410 | 435 |  |

## Appendix H) Health Insurance Fund - Cash Flow Statement

January to October Actual, Remainder Projected (Value in Thousands)

|  | $\begin{aligned} & \text { * } \\ & \stackrel{*}{2} \\ & \stackrel{\rightharpoonup}{7} \\ & \text { In } \end{aligned}$ |  |  | $\frac{\stackrel{*}{2}}{\frac{a}{4}}$ | $\stackrel{*}{\stackrel{*}{\omega}}$ | $\begin{aligned} & \stackrel{*}{\stackrel{1}{5}} \\ & \stackrel{y}{5} \end{aligned}$ | $\stackrel{*}{3}$ | 菏 |  |  |  |  | $\begin{aligned} & \ddot{\ddot{\omega}} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental Charges | 540 | 543 | 553 | 555 | 542 | 543 | 544 | 544 | 542 | 542 | 545 | 545 | 6,539 |
| Use of Money and Property | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Miscellaneous | 10 | 12 | 8 | 8 | 11 | 15 | 12 | 10 | 13 | 13 | 9 | 9 | 129 |
| Total Revenues: | 550 | 555 | 561 | 563 | 553 | 558 | 556 | 554 | 555 | 555 | 554 | 554 | 6,668 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 434 | 362 | 531 | 306 | 420 | 434 | 463 | 745 | 545 | 435 | 729 | 531 | 5,935 |
| Total Expenditures: | 434 | 362 | 531 | 306 | 420 | 434 | 463 | 745 | 545 | 435 | 729 | 531 | 5,935 |
| Surplus (Deficiency) | 116 | 309 | 339 | 595 | 729 | 853 | 946 | 755 | 765 | 885 | 710 | 733 |  |
| Month-End Cash Balance | 2,309 | 2,215 | 2,297 | 2,468 | 2,741 | 2,803 | 2,678 | 2,490 | 2,487 | 2,621 | 2,437 | 2,451 |  |

## Appendix I) Worker's Compensation Fund - Cash Flow Statement

January to October Actual, Remainder Projected (Value in Thousands)

|  |  |  |  | $\frac{*}{\frac{*}{2}}$ | $\stackrel{*}{\stackrel{*}{\lambda}}$ | $\stackrel{*}{*}$ | $\frac{*}{2}$ | $\begin{aligned} & * \\ & \stackrel{*}{n} \\ & 5 \\ & \frac{0}{7} \\ & \frac{1}{4} \end{aligned}$ |  | $\begin{aligned} & \frac{*}{む} \\ & \stackrel{0}{0} \\ & \stackrel{H}{0} \\ & \hline 0 \end{aligned}$ |  | $\begin{aligned} & \text { む } \\ & \text { Q } \\ & \text { E } \\ & \text { U } \end{aligned}$ | $\begin{aligned} & \ddot{7} \\ & \stackrel{\pi}{0} \\ & 0 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: <br> Intergovernmental Charges | 82 | 62 | 63 | 63 | 65 | 112 | 94 | 80 | 46 | 68 | 63 | 120 | 919 |
| Total Revenues: | 82 | 62 | 63 | 63 | 65 | 112 | 94 | 80 | 46 | 68 | 63 | 120 | 919 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Costs | 42 | 121 | 43 | 37 | 20 | 25 | 34 | 25 | 41 | 39 | 40 | 40 | 506 |
| Total Expenditures: | 42 | 121 | 43 | 37 | 20 | 25 | 34 | 25 | 41 | 39 | 40 | 40 | 506 |
| Surplus (Deficiency) | 40 | (19) | 2 | 28 | 73 | 160 | 220 | 275 | 280 | 309 | 333 | 413 |  |
| Month-End Cash Balance | 2,393 | 2,335 | 2,363 | 2,382 | 2,460 | 2,500 | 2,576 | 2,631 | 2,636 | 2,665 | 2,688 | 2,768 |  |

