November 23, 2022

To: Department Heads, Mayor, and Common Council

From: Director of Finance

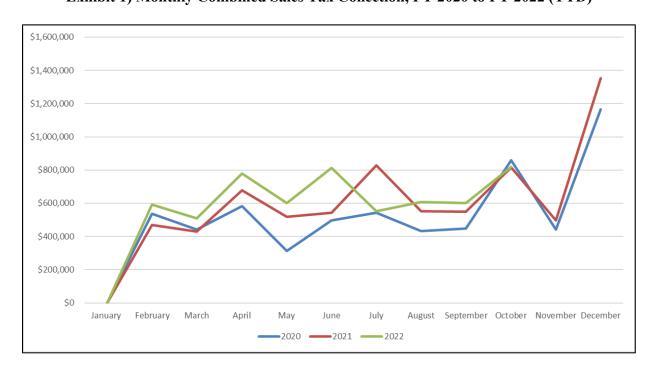
Re: Monthly Financial Update – November

This memo will provide an update for the closing of the month of October. Like prior months, appendices A through I are attached for reference. The below sections will describe relevant activities that occurred throughout the month.

Combined Sales Taxes Year to Date

Year-to-date combined sales taxes (as seen in **Appendix A**) totals \$5.9 million, an amount higher than that of the FY 2021 YTD (\$5.4 million) and FY 2020 YTD (\$4.7 million). **Exhibit 1** (below) shows our monthly collections for the three years. Notably, while the month of October produced greater revenue than that of October 2021, it did not exceed that of October 2020 nor the budgeted allocation for the month (which was based off of FY 2020 data). That being said, even with additional budget amendments to the sales tax revenue lines in FY 2022, we are still on track to meet and exceed the total amended year budget of \$7,431,901. If, for example, we obtained FY 2020 revenue allotments for the last two months of this year, we would have a total collection of \$7.5 million.

Exhibit 1) Monthly Combined Sales Tax Collection, FY 2020 to FY 2022 (YTD)



FY 2021 Flood Claim Closeout

On July 20, 2021, the City experienced a rain and flood event that caused significant and extensive damage to City property, primarily in the wastewater treatment plant. Over a year later, we have closed this insurance claim and have received the secondary buyout of insurance recoveries in November of 2022. In summary, the City incurred \$830,964.85 in related expenditures and received a total of \$231,725.80 in recovery funds. Note that the large discrepancy between expenditures and insurance recoveries is due to the fact that (1) not all costs were for a singular property, and (2) the largest place of damage (wastewater treatment plant) had two deductibles, \$500k for building damages and \$500k for property damages. The City only met and exceeded the deductible for property damages. Of the funds received, \$100k was given as an advance in FY 2021 (and partially recorded as a revenue in that fiscal year) and the remaining \$132k was provided to the City in November of 2022. You will notice said revenues inflate **Appendix F**.

Excess surplus in the Sewer fund for FY 2022 will rebuild diminished fund balance from the end of FY 2021 (totaling a \$188,900.56 deficit that year).

FY 2022 State of Emergency Declaration for Snow Storm

Beginning November 17, Governor Hochul declared Niagara county as part of the State of Emergency due to the snow storm that encompassed much of Western New York. Approval from President Biden on the 21st authorizes FEMA funds to help communities reimburse for incurred costs. While Department Heads are in the process of labelling overtime and incoming invoices as storm-related, we currently have \$4,272.54 in related expenses / overtime that are eligible for reimbursement. Once we compile relevant documentation, we will submit for FEMA reimbursement. More information and cost estimates will be provided in next month's memo.

NYS Retirement Annual Employer Invoice

The City received the annual NYS LRS and PFRS invoices to be paid in December of 2022. These invoices are split between our budgetary fiscal years in order to account for the State fiscal year period that the invoice billing occurs in. The invoices total \$2.4 million, \$1.8 million of which will be accounted for in FY 2022 expenditures and the remainder will be FY 2023 expenditures.

Retirement line items in departmental budgets total \$2.7 million for FY 2022, with \$634k being used from the prior year's retirement invoices, leaving \$2.1 million remaining. As such, there will be a surplus in retirement funding totaling \$273k in the FY 2022 budget. It should be noted that potential overages in FY 2023 have been reduced by altering the budget method for retirement line items, however, if the City incurs vacancies, we will naturally see lower costs in this line.

Cash Balances in the Refuse and Recycling Fund

In recent years, the City's fund for Refuse and Recycling has experienced poor cash flow that have fallen below the minimum requirements made by City policy. In FY 2022, rates were raised in the fund to accommodate the new costs for services that resulted from an ending contact and RFP process. Costs, largely, have not met what we anticipated for the fund so far this year, and as a result, there has been some surplus that has helped alleviate some of the cash flow shortages that we may

experience in a fund that bills only twice a year. In **Exhibit B**, you can see that the City ended October of 2022 with more cash than any October in the past three years, notably maintaining a positive balance at month end (while the same in FY 2020 and FY 2021 did not occur). Continued monitoring of monthly costs and billing revenue will be done to ensure that the fund continues to build a healthy balance and cash flow.

Revenue Adjustments

As noted in the last month memo, the in-rem process deflated water, sewer, and refuse revenues in September and inflated them in October. This includes \$17,491 in metered water revenue, \$14,494 in sewer rents, and \$10,710 in refuse charges. Please keep this in mind as you reference the revenue values in **Appendix A**.

Year-End Projection Update

Exhibit 2 (below) notes the budgeted surplus and deficit per fund compared to projected values found detailed in **Appendices D** through **I**. Please note that a budgeted deficit is identical to appropriating or 'using' fund balance.

Exhibit 2) FY 2022 Budgeted Surplus / Deficit Compared to Projected

	FY 2022 Budgeted		Current Projected	
	Sur	olus / (Deficit)	Sui	rplus / (Deficit)
A - General Fund	\$	(965,297)	\$	(33,000)
CL - Refuse Fund	\$	-	\$	92,000
FX - Water Fund	\$	(45,651)	\$	(4,000)
G - Recycling	\$	(67,157)	\$	169,000
MS - Health Fund	\$	-	\$	733,000
S - Worker's Comp Fund	\$	-	\$	413,000

In the General Fund, the largest variances compose of increased sales tax revenues and non property tax items, lesser contractual costs, and lesser employee benefit costs (such as retirement). In the Refuse fund, the positive variance is due to slightly lower than anticipated contractual costs with Modern. In the Water and Sewer funds, while revenues from billing are slightly lower than anticipated (discussed in detail in prior month reports), lower spending in personnel costs (due to vacancies) produce a slight positive variance. Excess insurance recoveries in the Sewer fund also contribute to a beneficial variance. Finally, in the health and worker's compensation funds, lower than anticipated claims have resulted quite significant anticipated surpluses.

Thank you,

Tim Russo Finance Director

Appendix A) City of Lockport - Monthly Metric Benchmarking

Combined Sales Taxes					
Month	2019	2020	2021	2022	
January	\$196	\$0	\$0	\$0	
February	\$454,392	\$537,581	\$469,438	\$593,049	
March	\$407,892	\$440,772	\$429,461	\$508,689	
April	\$583,444	\$581,503	\$677,151	\$778,809	
May	\$473,367	\$311,836	\$517,738	\$602,603	
June	\$595,675	\$497,539	\$542,171	\$813,378	
July	\$525,611	\$544,038	\$828,544	\$553,112	
August	\$488,937	\$433,779	\$552,974	\$606,779	
September	\$522,860	\$448,402	\$548,900	\$602,555	
October	\$650,166	\$858,609	\$815,211	\$818,429	
November	\$479,254	\$440,361	\$497,773		
December	\$1,063,377	\$1,166,752	\$1,353,428		
Annual Total	\$6,245,172	\$6,261,172	\$7,232,790	\$5,877,403	
YTD Total	\$4,702,541	\$4,654,059	\$5,381,589	\$5,877,403	

Metered Water Sales					
Month	2019	2020	2021	2022	
January	\$295,986	\$297,007	\$301,094	\$294,409	
February	\$260,683	\$254,496	\$256,025	\$255,502	
March	\$405,376	\$395,895	\$380,084	\$377,768	
April	\$289,579	\$296,677	\$303,475	\$299,208	
May	\$256,745	\$256,303	\$254,526	\$258,967	
June	\$398,689	\$647,034	\$373,512	\$383,412	
July	\$298,889	\$37,626	\$310,474	\$319,669	
August	\$265,739	\$269,373	\$262,716	\$278,157	
September	\$425,389	\$397,879	\$405,477	\$405,091	
October	\$323,399	\$226,318	\$328,167	\$360,649	
November	\$258,601	\$278,051	\$269,140		
December	\$424,907	\$546,600	\$401,685		
Annual Total	\$3,903,982	\$3,903,260	\$3,846,375	\$3,232,833	
YTD Total	\$3,220,474	\$3,078,609	\$3,175,550	\$3,232,833	

Health Insurance Medical Claims				
Month	2019	2020	2021	2022
January	\$327,073	\$365,250	\$350,338	\$252,854
February	\$492,824	\$324,937	\$642,054	\$284,383
March	\$355,269	\$331,536	\$423,243	\$326,715
April	\$341,465	\$150,496	\$330,084	\$229,961
May	\$271,852	\$261,417	\$385,970	\$278,789
June	\$226,553	\$307,858	\$337,826	\$287,283
July	\$438,502	\$283,401	\$427,822	\$388,004
August	\$349,046	\$320,825	\$481,298	\$613,931
September	\$367,420	\$265,522	\$178,386	\$391,611
October	\$261,919	\$372,888	\$398,173	\$293,890
November	\$347,273	\$428,818	\$329,634	
December	\$349,195	\$297,395	\$200,818	
Annual Total	\$4,128,392	\$3,710,345	\$4,485,646	\$3,347,420
YTD Total	\$3,431,924	\$2,984,132	\$3,955,193	\$3,347,420

Refuse and Garbage Charges					
Month	2019	2020	2021	2022	
January	\$0	\$0	(\$371)	\$0	
February	\$1,604	\$505	\$483	\$638	
March	\$918	\$134	\$732	\$469	
April	\$885	\$767	\$1,000	\$1,477	
May	\$641,780	\$643,697	\$646,125	\$710,720	
June	\$4	(\$786)	(\$444)	\$1,048	
July	\$868	\$625	\$1,820	\$652	
August	\$901	\$566	\$624	\$711	
September	\$906	\$1,277	\$817	(\$7,777)	
October	\$643,591	\$644,891	\$646,619	\$720,630	
November	\$602	\$352	\$371		
December	(\$1,661)	\$9,116	\$332		
Annual Total	\$1,290,398	\$1,301,144	\$1,298,108	\$1,428,568	
YTD Total	\$1,291,457	\$1,291,676	\$1,297,405	\$1,428,568	

	Sewer Rents				
Month	2019	2020	2021	2022	
January	\$233,862	\$236,104	\$244,087	\$235,263	
February	\$183,698	\$197,246	\$209,093	\$196,386	
March	\$311,770	\$297,203	\$289,803	\$290,996	
April	\$229,199	\$240,857	\$243,181	\$239,743	
May	\$179,902	\$201,357	\$201,065	\$203,176	
June	\$297,985	\$520,624	\$285,369	\$296,791	
July	\$231,129	\$34,408	\$245,496	\$249,725	
August	\$204,094	\$223,771	\$203,130	\$213,891	
September	\$317,706	\$309,502	\$301,489	\$302,025	
October	\$265,013	\$190,412	\$256,361	\$282,844	
November	\$201,775	\$208,311	\$212,508		
December	\$321,302	\$343,643	\$302,343		
Annual Total	\$2,977,435	\$3,003,440	\$2,993,923	\$2,510,840	
YTD Total	\$2,454,358	\$2,451,485	\$2,479,072	\$2,510,840	

Worker's Compensation Claims and Awards				
Month	2019	2020	2021	2022
January	\$25,962	\$25,361	\$23,927	\$19,423
February	\$156,370	\$28,641	\$21,680	\$19,390
March	\$24,913	\$39,215	\$23,171	\$23,093
April	\$19,836	\$20,019	\$37,514	\$28,327
May	\$62,964	\$46,371	\$20,347	\$19,397
June	\$26,428	\$18,852	\$30,508	\$18,022
July	\$51,001	\$22,829	\$20,785	\$19,202
August	\$26,436	\$20,122	\$18,865	\$19,313
September	\$22,122	\$19,957	\$18,759	\$32,597
October	\$99,721	\$67,839	\$29,124	\$21,100
November	\$91,678	\$59,082	\$15,944	
December	\$196,474	\$17,510	\$18,727	
Annual Total	\$803,904	\$385,796	\$279,351	\$219,865
YTD Total	\$515,752	\$309,205	\$244,680	\$219,865

Appendix B) City of Lockport - Monthly Cash Benchmarking

General Fund				
Month	2019	2020	2021	2022
January	\$7,485,481	\$15,546,525	\$17,798,045	\$19,098,116
February	\$12,556,393	\$14,533,969	\$17,027,879	\$18,263,780
March	\$12,430,769	\$13,857,752	\$16,456,091	\$17,520,903
April	\$12,415,323	\$13,536,258	\$15,623,345	\$17,042,301
May	\$11,332,144	\$12,231,281	\$14,777,531	\$15,467,352
June	\$10,536,564	\$11,213,429	\$13,712,318	\$14,601,182
July	\$9,383,100	\$9,993,469	\$12,970,812	\$14,767,719
August	\$8,718,197	\$9,146,606	\$12,280,165	\$13,911,439
September	\$6,937,385	\$8,283,230	\$11,205,446	\$14,116,268
October	\$6,278,031	\$7,651,250	\$10,060,279	\$13,362,187
November	\$5,238,105	\$6,880,160	\$8,796,874	
December	\$4,373,616	\$6,664,360	\$7,965,416	

	,	Nater Fund		
Month	2019	2020	2021	2022
January	\$1,427,988	\$2,129,208	\$2,628,723	\$2,642,387
February	\$1,390,670	\$2,059,988	\$2,624,789	\$2,528,523
March	\$1,750,379	\$2,145,094	\$2,410,492	\$2,446,885
April	\$1,934,555	\$2,187,804	\$2,483,927	\$2,429,685
May	\$1,773,832	\$2,082,250	\$2,253,247	\$2,214,415
June	\$1,856,442	\$2,243,870	\$2,332,919	\$2,404,039
July	\$2,030,345	\$2,315,038	\$2,484,241	\$2,439,985
August	\$2,069,234	\$2,407,317	\$2,547,756	\$2,524,748
September	\$1,799,286	\$2,376,813	\$2,596,808	\$2,424,713
October	\$1,784,054	\$2,238,293	\$2,368,372	\$2,347,358
November	\$2,113,688	\$2,216,425	\$2,330,266	
December	\$2,020,072	\$2,579,966	\$2,625,687	

Health Insurance Fund				
Month	2019	2020	2021	2022
January	\$1,100,904	\$1,896,866	\$2,309,292	\$2,309,292
February	\$927,989	\$1,719,295	\$2,069,674	\$2,214,675
March	\$676,129	\$1,750,426	\$1,888,385	\$2,296,827
April	\$436,847	\$1,958,385	\$1,910,279	\$2,468,381
May	\$264,834	\$1,961,066	\$1,883,529	\$2,740,509
June	\$30,955	\$2,105,150	\$2,024,272	\$2,802,695
July	\$133,061	\$2,171,030	\$1,818,975	\$2,677,996
August	\$14,389	\$2,207,294	\$1,685,015	\$2,489,593
September	\$1,768,852	\$2,297,491	\$1,852,391	\$2,500,212
October	\$1,536,529	\$2,183,213	\$1,799,002	\$2,621,187
November	\$1,658,550	\$2,204,290	\$1,940,100	
December	\$1,806,436	\$2,260,574	\$1,959,592	

Refuse and Recycling Fund					
Month	2019	2020	2021	2022	
January	\$278,946	\$279,629	\$228,806	\$275,621	
February	\$201,535	\$139,096	\$140,675	\$197,803	
March	\$118,686	\$53,833	\$56,990	\$121,517	
April	\$38,739	\$54,447	(\$38,160)	\$37,114	
May	(\$47,902)	(\$134,923)	(\$129,002)	(\$31,141)	
June	(\$133,056)	\$254,538	\$193,283	\$355,879	
July	\$167,639	\$179,471	\$195,332	\$334,159	
August	\$201,741	\$231,097	\$149,067	\$301,336	
September	\$108,578	\$45,998	\$56,369	\$213,617	
October	\$59,462	(\$110,252)	(\$80,793)	\$99,655	
November	(\$49,681)	\$115,500	\$217,571		
December	\$353,551	\$306,795	\$349,032		

Sewer Fund				
Month	2019	2020	2021	2022
January	\$806,298	\$1,081,511	\$1,536,779	\$1,635,729
February	\$580,701	\$1,088,058	\$1,663,905	\$1,595,185
March	\$692,539	\$1,079,858	\$1,511,408	\$1,549,736
April	\$979,887	\$1,276,663	\$1,699,874	\$1,718,465
May	\$715,776	\$1,093,714	\$1,431,550	\$1,502,102
June	\$766,335	\$1,237,171	\$1,499,025	\$1,613,841
July	\$1,058,987	\$1,444,144	\$1,590,576	\$1,604,849
August	\$1,084,153	\$1,463,381	\$1,858,622	\$1,743,519
September	\$907,957	\$1,550,040	\$1,861,897	\$1,751,101
October	\$997,305	\$1,513,652	\$1,568,846	\$1,684,979
November	\$979,618	\$1,453,768	\$1,617,365	
December	\$872,968	\$1,526,438	\$1,763,724	

Worker's Compensation Fund												
Month	2019	2020	2021	2022								
January	\$1,997,340	\$1,745,702	\$1,998,255	\$2,393,153								
February	\$1,810,515	\$1,788,014	\$1,928,873	\$2,334,752								
March	\$1,816,543	\$1,701,080	\$1,955,724	\$2,363,158								
April	\$1,826,967	\$1,888,125	\$1,962,406	\$2,382,915								
May	\$1,798,140	\$1,850,060	\$2,011,136	\$2,459,626								
June	\$1,810,951	\$1,876,361	\$2,062,510	\$2,500,566								
July	\$1,863,941	\$1,914,344	\$2,118,521	\$2,575,912								
August	\$1,917,557	\$1,940,469	\$2,169,345	\$2,630,995								
September	\$1,946,815	\$1,935,185	\$2,207,318	\$2,635,399								
October	\$1,877,740	\$1,901,682	\$2,224,352	\$2,664,942								
November	\$1,854,624	\$1,903,516	\$2,311,173									
December	\$1,735,301	\$1,960,151	\$2,352,920									

Note: General Fund includes A.1450.11 (NYCLASS Investment) and A.1200.10 Universal Cash. Refuse contains CL.1200.10 Universal Cash. Water contains FX.1200.10 Universal Cash, FX.1201.18 Cash in Time Deposits (for FY 2019), and FX.1450.71 NYCLASS. Sewer contains G.1200.10 Universal Cash, G.1201.18 Cash in Time Deposits, and G.1450.71 NYCLASS. Health Insurance contains MS.1200.13. Worker's compensation contains S.1230.10 Cash, S.1450.71 NYCLASS, S.1452.11/71 Special Reserves.

Appendix C) City of Lockport - Monthly Water and Sewer Usage (in Cubic Feet) Benchmarking

Water - Residential										
Month	2020	2022								
January	39,782	41,501	38,408							
February	32,675	33,381	32,453							
March	30,694	32,503	30,065							
April	39,826	38,946	40,190							
May	32,608	31,310	31,479							
June	30,983	30,556	28,849							
July	44,153	42,711	42,106							
August	39,715	35,271	35,257							
September	37,796	34,465	34,970							
October	52,760	46,618	49,002							
November	37,776	34,539								
December	33,991	31,837								
Annual Total	452,759	433,638	362,779							
YTD Total	380,992	367,262	362,779							

Water - Industial										
Month	2020	2021	2022							
January	11,822	11,475	11,632							
February	10,749	10,788	10,241							
March	13,614	10,465	12,130							
April	11,650	15,772	10,550							
May	11,671	12,319	12,374							
June	4,167	11,268	12,371							
July	5,625	12,389	14,919							
August	5,784	10,259	13,988							
September	6,594	15,115	14,273							
October	5,769	13,816	14,485							
November	12,903	12,741								
December	12,469	12,806								
Annual Total	112,817	149,213	126,963							
YTD Total	87,445	123,666	126,963							

Water - Commercial										
Month	2020	2021	2022							
January	-	-	-							
February	-	-	-							
March	30,992	21,936	28,548							
April	-	-	-							
May	-	-	-							
June	34,437	27,916	29,006							
July	-	-	-							
August	-	-	-							
September	26,179	29,866	31,613							
October	-	-	-							
November	-	-	-							
December	38,696	32,632								
Annual Total	130,304	112,350	89,167							
YTD Total	91,608	79,718	89,167							

Water - Total										
Month	2020	2021	2022							
January	51,604	52,976	50,040							
February	43,424	44,169	42,694							
March	75,300	64,904	70,743							
April	51,476	54,718	50,740							
May	44,279	43,629	43,853							
June	69,587	69,740	70,226							
July	49,778	55,100	57,025							
August	45,499	45,530	49,245							
September	70,569	79,446	80,856							
October	58,529	60,434	63,487							
November	50,679	47,280	-							
December	85,156	77,275	-							
Annual Total	695,880	695,201	578,909							
YTD Total	560,045	570,646	578,909							

Sewer - Residential										
Month	2020	2022								
January	39,940	41,695	38,588							
February	31,928	32,653	31,852							
March	30,760	32,602	30,206							
April	40,017	39,141	40,379							
May	31,857	30,618	30,802							
June	31,068	30,685	29,045							
July	44,346	42,902	42,272							
August	38,738	34,356	34,396							
September	37,733	34,499	34,583							
October	52,948	46,817	49,163							
November	36,895	33,680								
December	34,053	31,899								
Annual Total	450,283	431,547	361,286							
YTD Total	379,335	365,968	361,286							

Sewer - Industial										
Month	Month 2020 2021									
January	16,119	15,586	14,380							
February	14,214	16,972	11,907							
March	16,509	12,347	15,324							
April	15,773	17,762	12,215							
May	14,118	15,379	13,668							
June	13,931	13,269	13,437							
July	14,684	14,453	13,852							
August	16,470	12,137	13,972							
September	25,747	14,358	12,885							
October	5,490	14,375	14,167							
November	11,710	16,806								
December	13,873	14,251								
Annual Total	178,638	177,695	135,807							
YTD Total	153,055	146,638	135,807							

Sewer - Commercial										
Month	2020	2021	2022							
January	1	•	-							
February	1	•	-							
March	30,842	21,793	28,415							
April	-	-	-							
May	-	1	-							
June	34,227	27,752	28,920							
July	-	-	-							
August	-	-	-							
September	25,640	29,349	31,068							
October	-	-	-							
November	-	-	-							
December	38,250	32,126								
Annual Total	128,959	111,020	88,403							
YTD Total	90,709	78,894	88,403							

Sewer - Total										
Month	2020	2021	2022							
January	56,059	57,281	52,968							
February	46,142	49,625	43,759							
March	78,111	66,742	73,945							
April	55,790	56,903	52,594							
May	45,975	45,997	44,470							
June	79,226	71,706	71,402							
July	59,030	57,355	56,124							
August	55,208	46,493	48,368							
September	89,120	78,206	78,536							
October	58,438	61,192	63,330							
November	48,605	50,486	-							
December	86,176	78,276	-							
Annual Total	757,880	720,262	585,496							
YTD Total	623,099	591,500	585,496							

Appendix D) General Fund - Cash Flow Statement

	January*	February*	March*	April*	May*	June*	* Alur	August*	September*	October*	November	December	Total:
Revenues:													
Real Property Taxes	13,198	223	27	37	160	46	36	13	7	373	24	7	14,151
Nonproperty Tax Items	2	594	574	789	609	816	649	612	643	842	548	1,398	8,076
Intergovernmental	1	36	1	1	1	1	1	1	1	2	-	415	461
Departmental	8	6	8	7	21	9	17	35	10	22	3	32	178
Use of Money	0	1	2	4	7	0	16	78	27	(18)	1	76	193
Licenses and Permits	16	8	34	16	16	12	12	15	13	17	12	27	197
Fines	-	6	9	12	7	7	8	10	9	14	17	20	117
Sale of Property	-	-	10	1	6	1	-	1	1	2	-	8	31
Miscellaneous	(31)	0	3	9	2	4	14	6	0	-	-	31	39
State Aid	-	0	-	-	9	196	18	1	304	-	-	2,470	2,999
Federal Aid	-	5	4	-	8	1	3	1	4	5	4	17	52
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	65	65
Total Revenues:	13,193	879	672	876	847	1,092	774	773	1,019	1,260	608	4,566	26,559
Expenditures:													
Personal Services	789	861	836	823	838	1,290	949	897	830	858	856	1,715	11,542
Equipment	10	23	5	40	6	1	13	7	9	7	170	102	393
Contractual	396	310	285	221	216	275	240	110	226	152	225	486	3,142
Debt Principal	-	-	60	-	510	-	-	-	-	132	13	2	717
Debt Interest	-	-	9	10	14	0	-	-	9	10	9	0	62
Employee Benefits	1,231	807	575	569	552	620	572	586	529	597	577	2,432	9,647
Interfund Transfers	-	114	-	-	-	-	-	23	-	-	606	346	1,089
Total Expenditures:	2,426	2,113	1,770	1,664	2,136	2,186	1,774	1,622	1,602	1,758	2,457	5,084	26,592
Surplus (Deficiency)	10,767	9,532	8,434	7,646	6,357	5,263	4,263	3,413	2,830	2,332	484	(33)	
Month-End Cash Balance	19,078	18,264	17,521	17,042	15,467	14,601	14,768	13,911	13,328	13,362	11,514	8,754	

Appendix E) Water Fund - Cash Flow Statement

	January*	February*	March*	April*	May*	June*	July*	August*	September*	October*	November	December	Total:
Revenues:													
Intergovernmental Charges	-	-	-	-	-	-	-	-	-	-	-	129	129
Departmental Income	311	265	386	305	266	403	336	300	408	364	280	410	4,033
Use of Money and Property	-	0	0	0	1	-	2	0	3	4	0	0	10
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	51	51
Total Revenues:	311	265	386	305	267	403	338	300	411	367	280	590	4,223
Expenditures:													
Personal Services	65	88	88	85	89	135	102	85	91	88	90	168	
Equipment	-	-	-	-	-	-	-	-	-	-	-	-	
Contractual	23	63	133	74	51	60	54	49	220	43	60	333	
Debt Principal	-	-	160	-	195	-	-	-	-	190	-	0	
Debt Interest	-	-	50	15	7	-	-	-	48	15	5	-	
Employee Benefits	130	74	74	74	76	81	76	74	75	75	80	235	
Interfund Transfers	-	78	-	-	-	-	-	-	-	-	-	-	
Total Expenditures:	218	304	506	248	418	277	232	208	434	412	235	736	4,227
Surplus (Deficiency)	93	54	(66)	(9)	(160)	(34)	72	164	141	97	142	(4)	
Month-End Cash Balance	2,642	2,529	2,447	2,430	2,214	2,404	2,440	2,525	2,502	2,347	2,393	2,535	

Appendix F) Sewer Fund - Cash Flow Statement

	January*	February*	March*	April*	May*	June*	*Alnr	August*	September*	October*	November	December	Total:
Revenues:													
Departmental Income	239	220	317	415	374	329	277	399	304	288	219	467	3,847
Use of Money and Property	0	0	1	36	0	0	1	0	2	40	0	0	80
Miscellaneous	-	-	-	-	-	-	-	-	-	-	130	-	130
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	83	83
Total Revenues:	239	220	318	451	374	329	278	399	306	328	349	550	4,140
Expenditures:													
Personal Services	58	67	65	60	64	102	86	77	76	78	80	142	955
Equipment	-	-	2	-	0	0	13	-	1	-	-	9	25
Contractual	18	58	79	92	149	88	65	106	82	45	180	350	1,313
Debt Principal	-	-	153	-	265	-	-	2	-	126	50	-	596
Debt Interest	-	-	22	10	11	1	-	-	20	10	12	2	87
Employee Benefits	112	62	60	58	59	66	64	64	64	65	71	205	949
Interfund Transfers	-	38	-	-	-	-	-	6	-	-	-	-	44
Total Expenditures:	188	225	381	220	549	256	229	255	243	324	392	708	3,970
Surplus (Deficiency)	51	46	(17)	213	39	112	161	305	368	372	328	169	
Month-End Cash Balance	1,636	1,595	1,550	1,718	1,502	1,614	1,605	1,744	1,806	1,685	1,641	1,539	

Appendix G) Refuse and Recycling Fund - Cash Flow Statement

	January*	February*	March*	April*	May*	June*	*Ann	August*	September*	October*	November	December	Total:
Revenues: Fees and Fund													
Revenues	14	1	1	2	711	1	1	1	(8)	721	0	1	1,445
Total Revenues:	14	1	1	2	711	1	1	1	(8)	721	0	1	1,445
Expenditures:													
Equipment and Capital Outlay	-	-	-	-	16	-	-	-	0	-	-	-	17
Contractual	89	88	87	89	89	91	93	91	96	102	90	294	1,300
Debt Principal	-	-	-	-	-	-	-	-	-	31	-	-	31
Debt Interest	-	-	-	2	-	-	-	-	-	2	-	-	5
Total Expenditures:	89	88	87	91	105	91	93	91	97	136	90	294	1,353
Surplus (Deficiency)	(75)	(163)	(249)	(338)	267	177	85	(5)	(110)	475	385	92	
Month-End Cash Balance	276	198	122	37	(31)	356	334	301	197	100	410	435	

Appendix H) Health Insurance Fund - Cash Flow Statement

	January*	February*	March*	April*	May*	June*	*VINC	August*	September*	October*	November	December	Total:
Revenues:													
Intergovernmental Charges Use of Money and	540	543	553	555	542	543	544	544	542	542	545	545	6,539
Property	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	10	12	8	8	11	15	12	10	13	13	9	9	129
Total Revenues:	550	555	561	563	553	558	556	554	555	555	554	554	6,668
Expenditures:													
Contractual Costs	434	362	531	306	420	434	463	745	545	435	729	531	5,935
Total Expenditures:	434	362	531	306	420	434	463	745	545	435	729	531	5,935
Surplus (Deficiency)	116	309	339	595	729	853	946	755	765	885	710	733	
Month-End Cash Balance	2,309	2,215	2,297	2,468	2,741	2,803	2,678	2,490	2,487	2,621	2,437	2,451	

Appendix I) Worker's Compensation Fund - Cash Flow Statement

	January*	February*	March*	April*	May*	June*	*\nr	August*	September*	October*	November	December	Total:
Revenues: Intergovernmental Charges	82	62	63	63	65	112	94	80	46	68	63	120	919
Total Revenues:	82	62	63	63	65	112	94	80	46	68	63	120	919
Expenditures:													
Contractual Costs	42	121	43	37	20	25	34	25	41	39	40	40	506
Total Expenditures:	42	121	43	37	20	25	34	25	41	39	40	40	506
Surplus (Deficiency)	40	(19)	2	28	73	160	220	275	280	309	333	413	
Month-End Cash Balance	2,393	2,335	2,363	2,382	2,460	2,500	2,576	2,631	2,636	2,665	2,688	2,768	